



**2026 REGIONAL TRANSPORTATION
PLAN & SUSTAINABLE
COMMUNITIES STRATEGY**

**WORKING GROUP
MEETING #3**

JUNE 17, 2025

GOALS FOR TODAY'S MEETING

- Create a “investment plan” for San Joaquin County’s Future
- Choose areas of the County where future growth should be prioritized
- Identify strategies that could support growth in the areas where you think it should be prioritized



AGENDA

- **Project Recap (10 min)**
- **Activity Instructions/Overview (20 min)**
- **Break (5 min)**
- **Activity (50 min)**
- **Activity Debrief (15 min)**
- **Next Steps (5 min)**





INTRODUCTIONS



INTRODUCTIONS

1. Name
2. Organization / Background & Role
3. Favorite Flavor of Ice Cream

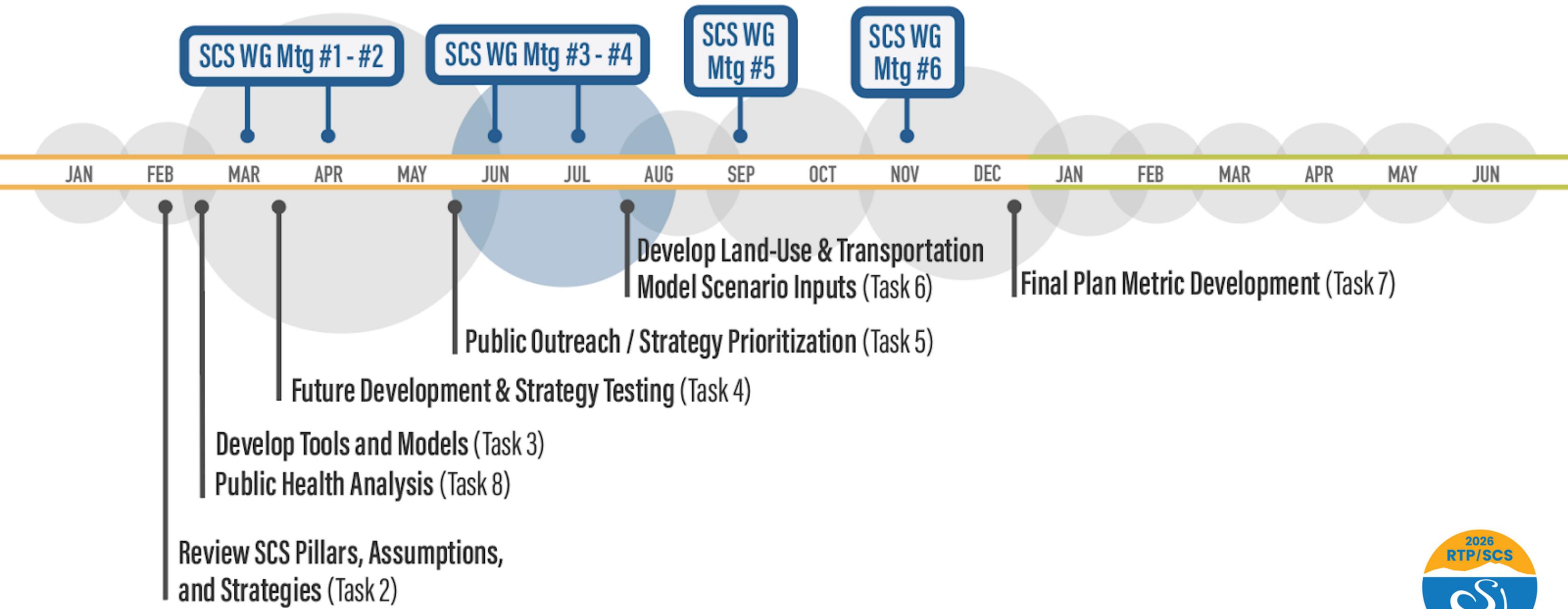




PROJECT RECAP



Approach: Key Tasks & Engagement Phases



SCS Pillars

Regional Strategies:

What could SJCOG start doing now to be better prepared to address these drivers of change?

Affordable Housing & Development

Public Health

Workforce Development

Transportation & Mobility

Technology

Climate & Environmental Resiliency

Expert Interviews: Who We Talked To

Public Health

San Joaquin County
Public Health
Services

Reinvent South
Stockton Coalition

Urban Design for
Health (UD4H)

Climate & Environmental Resiliency

Nature Conservancy

Delta Stewardship
Council

City of Stockton

Affordable Housing & Development

University of the
Pacific Center for
Business and Policy
Research (CBPR)

San Joaquin
Partnership

Enterprise
Community Partners

Technology

San Joaquin
Regional Transit
District (SJRTD)

San Joaquin
Regional Rail
Commission

MíoCar

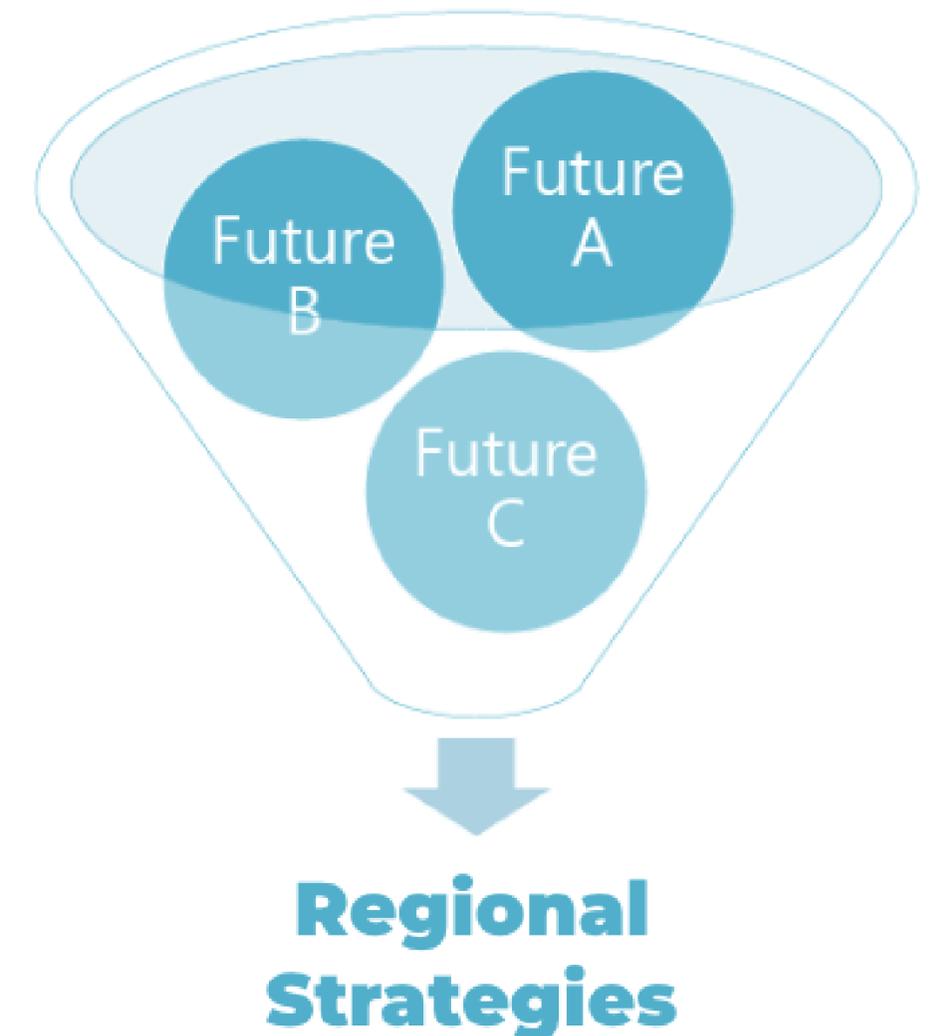
Stockton Police
Department (use of
AI)

Why Create Futures?

Futures allow us to envision how San Joaquin County would respond to a wide range of factors outside of its control. Each future should create unique opportunities and challenges for the public, stakeholders, elected officials, and staff to explore.

This is not an alternatives analysis – none of the futures will be selected as the “preferred”.

Instead, the process is designed to test the resilience of policies and projects to determine which should be considered for inclusion in the RTP/SCS.



Future Archetypes

CONTINUATION



Past trends continue, despite near term disruption

PIVOT



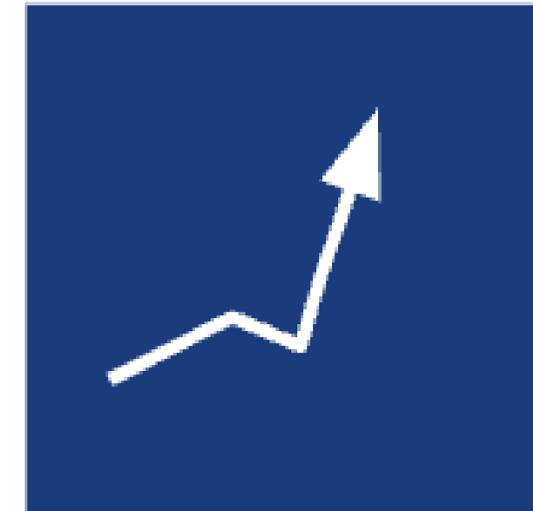
We adapt to disruption and find a way to move forward

COLLAPSE



Disruption leads to collapse and starting anew

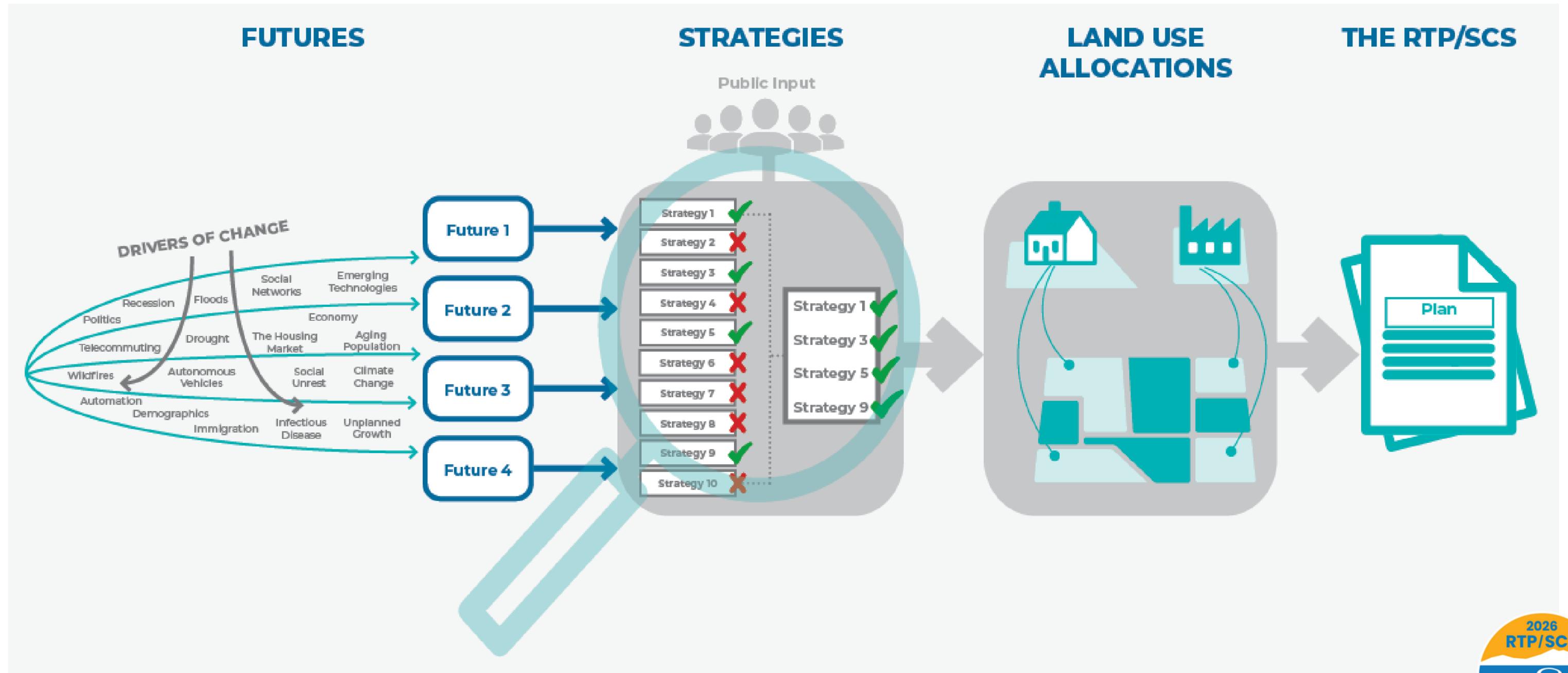
TRANSFORMATION



New knowledge leads to accelerated growth

Based on feedback received during the previous working group meeting, the “collapse” future was removed.

Future Archetypes



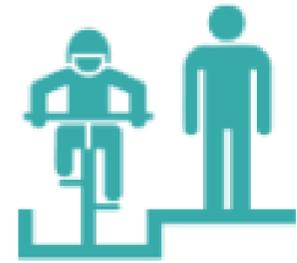
Land Use Allocations

LAND USE ALLOCATIONS

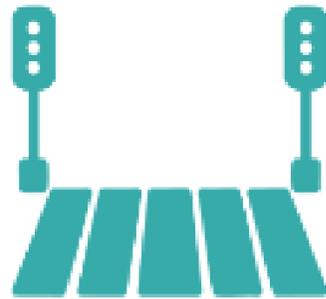


Preferred Alternative and Transportation Project List

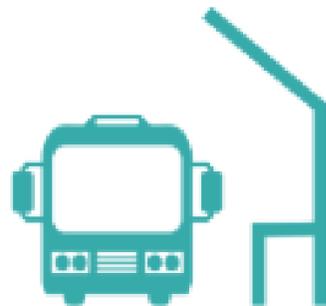
THE RTP/SCS



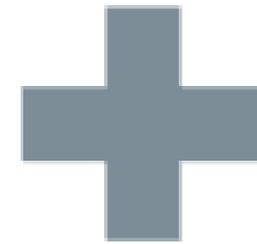
Sidewalk
Improvements



Road
Improvements



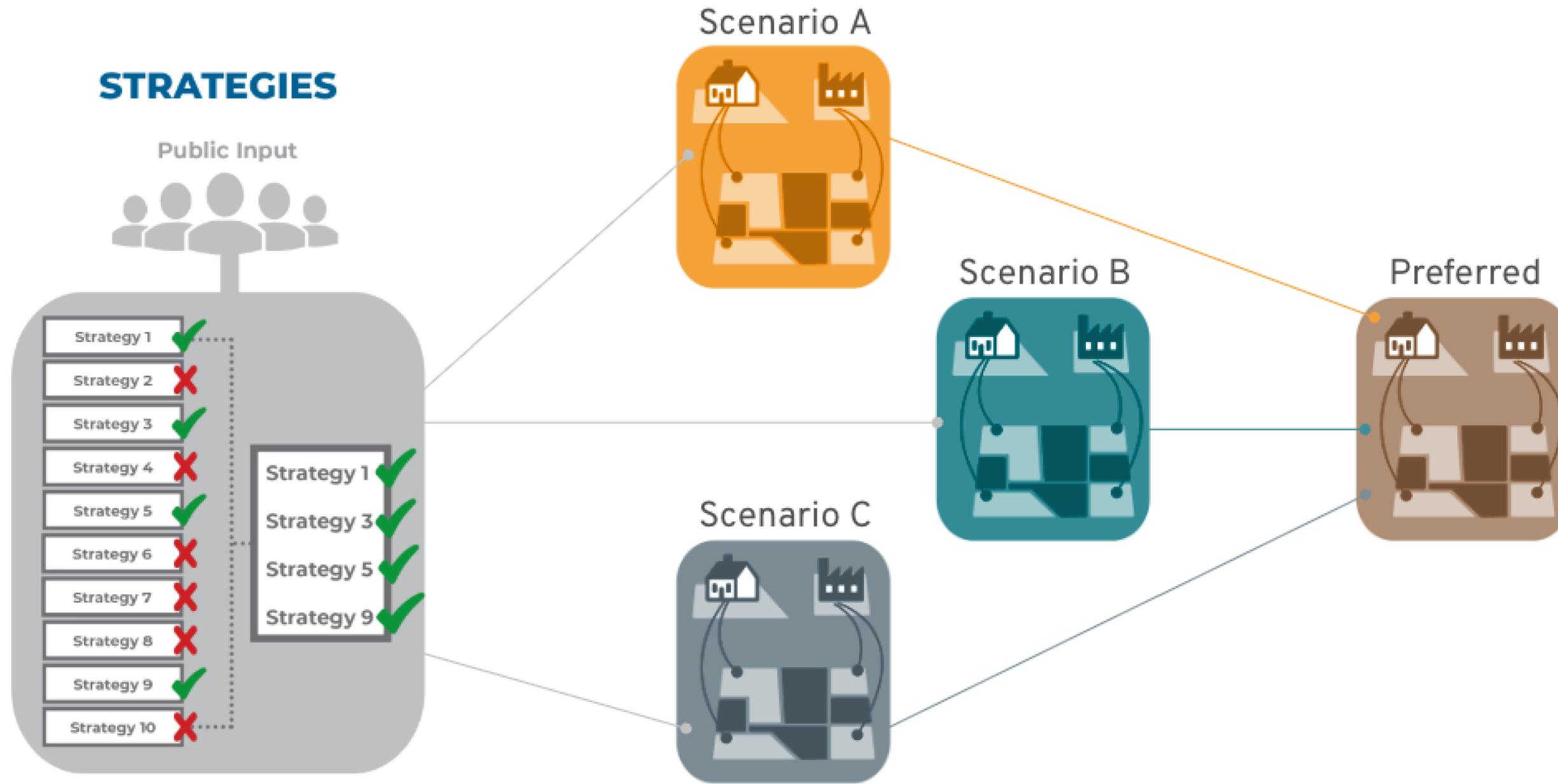
Public Transit
Investments



Preferred Land
Use Pattern



Regional Strategies



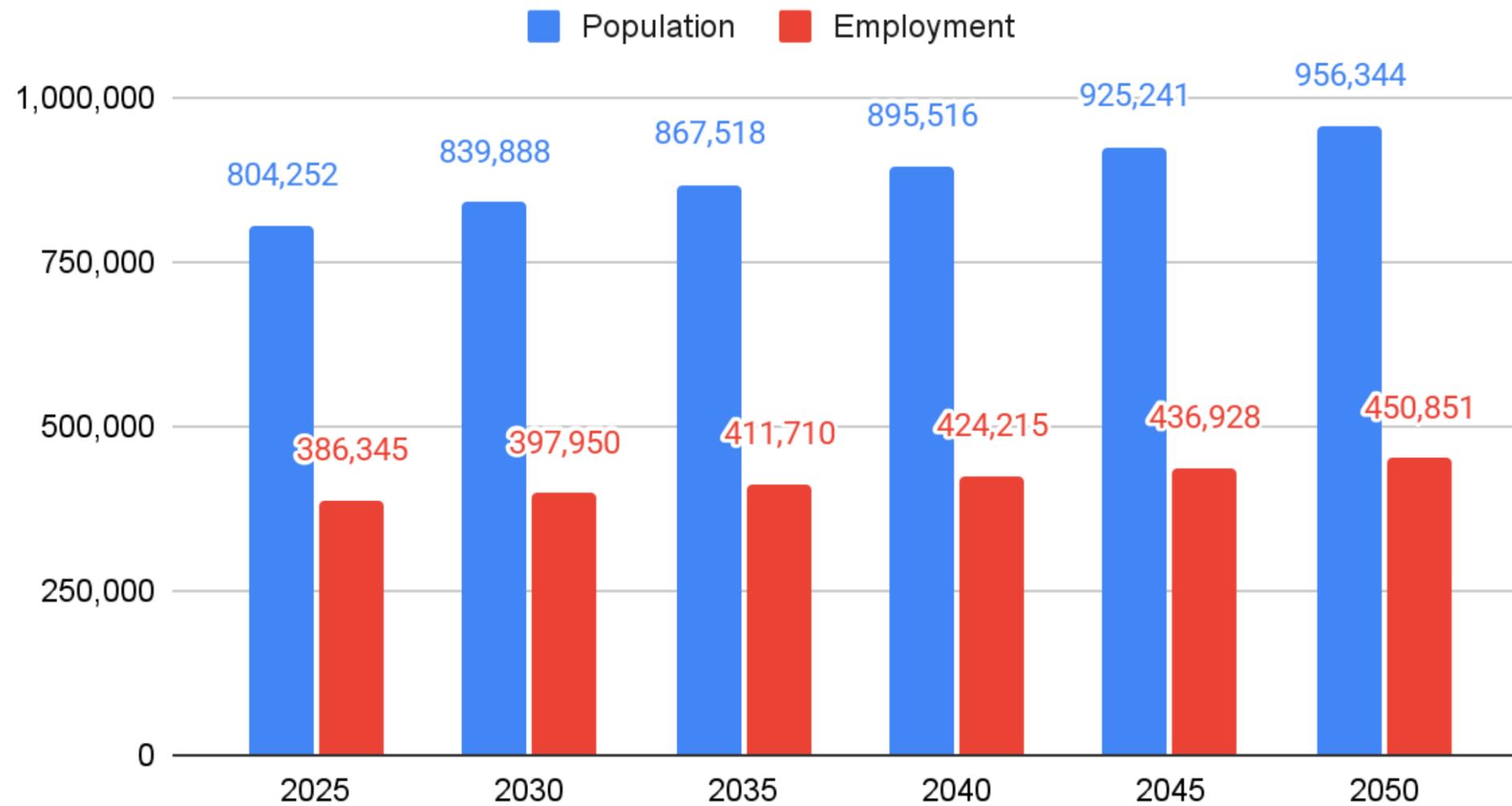
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ACTIVITY INSTRUCTIONS/ OVERVIEW



San Joaquin County is Growing

San Joaquin Population and Jobs Forecast 2025 - 2050



By 2050, San Joaquin County could be home to almost 1 million people.

We can't control how much the region grows, but we can influence the way it grows.



CONTINUATION



IMMIGRATION & TRADE

Back to business
as usual

ECONOMIC GROWTH

Historic trends
(3.5% GDP Growth)

GHG EMISSIONS

Historic trends
(3.7°C by 2100.)

What could this mean for San Joaquin County?

TRANSPORTATION AND TECHNOLOGY

- Return to pre-pandemic Bay Area commuting
- Steady decline in per capita funding
- Rapid private ZEV and AV adoption

CLIMATE IMPACTS

- More frequent floods and droughts
- Reduced agricultural productivity
- Increasing water demand

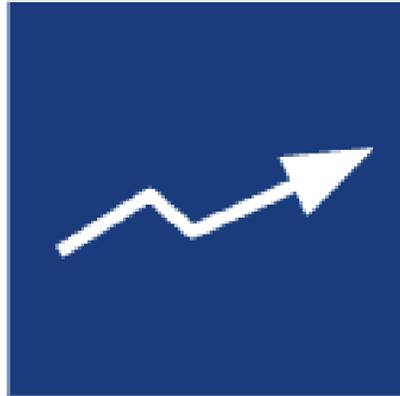
HOUSING AND ECONOMY

- Steady increase in housing costs
- Logistics and advanced manufacturing grow

PUBLIC HEALTH

- Increased telemedicine adoption
- Little to no expansion of physical healthcare facilities

PIVOT



IMMIGRATION & TRADE

Less than the historical trend

ECONOMIC GROWTH

Slower growth
(2.0% GDP Growth)

GHG EMISSIONS

Slower increase
(2.2°C by 2100.)

What could this mean for San Joaquin County?

TRANSPORTATION AND TECHNOLOGY

- Reduced funding, particularly for transit, bike, and ped.
- ZEV and AV adoption slow significantly
- Reduced Bay Area commuting

CLIMATE IMPACTS

- Less severe climate impacts
- Reduced water demand
- More funding for adaptation

HOUSING AND ECONOMY

- Construction costs up, but less demand
- Pivot to local production, new industries
- Increased agricultural production

PUBLIC HEALTH

- Pace of technological innovation slows
- Increase in social capital
- Govt funding for preventative health decreases

TRANSFORMATION



IMMIGRATION & TRADE

More than the
historical trend

ECONOMIC GROWTH

Faster growth
(5.0% GDP Growth)

GHG EMISSIONS

Slowest increase
(1.8°C by 2100.)

What could this mean for San Joaquin County?

TRANSPORTATION AND TECHNOLOGY

- Increase in available funding, focus on ZEVs and HSR
- Clean energy is cheap and abundant
- Increased commuting

CLIMATE IMPACTS

- Less severe climate impacts due to innovation
- More pressure on sensitive lands

HOUSING AND ECONOMY

- Higher rates of growth, higher housing prices
- New industries emerge, existing industries shift

PUBLIC HEALTH

- More funding for public health
- EJ impacts reduced due to clean energy innovations

What Can We Do?

The Where:

In what areas of the region should growth be focused?

Downtowns?
Neighborhoods?
New Growth Areas?

The How:

What strategies can support growth in these areas?

Incentives?
Changes to regulations?
Transportation investments?

The Challenge

By 2050, San Joaquin County could be home to an additional 150,000 residents and 65,000 jobs. **That's like adding another Manteca and Lodi to the County!**

SJCOG's RTP/SCS needs to plan for the future transportation needs of current and future residents and businesses. It also needs to reduce greenhouse gas emissions to 16% below 2005 levels by 2035.

Can you help us prioritize **where** and **how** the region grows to meet the County's needs through 2035 and beyond?



Where to Grow?

Downtowns and Transit Areas

- ❑ High Quality Transit Areas
- ❑ Downtowns
- ❑ Low VMT Areas
- ❑ Mobility Hubs

Developing Communities

- ❑ Rural Communities
- ❑ New Growth Areas

Commercial Areas

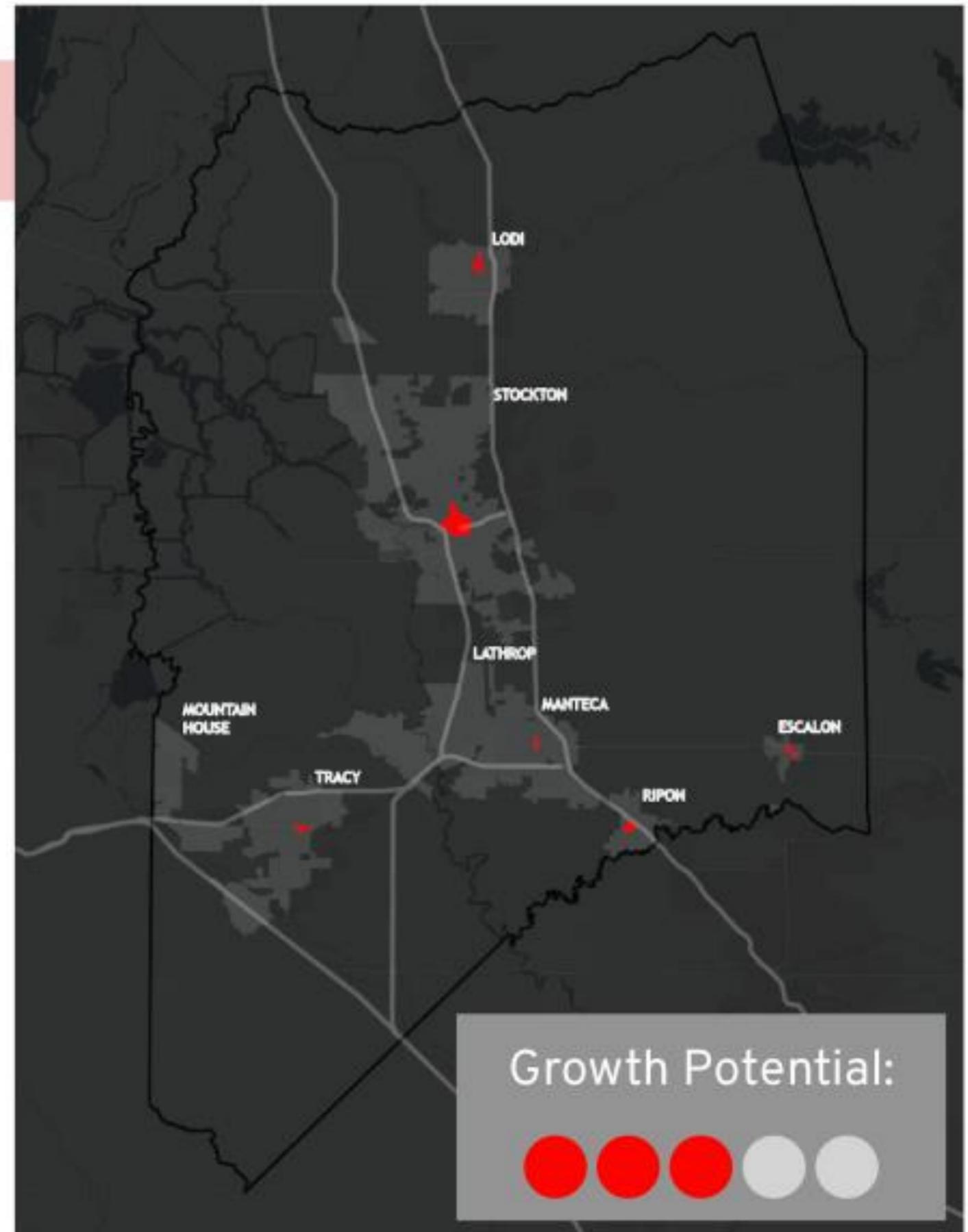
- ❑ Employment Districts
- ❑ Commercial Corridors

Established Communities

- ❑ Established Neighborhoods
- ❑ High Resource Areas

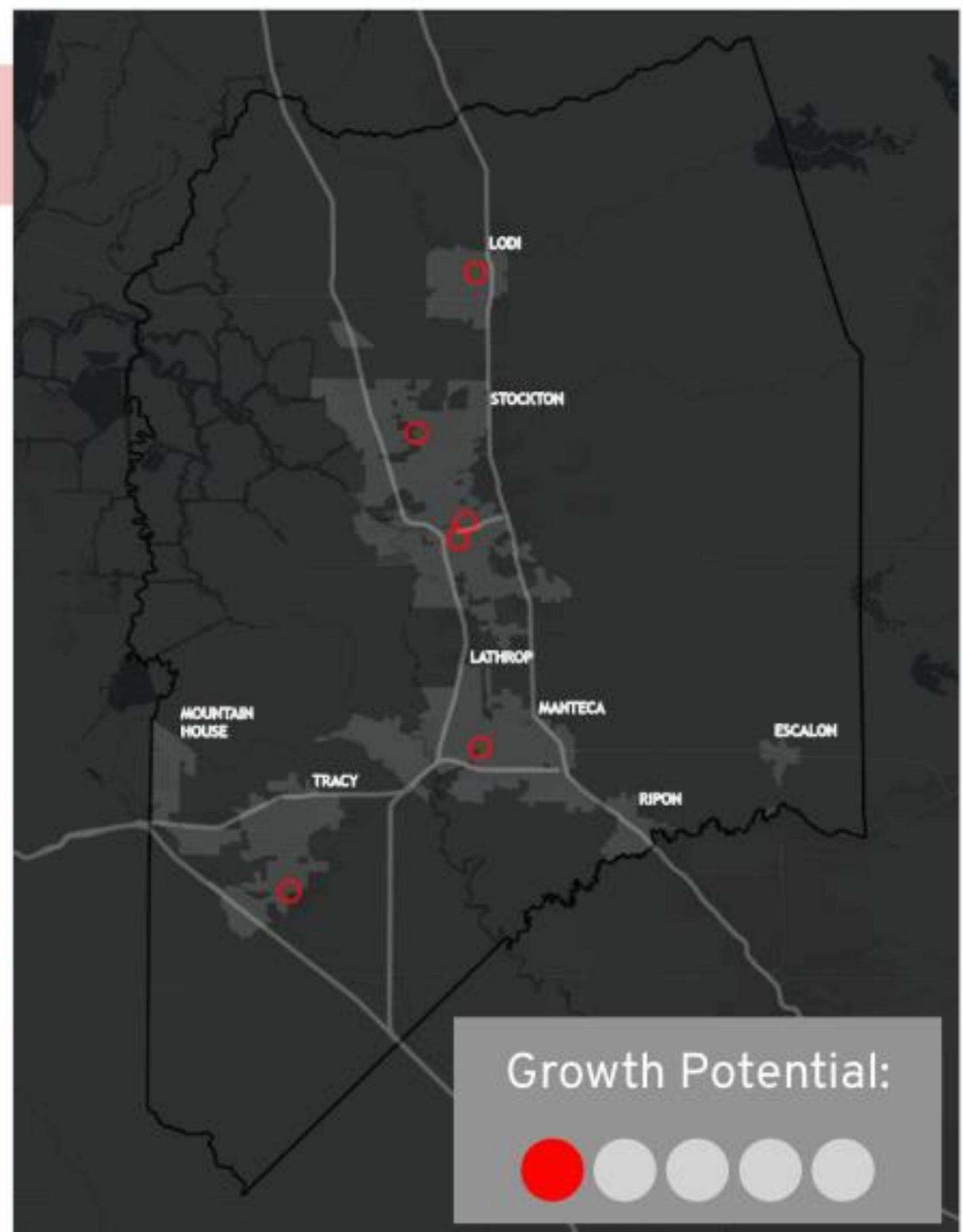
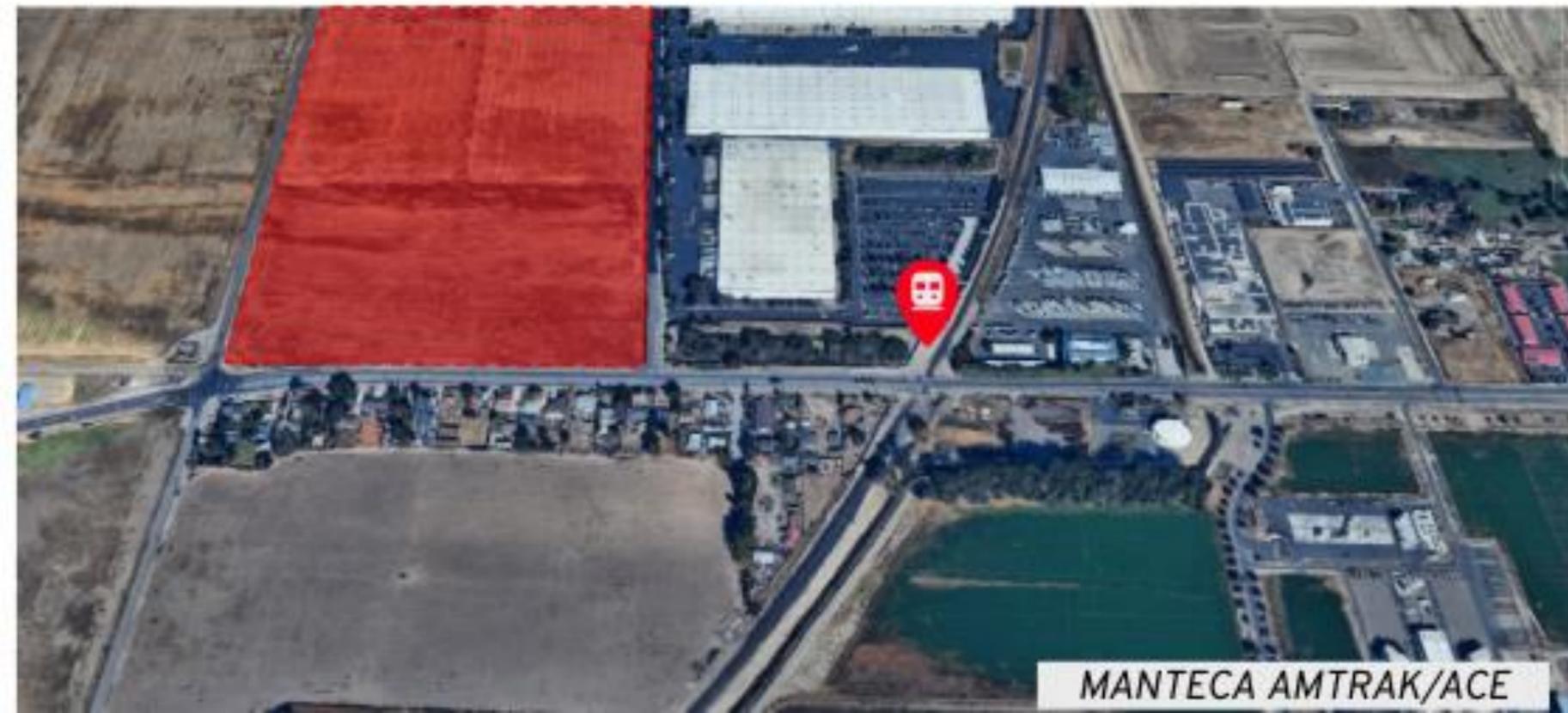
Downtowns

- Older town and city centers
- Good transit service
- Mix of housing and employment
- Sidewalks, parks and other amenities



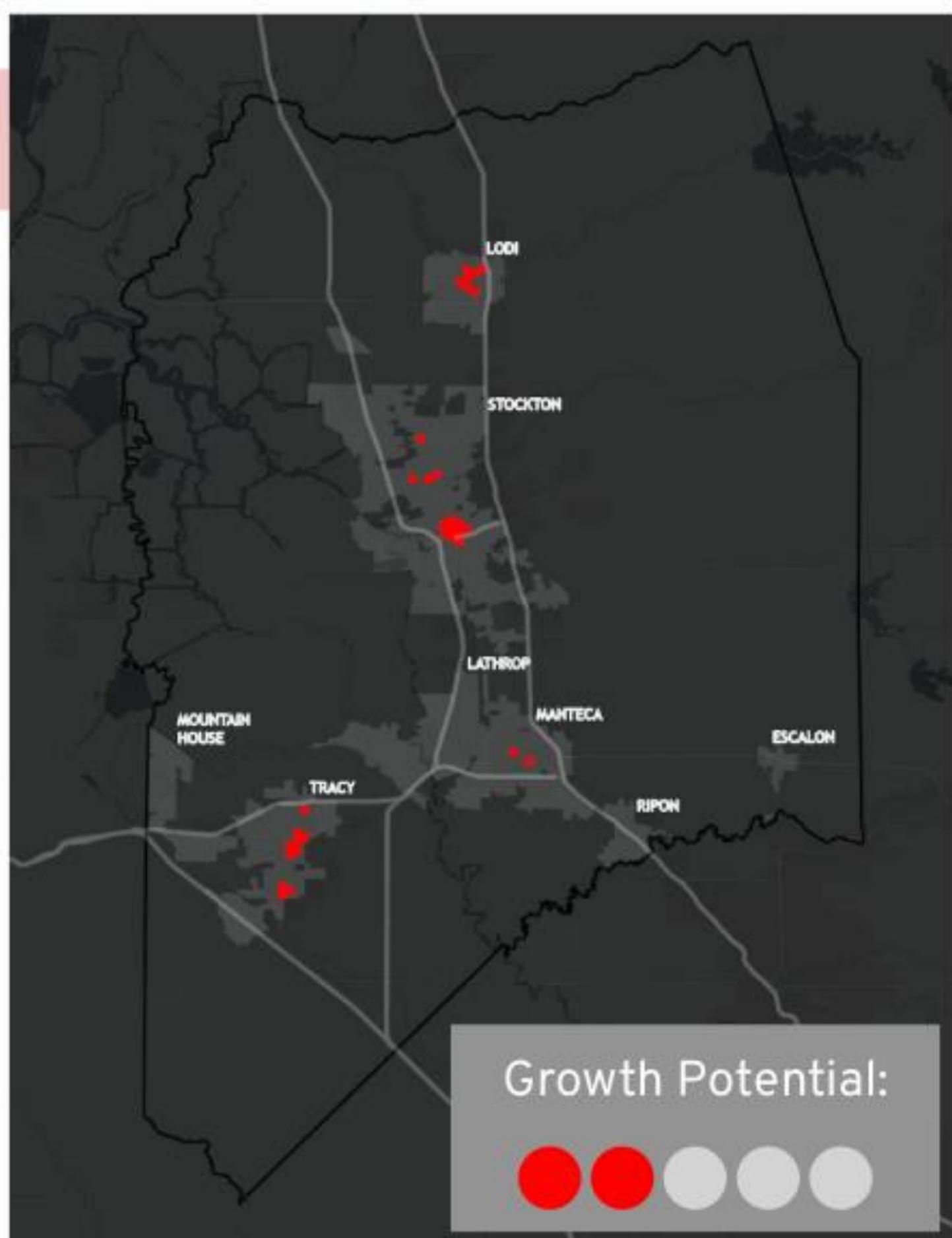
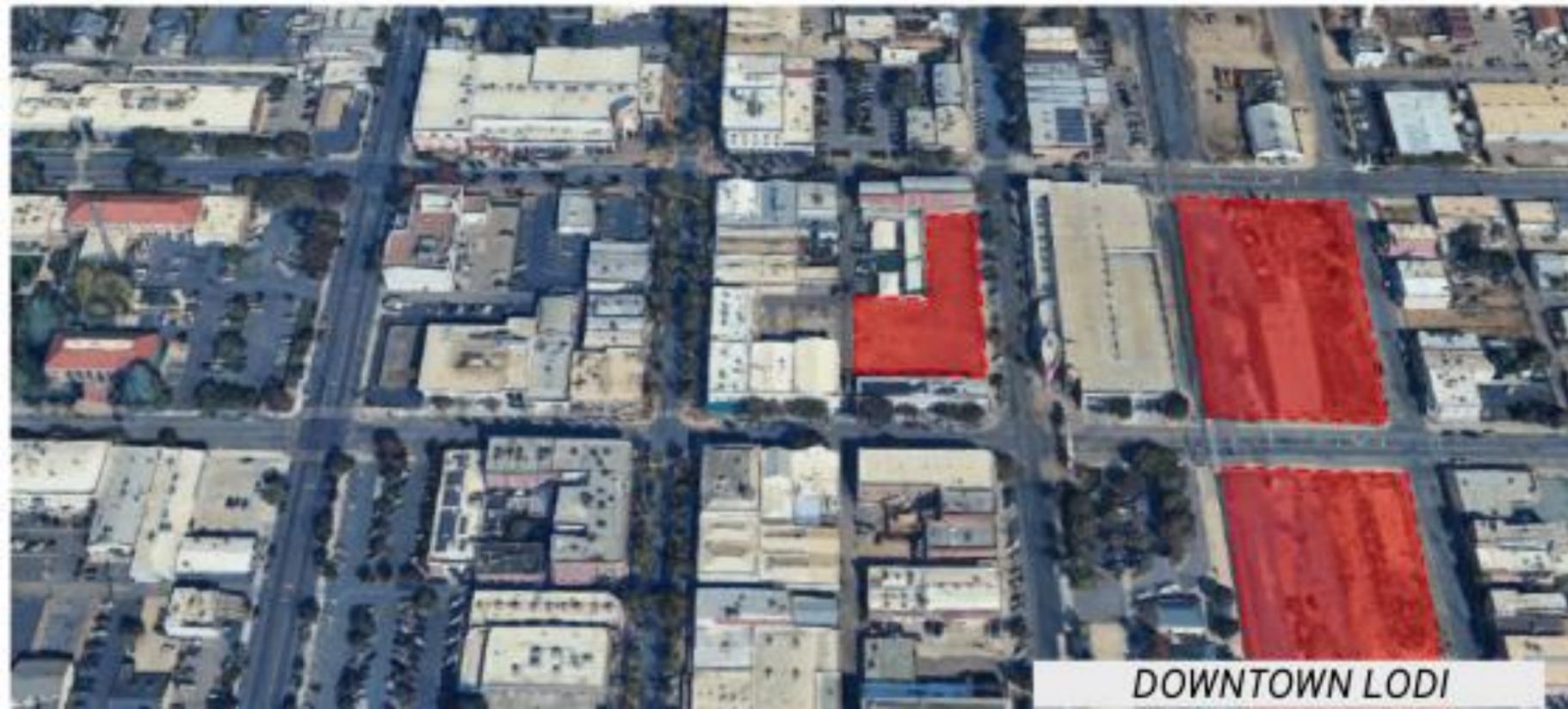
High Quality Transit Areas

- ½ mile around bus rapid transit or rail station
- Intersection of 2 bus lines with 20 minute or better frequency
- Located in or near major downtowns or along commuter rail lines



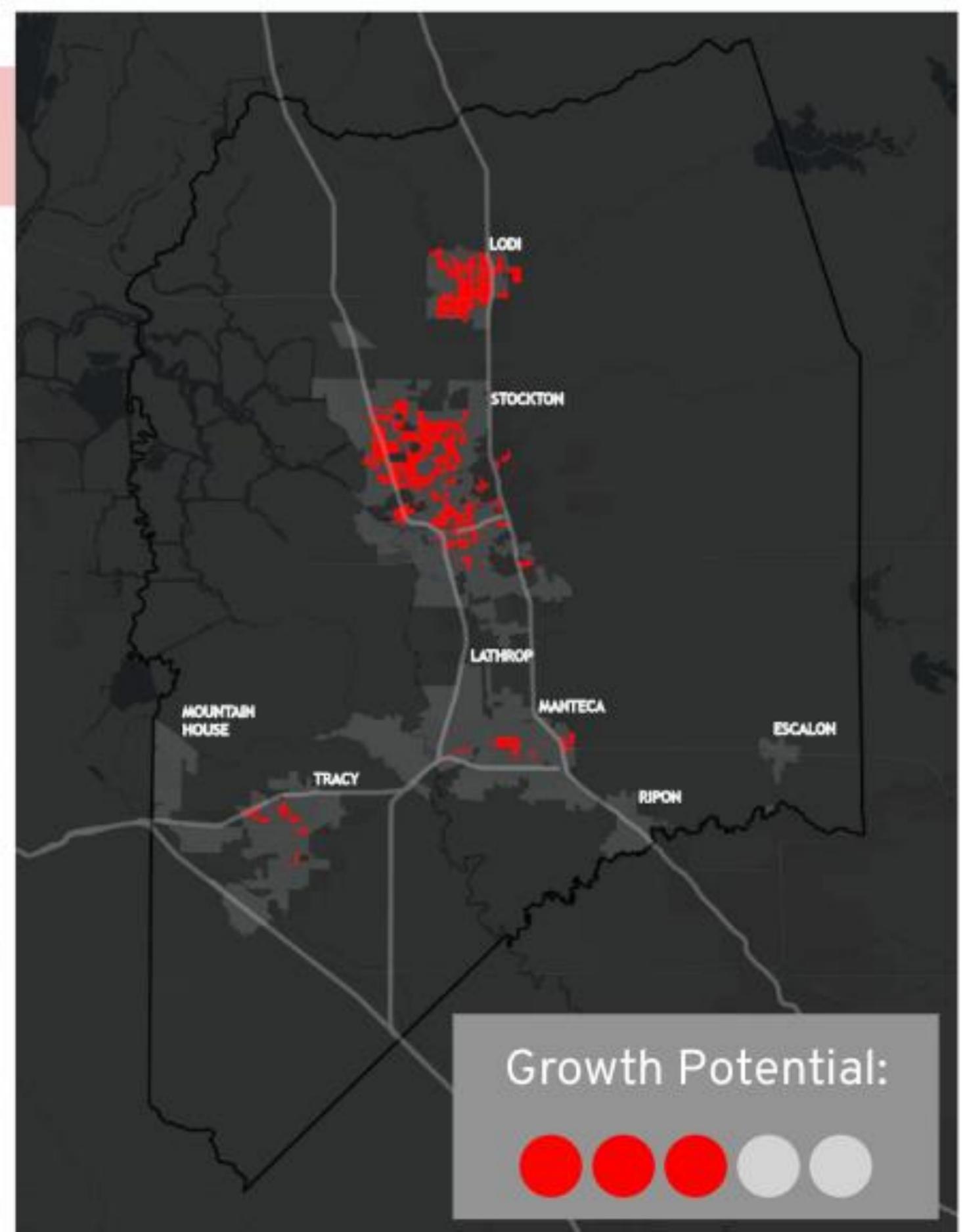
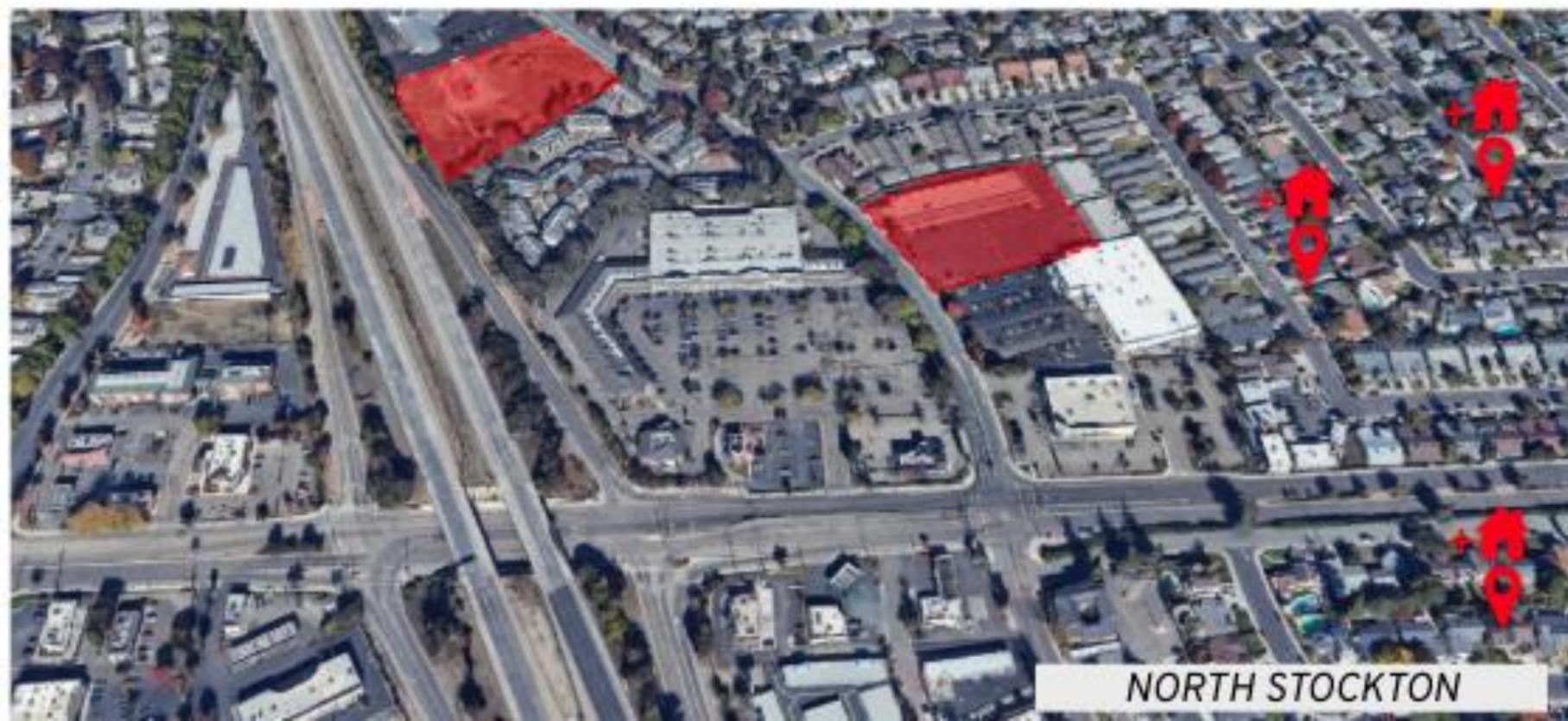
Potential Mobility Hub Areas

- Mobility hubs are locations where people can access multiple types of transportation in a central location
- Areas identified by SJCOG as suitable for mobility hubs



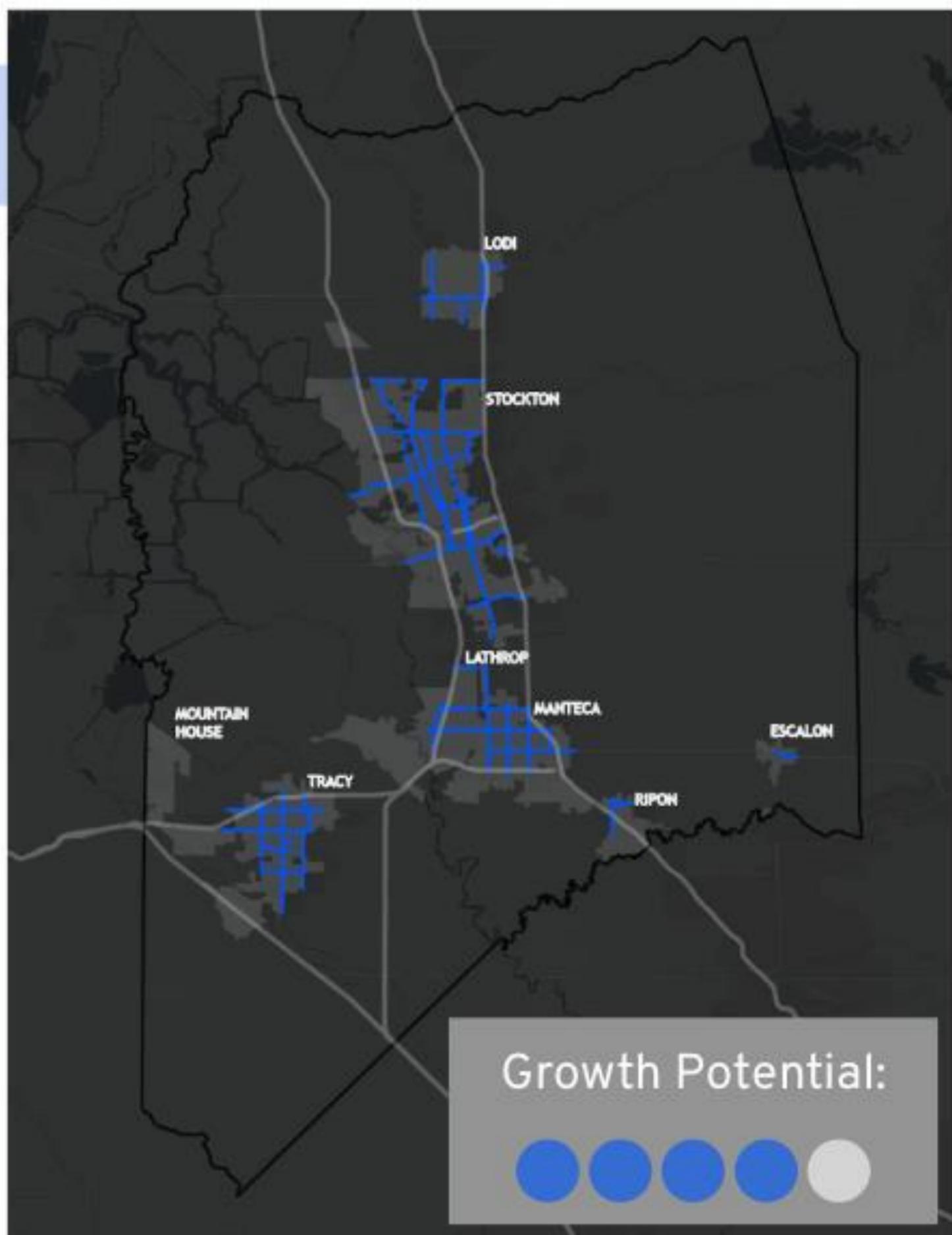
Low VMT Areas

- Areas where residents drive no more than 85% of the regional average
- Mix of uses including office, industrial, and commercial
- Range of housing types



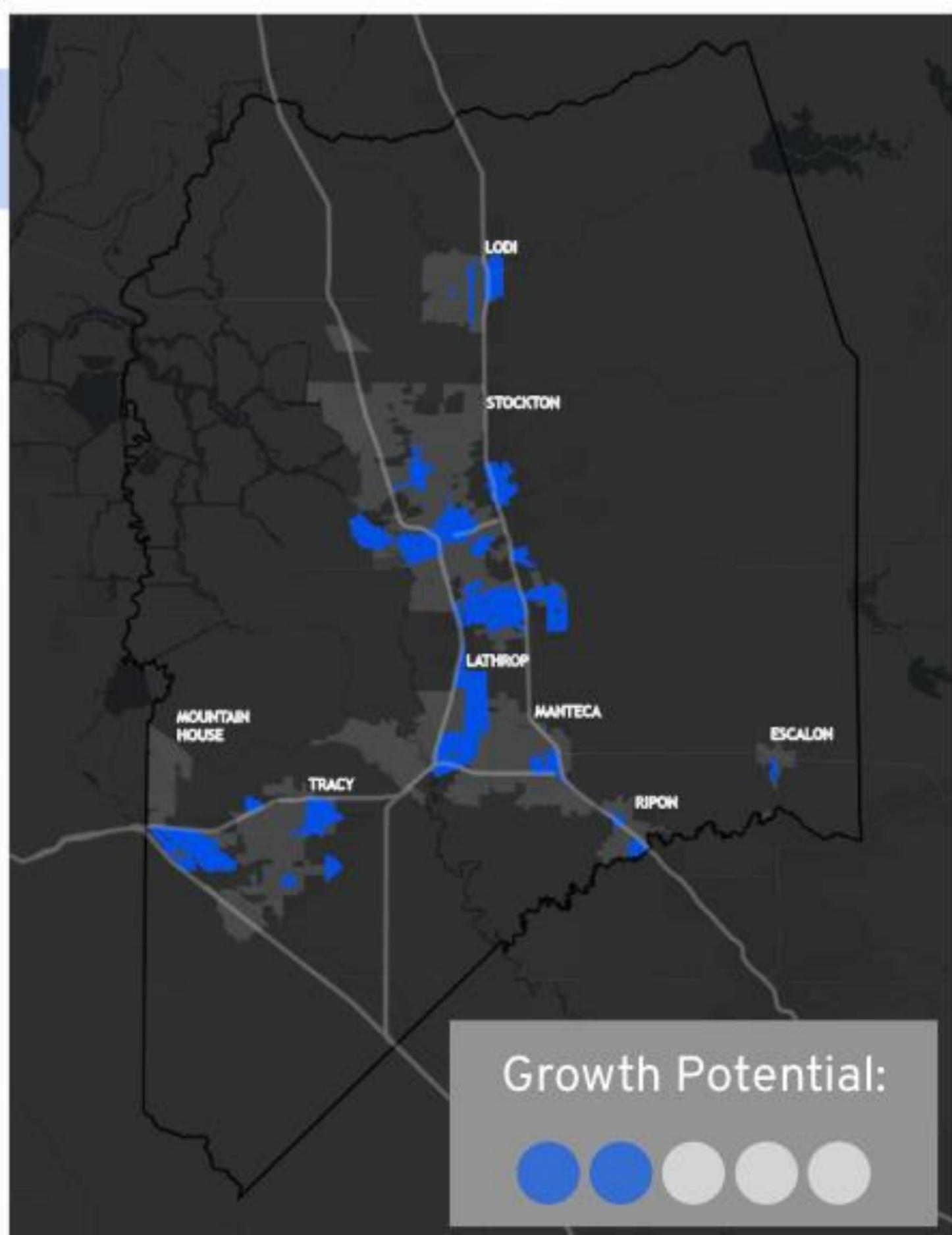
Commercial Corridors

- Areas within 500 feet of major urban arterials throughout the region
- Mainly employment-focused, residential uses may not currently be allowed



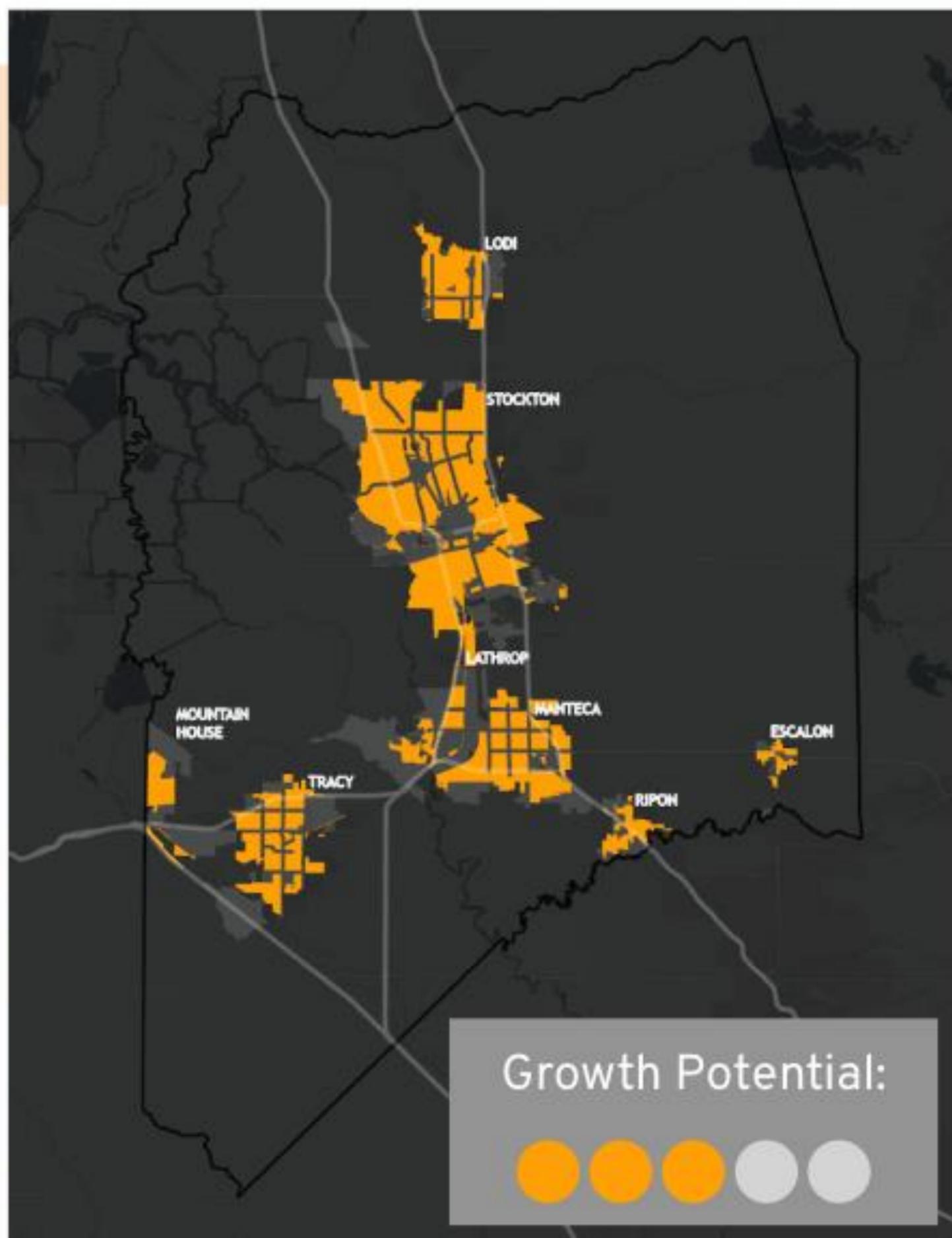
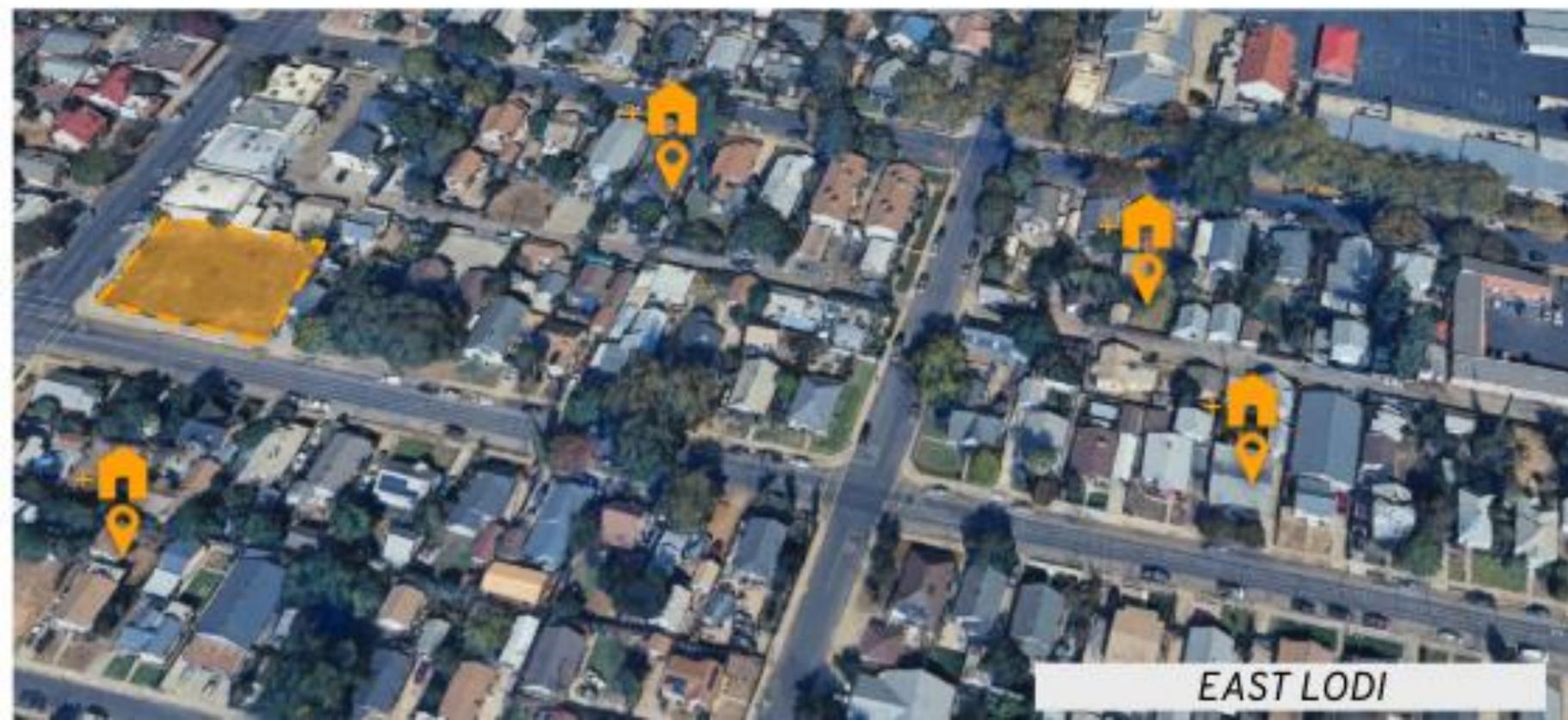
Employment Districts

- Areas where the concentration of jobs is at least twice the concentration of residents
- Create more opportunities for residents to live close to where they work



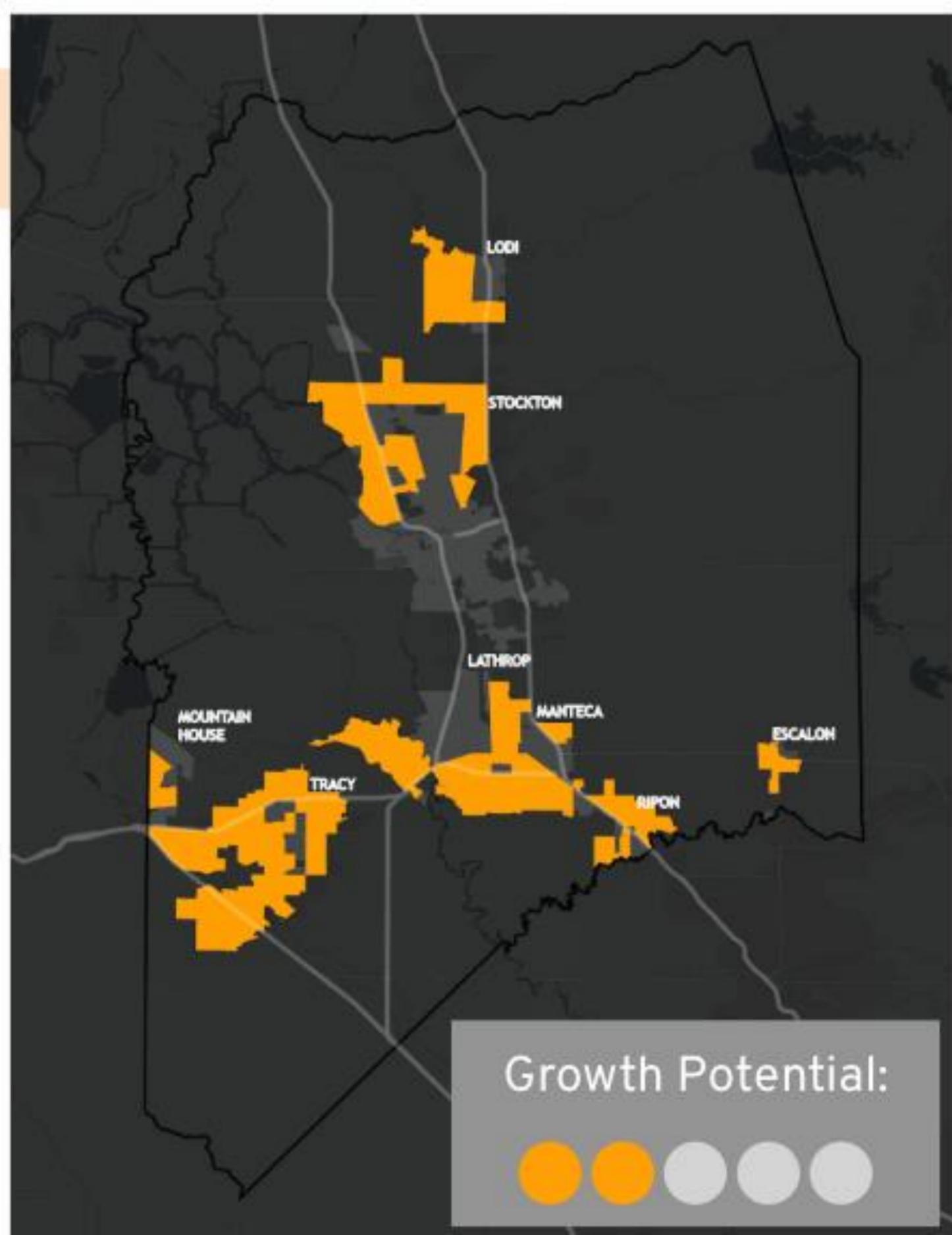
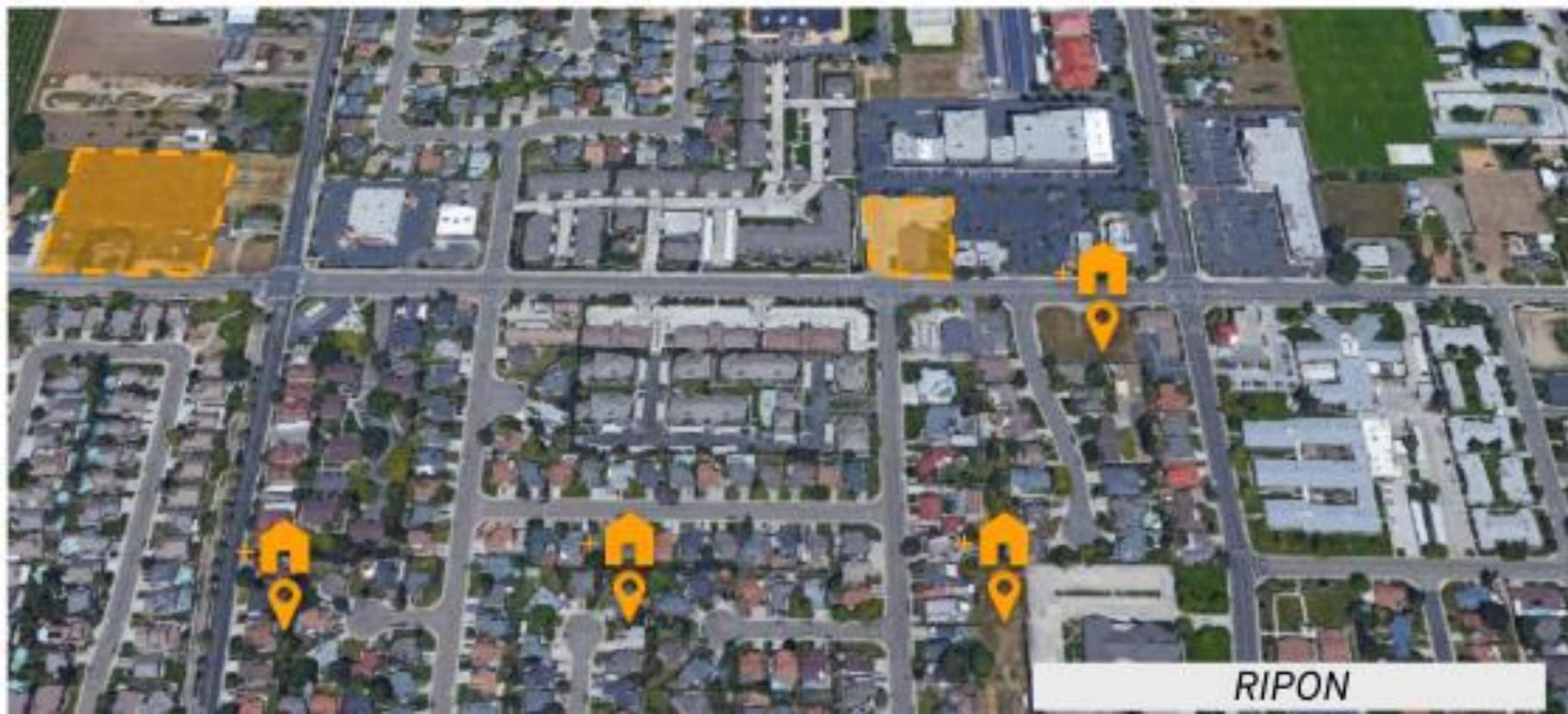
Established Neighborhoods

- Older neighborhoods throughout the region
- Opportunities for infill housing - duplexes, fourplexes, auxiliary dwelling units (ADUs)



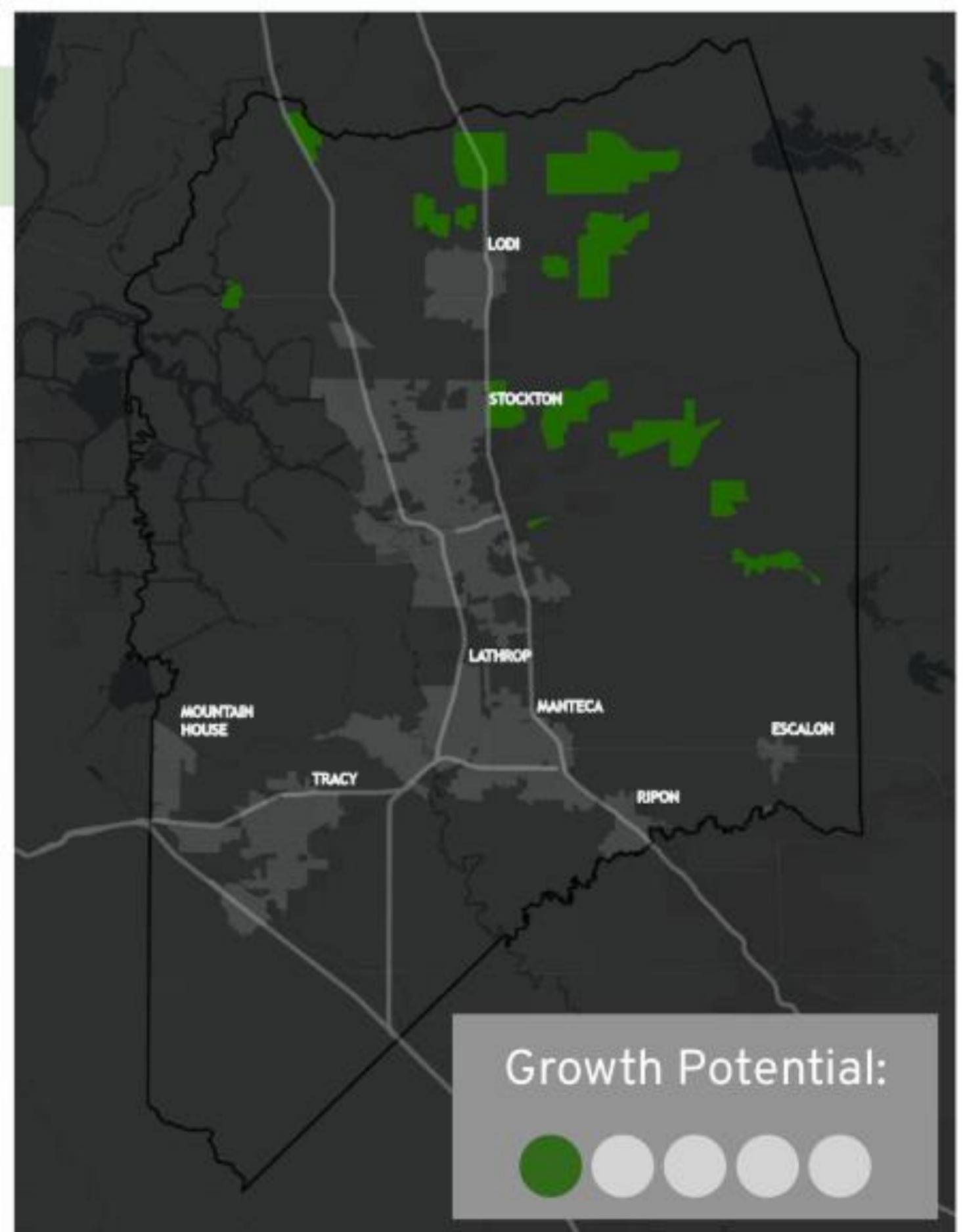
High Opportunity Areas

- Areas identified by the California Tax Credit Allocation Committee (CTCAC) as being “high” or “highest” resource
- High quality schools, parks, etc.



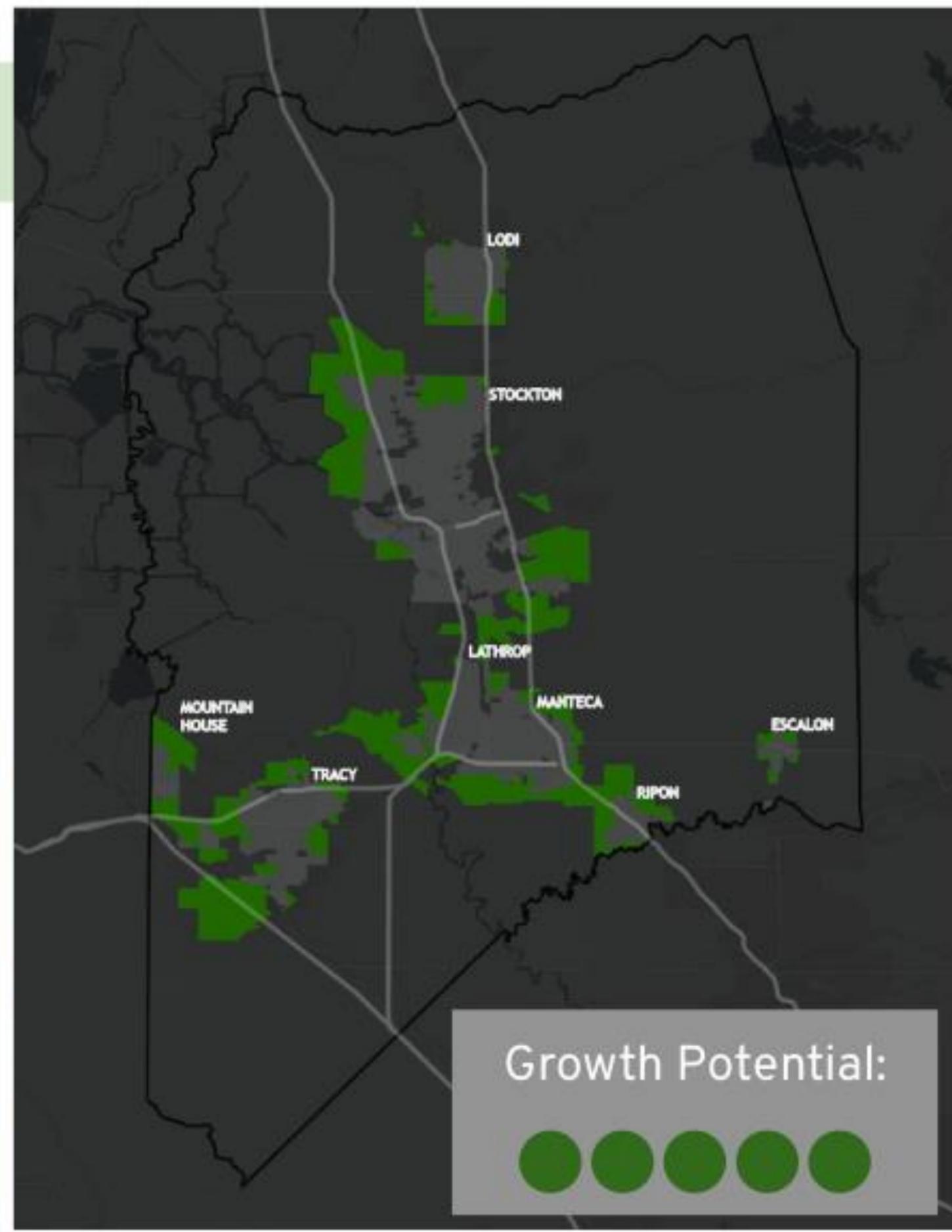
Rural Communities

- Unincorporated communities outside of city limits
- May lack sewer and other critical infrastructure for denser development



New Growth Areas

- Areas outside of the developed footprint of urban areas
- Typically within specific plan areas
- May still require substantial infrastructure investments



How to Grow?

40 Regional Strategies organized across six pillars

Affordable Housing &
Development

Public Health

Workforce
Development

Transportation &
Mobility

Technology

Climate & Environmental
Resiliency



How to Grow?

Affordable Housing & Development Strategies

1 Reform Local Zoning to Encourage Diverse Housing Options

Support local jurisdictions with reforms to local zoning and streamlining development review processes to support and encourage a diverse set of housing types including middle housing, transit oriented development (TOD), and more.

Where Does This Support Growth?

- Downtown and Transit Areas
- Commercial Areas
- Developing Communities
- Established Communities

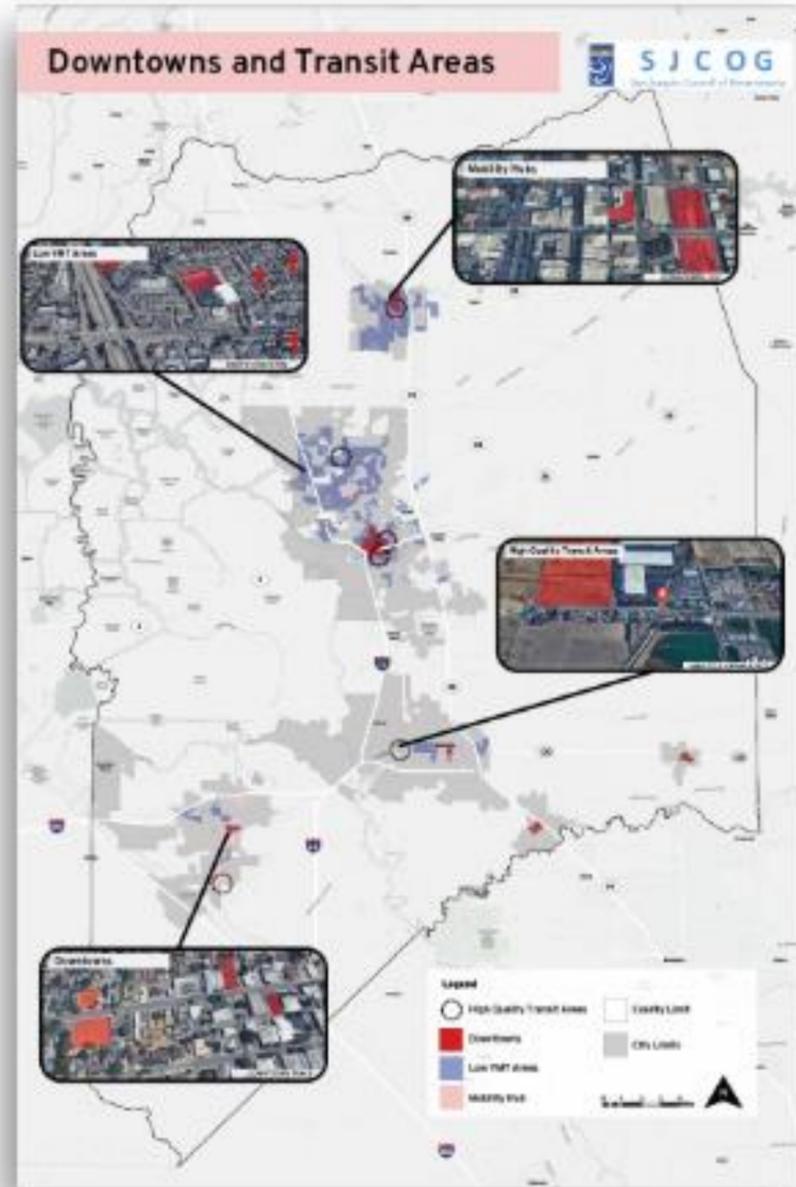
Some strategies are better suited to certain locations

PERFORMANCE METRICS

| | |
|---|-----------|
|  Reduce Driving | ● ● ● ○ ○ |
|  Transit Use | ● ● ○ ○ ○ |
|  Economic Development | ● ● ○ ○ ○ |
|  Housing Production | ● ● ● ● ○ |

Performance metrics tell you how the strategy might benefit the region

Exercise Materials



Growth Area Posters

Strategy and Growth Area Summary Packet

| Downtowns and Transit Areas | | | |
|-----------------------------|----------------------------|---|------------------|
| Image | Name | Description | Growth Potential |
| | High Quality Transit Areas | Half-mile surrounding planned high quality transit corridors and major transit stops | 1 |
| | Downtowns | Based on general plan or specific plan boundaries, otherwise estimated | 3 |
| | Low VMT Areas | Areas where households drive ~85% of the regional average (based on UrbanForm transit module) | 2 |
| | Mobility Hubs | Quarter mile around designated mobility hubs | 2 |

Strategy Cards

TRANSPORTATION & MOBILITY

9 Prioritize projects that improve and expand access to public transit

Apply for federal and state grants to expand the transit system and develop new sources of regional funding. Fully implement the Regional Transit Systems Plan. Fund and build the ValleyLink rail project between Mountain House and the East Bay; implement the Altamont Corridor Vision to modernize ACE Rail service. Implement the Valley Rail project to extend ACE service south to Merced and north to Sacramento.

Where Does This Support Growth?

- Downtown and Transit Areas
- Developing Communities
- Commercial Areas
- Established Communities

SCS Plan Sheet

| SUMMARY TABLE | | PRIORITY GROWTH AREAS | | | | |
|----------------------------------|-----------------------|-----------------------|---------------------------|------------|------------------------------------|--|
| FUTURE: | | | | | | |
| STRATEGIES BY PILLAR | | | | | | |
| AFFORDABLE HOUSING & DEVELOPMENT | WORKFORCE DEVELOPMENT | PUBLIC HEALTH | TRANSPORTATION & MOBILITY | TECHNOLOGY | CLIMATE & ENVIRONMENTAL RESILIENCY | |
| | | | | | | |

Growth Area Cards

DOWNTOWNS AND TRANSIT AREAS

LOW VMT AREAS

Areas where residents drive no more than 85% of the regional average

Growth Potential

After the break...

1. Get familiar with your future

You will be grouped by future - talk about the issues that you will be facing

2. Prioritize growth areas

Select **up to 3 areas** of the region where you think growth should be prioritized

3. Select strategies

Select **up to 2 strategies** from each pillar to support growth

4. Make your plan

Record your future, growth areas, and strategies



1. Get familiar with your future

You will be grouped by future - talk about the issues that you will be facing

PIVOT



IMMIGRATION & TRADE

Less than the historical trend

ECONOMIC GROWTH

Slower growth
(2.0% GDP Growth)

GHG EMISSIONS

Slower increase
(2.2°C by 2100.)

What could this mean for San Joaquin County?

TRANSPORTATION AND TECHNOLOGY

- Reduced funding, particularly for transit, bike, and ped.
- ZEV and AV adoption slow significantly
- Reduced Bay Area commuting

CLIMATE IMPACTS

- Less severe climate impacts
- Reduced water demand
- More funding for adaptation

HOUSING AND ECONOMY

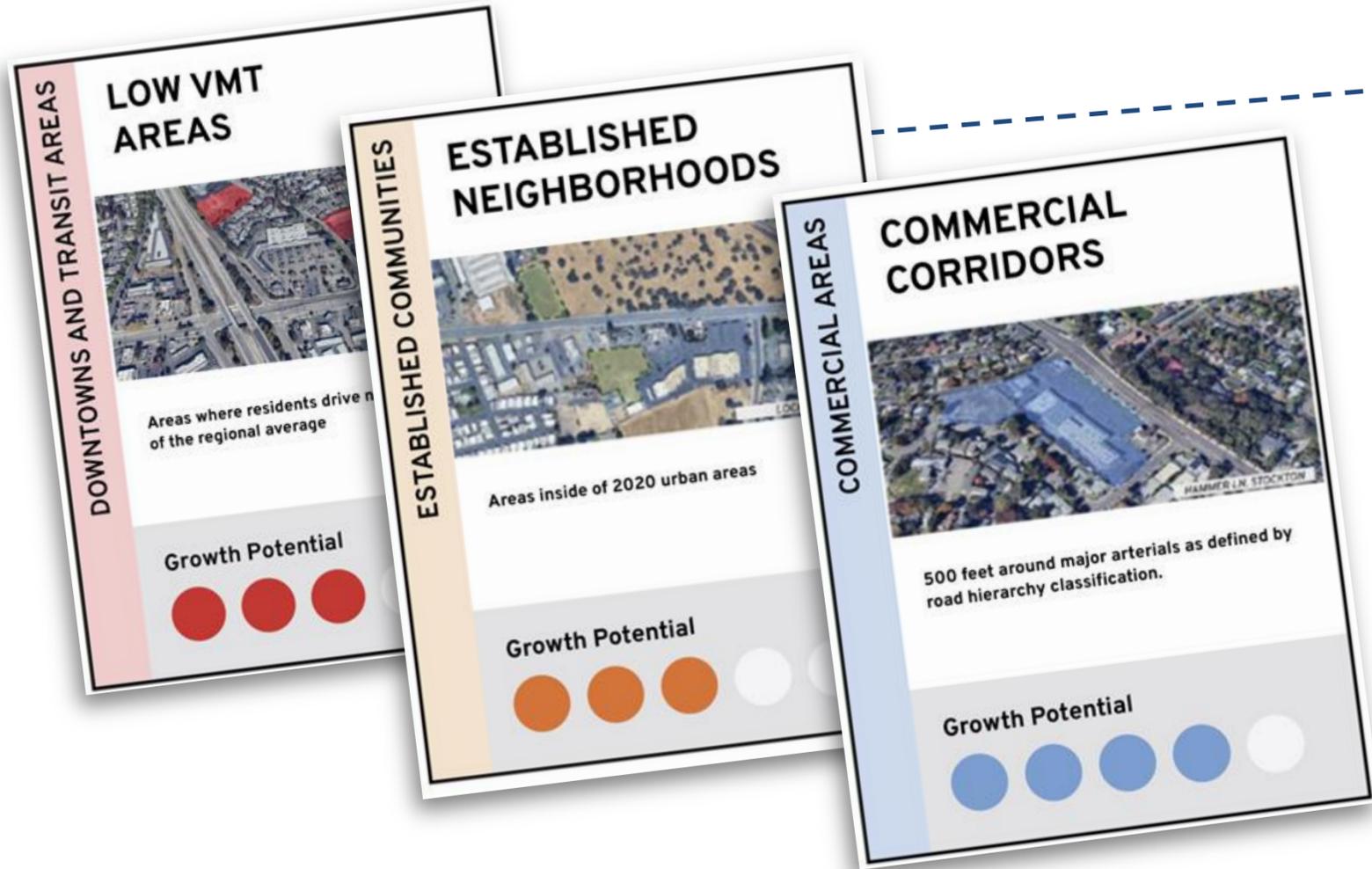
- Construction costs up, but less demand
- Pivot to local production, new industries
- Increased agricultural production

PUBLIC HEALTH

- Pace of technological innovation slows
- Increase in social capital
- Govt funding for preventative health decreases

2. Prioritize growth areas

Select **up to 3 areas** of the region where you think growth should be prioritized



SUMMARY TABLE

| PRIORITY GROWTH AREAS | | | | | |
|----------------------------------|-----------------------|---------------|---------------------------|------------|------------------------------------|
| | | | | | |
| STRATEGIES BY PILLAR | | | | | |
| AFFORDABLE HOUSING & DEVELOPMENT | WORKFORCE DEVELOPMENT | PUBLIC HEALTH | TRANSPORTATION & MOBILITY | TECHNOLOGY | CLIMATE & ENVIRONMENTAL RESILIENCY |
| | | | | | |

3. Select strategies

Select up to 2 strategies from each pillar to support growth

Affordable Housing & Development Strategies

1 Reform Local Zoning to Encourage Diverse Housing Options

Support local jurisdictions with reforms to local zoning and streamlining development review processes to support and encourage a diverse set of housing types including middle housing and transit-oriented development (TOD).

Where Does This Support Growth?

- Downtown and Transit Areas
- Commercial Areas
- Developing Communities
- Established Communities

Affordable Housing & Development Strategies

9 Study and Promote 15-Minute Communities

Promote 15-minute communities across the region. These are communities where residents can either access their most basic, day-to-day needs within a 15-minute walk, bike ride or roll from their home. Consider coordination with mobility hubs.

Where Does This Support Growth?

- Downtown and Transit Areas
- Commercial Areas
- Developing Communities
- Established Communities

SUMMARY TABLE

| PRIORITY GROWTH AREAS | | | | | |
|----------------------------------|-----------------------|---------------|---------------------------|------------|------------------------------------|
| STRATEGIES BY PILLAR | | | | | |
| AFFORDABLE HOUSING & DEVELOPMENT | WORKFORCE DEVELOPMENT | PUBLIC HEALTH | TRANSPORTATION & MOBILITY | TECHNOLOGY | CLIMATE & ENVIRONMENTAL RESILIENCY |
| | | | | | |

Public Health Strategies

4 Active Transportation Network Improvements

Prioritize bicycle and pedestrian infrastructure improvements such as sidewalk improvements, safer crossings, and protected bike lanes, especially when they improve access to public transit.

Where Does This Support Growth?

- Downtown and Transit Areas
- Commercial Areas
- Developing Communities
- Established Communities

Public Health Strategies

3 Support Green Infrastructure

Support green infrastructure (green bikeways, bioswales, street trees) into transportation projects to improve air quality, reduce heat islands and promote physical and mental health.

Where Does This Support Growth?

- Downtown and Transit Areas
- Commercial Areas
- Developing Communities
- Established Communities



4. Make your plan

Record your future, growth areas, and strategies

SUMMARY TABLE

| PRIORITY GROWTH AREAS | | | | | |
|--|--|---|--|--|---|
| <i>Downtowns, Established Neighborhoods, New Growth Areas</i> | | | | | |
| STRATEGIES BY PILLAR | | | | | |
| AFFORDABLE HOUSING & DEVELOPMENT | WORKFORCE DEVELOPMENT | PUBLIC HEALTH | TRANSPORTATION & MOBILITY | TECHNOLOGY | CLIMATE & ENVIRONMENTAL RESILIENCY |
| <i>#1 Reform local zoning</i> <i>#9 15 Minute Neighborhoods</i> | <i>#2 Encourage jobs near housing</i> <i>#9 15 Minute Neighborhoods</i> | <i>#3 Support Green Infrastructure</i> <i>#5 Achieve Zero Traffic Fatalities</i> | <i>#6 Expand and Enhance Passenger Rail</i> <i>#8 Supplement Federal Transportation Funding</i> | <i>#2 Support Freight and Agricultural Innovation</i> <i>#3 Support Public Transit Technologies</i> | <i>#1 Alternative Fuel Investments</i> <i>#2 Natural Habitat Restoration</i> |

4 BREAK



5

ACTIVITY



After the break...

1. Get familiar with your future

You will be grouped by future - talk about the issues that you will be facing

2. Prioritize growth areas

Select **up to 3 areas** of the region where you think growth should be prioritized

3. Select strategies

Select **up to 2 strategies** from each pillar to support growth

4. Make your plan

Record your future, growth areas, and strategies



6

NEXT STEPS



Next Steps

Next meeting: **Scenario Narratives**

Tuesday, July 15th 2:30p-4p (virtual)

Calendar invite coming soon!



CONTACT US



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