

SAN JOAQUIN COUNCIL OF GOVERNMENTS
STOCKTON, CALIFORNIA
COMPREHENSIVE ANNUAL FINANCIAL REPORT

FOR THE FISCAL YEAR ENDED
JUNE 30, 2008

Prepared by:

Steven Dial, Deputy Executive Director/Chief Financial Officer
Grace Orosco, Chief Accountant

**SAN JOAQUIN COUNCIL OF GOVERNMENTS
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INTRODUCTORY SECTION

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SAN JOAQUIN COUNCIL OF GOVERNMENTS

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www.sjcog.org

December 30, 2008

Brent Ives
CHAIR

Larry Hansen
VICE CHAIR

Andrew T. Chesley
EXECUTIVE DIRECTOR

Member Agencies

CITIES OF
ESCALON,
LATHROP,
LODI,
MANTECA,
RIPON,
STOCKTON,
TRACY,
AND
THE COUNTY OF
SAN JOAQUIN

Honorable Board of Directors
San Joaquin Council of Governments

State law requires that all general-purpose local governments publish within six months of the close of each fiscal year a complete set of financial statements presented in conformity with generally accepted accounting principles (GAAP) and audited in accordance with generally accepted auditing standards by a firm of licensed certified public accountants. Pursuant to that requirement, we hereby issue the comprehensive annual financial report of the San Joaquin Council of Governments (Council) for the fiscal year ended June 30, 2008.

This report consists of management's representations concerning the finances of the San Joaquin Council of Governments. Consequently, management assumes full responsibility for the completeness and reliability of all of the information presented in this report. To provide a reasonable basis for making these representations, management of the Council has established a comprehensive internal control framework that is designed to both protect the government's assets from loss, theft, or misuse and to compile sufficient reliable information for the preparation of the Council's financial statements in conformity with GAAP. Because the cost of internal controls should not outweigh their benefits, the Council's comprehensive framework of internal controls has been designed to provide reasonable rather than absolute assurance that the financial statements will be free from material misstatement. As management, we assert that, to the best of our knowledge and belief, this financial report is complete and reliable in all material respects.

The Council's financial statements have been audited by Brown Armstrong Accountancy Corporation, a licensed certified public accountant. The goal of the independent audit was to provide reasonable assurance that the financial statements of the Council for the fiscal year ended June 30, 2008, are free of material misstatement. The independent audit involved examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements; assessing the accounting principles used and significant estimates made by management; and evaluating the overall financial statement presentation. The independent auditor concluded, based upon the audit, that there was a reasonable basis for rendering an unqualified opinion that the Council's financial statements for the fiscal year ended June 30, 2008, are fairly presented in conformity with GAAP. The independent auditor's report is presented as the first component of the financial section of this report.

The independent audit of the financial statements of the San Joaquin Council of Governments was part of a broader, federally mandated "Single Audit" designed to meet the special needs of federal grantor agencies. The standards governing Single Audit engagements require the independent auditor to report not only on the fair presentation of the financial statements, but also on the audited government's internal controls and compliance with legal requirements involving the administration of federal awards. These reports are available in the Council's separately issued Single Audit Report.

GAAP require that management provide a narrative introduction, overview, and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis (MD&A). This letter of transmittal is designed to complement MD&A and should be read in conjunction with it. The Council's MD&A can be found immediately following the report of the independent auditors.

Profile of the Government

The San Joaquin Council of Governments is a Joint Powers Agency created in 1968 by the County of San Joaquin and the Cities of Stockton, Lodi, Manteca, Tracy, Ripon and Escalon. In 1991, the City of Lathrop signed onto the Joint Powers Agreement. The role of the Council of Governments is to serve the functions designated by the signatories to the agreement. Generically the Council's role is to foster intergovernmental coordination both within San Joaquin County as well as with neighboring jurisdictions, the other regional agencies in the San Joaquin Valley, the State of California and various Federal agencies. The specific roles of the Council of Governments are described below. The Council of Governments is directed by a fifteen member Board composed of twelve locally elected officials and three ex-officio members. The Board has three members of the San Joaquin County Board of Supervisors, three members of the Stockton City Council, and one member from each of the six remaining cities. The ex-officio members are a member of the Stockton Port District Board of Commissioners, a member of the Board of the San Joaquin Regional Transit District, and the Director of Caltrans District 10. The activities of the Council of Governments are carried out by a professional staff.

The Roles of the San Joaquin Council of Governments

Since 1969 the Council of Governments has filled a variety of niches for its member jurisdictions. Some of these, such as the A-95 review process have come and gone based on changing federal policy. Others, such as the Local Transportation Authority Agency are relatively new functions. A short description of each of these roles is contained below:

A. Regional Transportation Planning Agency (RTPA)

In 1973, the Council was recognized as the Regional Transportation Planning Agency for San Joaquin County. Initially the designation related solely to the administration and allocation of Transportation Development Act funds for public transit and possible road and street projects. However, over time the role has expanded to serve as the agency responsible for adopting a Regional Transportation Plan, a Regional Transportation Improvement Program which programs local, state and federal funds within the County's boundaries, and which gives the Council planning and coordination responsibilities over most federal and state funding programs for transportation administered by the State of California.

B. Metropolitan Planning Organization (MPO)

Metropolitan Planning Organization is a federal designation identifying the San Joaquin Council of Governments as the agency responsible for carrying out federal guidelines and statutes for planning and coordination. The passage of the Intermodal Surface Transportation Efficiency Act, followed by the Transportation Equity Act for the 21st Century (TEA-21), and subsequently (SAFETEA- LU), has expanded this role. The Council serves functions such as being designated a Transportation Management Area, and being given Congestion Management functions.

C. Airport Land Use Commission (ALUC)

The Council serves as the agency responsible for preparing and enforcing a land use plan around each public access airport in San Joaquin County. The purpose is to eliminate the use of conflicting land uses around these airports in order to maximize public safety and the long term effectiveness of the airports.

D. Center for Demographic Studies (CDS)

The Center for Demographic Studies (CDS) at SJCOG serves as the leading data center for the San Joaquin County region. CDS helps government entities, private businesses, non-profit organizations, and individual citizens make informed decisions by providing a wide range of the most updated data for this region. Some of the services provided include:

- Compiling and dispensing the latest data on population, economy and transportation from various sources.
- Producing projections through different methods for population, employment, and housing growth trends in the region
- Integrating the cutting-edge Geographic Information System (GIS) technology with data analysis.
- Constructing maps to visually display the spatial characteristics of the data
- Creating summaries as well as analytical reports periodically to present the latest findings drawn from the newest data.

E. Congestion Management Agency (CMA)

SJCOG is the designated Congestion Management Agency (CMA) for San Joaquin County. The CMA is responsible for the establishment and administration of a Congestion Management Program (CMP). The intent of a CMP is to analyze the cumulative impacts of local land use decisions on regionally significant roadways – the Congestion Management System (CMS). The CMP was originally a state requirement for local governments to be eligible to receive the increased state gas tax authorized under Proposition 111, which was approved by the voters in 1990. The state mandate was subsequently revoked, but the CMP process is still required under current federal planning regulations, and is a required element of the Measure K renewal ordinance.

F. Local Transportation Authority (LTA)

In November of 1990, San Joaquin County voters passed a ½ cent increase in the sales tax for a period of 20 years to support specific transportation improvements in San Joaquin County. The agency responsible for carrying out the improvements and administering the program is the Local Transportation Authority. In 1990, the Council was named the Local Transportation Authority. The monies provided under this ½ cent sales tax are referred to often in this document as Measure K funds. In November 2006, voters in San Joaquin County approved the renewal of this ½ cent sales tax, extending the life of the sales tax program and the Council's role as Local Transportation Authority from 2011 to 2041. While sales tax collections for the renewal do not start until April 1, 2011, expenditures attributed to that program will be incurred.

G. Commute Connection - Transportation Demand Management

The Council operates Commute Connection, the transportation demand management marketing program for both San Joaquin and Stanislaus Counties. The commuter matching program operates using Federal funds under a contract with the State of California and Stanislaus Council of Governments. The Council has approximately 8,600 commuters participating in the program.

H. Fair Share Housing Plan

The State establishes affordable housing targets for each county. In San Joaquin County, the Council is responsible for determining the fair share distribution of those affordable units among our member jurisdictions. This authority is provided for in state law and must be done every five years.

I. Lead Agency - Transportation Air Quality Conformity

Federal planning regulations require that Metropolitan Planning Organizations demonstrate that their plans and programs conform to applicable state air quality plans to meet federal ambient air quality standards. The SJCOG traffic forecasting model is used to project future vehicle miles traveled. This is used as input into the Air Resources Board's EMFAC emissions model, and the estimated emissions are compared to emissions budgets determined as part of the air quality planning process.

J. SJCOG, INC.

SJCOG, INC. is a not-for-profit public benefit corporation established to act as the joint powers agency organized pursuant to the San Joaquin County Habitat Conservation Plan. The Council is responsible for the administration of SJCOG, INC., which is a blended component unit of the Council. The primary purpose of SJCOG, INC. is the acquisition, holding, administering and managing of real property and conservation easements pursuant to the habitat conservation plan. Additional information on SJCOG, INC. can be found in Note 1 in the notes to the financial statements.

Budgetary Controls

The annual budget serves as the foundation for the Council's financial planning and control. As required by the Joint Powers Agreement of the Council, the Council prepares and legally adopts a final operating budget on or before April 1 of each year. The approved budget must then be ratified by a majority of member governments representing 55% of the population of the County. Annual budgets are legally adopted for the General Fund. Operating budgets are prepared on the modified accrual basis of accounting. Budgetary control and the legal level of control are at the object level. Significant amendments, appropriation transfers between objects and transfers from contingencies must be approved by the Council's Board of Directors. Supplemental appropriations financed by unanticipated revenues also must be approved by the Board. No supplemental appropriations were required during the year ended June 30, 2008.

Budget-to-actual comparisons are provided in this report for the Council's general fund. This comparison is provided on page 60 as part of the required supplemental information for the governmental funds.

Factors Affecting Financial Condition

The information presented in the financial statements is perhaps best understood when it is considered from the broader perspective of the specific environment within which the Council operates.

Local Economy

San Joaquin County experienced moderate economic growth early in the decade. The sales tax growth was 6.03% for 2002-2003, 6.5% in 2003-2004, 10.3% in 2004-2005, 7.6% in 2005-06, and fell to .289% in 2006-07 and an additional 3.2% in 2007-08. Due to the economic downturn caused primarily by the slumping housing market and significant decline in new car sales, sales taxes are estimated to decline by 7.5% in 2008-09.

Throughout the decade, the County has experienced significant retail growth with the addition of auto malls, a new regional mall, so-called big box stores, outlet stores, and revitalization of existing retail areas.

In addition, the County continues to be a major hub for warehousing and shipping. With the Port of Stockton, three rail lines and two interstate highways that crisscross the County, and direct interstate access to the San Francisco Bay Area, several large multi-modal facilities have opened taking advantage of the transportation network.

Unemployment in the County traditionally is higher than the State average. With the declining economy, the unemployment rate in San Joaquin County is rising and forecast to continue to climb until 2010.

Long-term Financial Planning

The Council of Governments' anticipated sources of funding are described below.

A. Federal Funding Sources

Federal Highways Administration PL - These are dollars made available by the Federal Highway Administration for Metropolitan Planning Organizations. They are allocated based on a statewide apportionment and are meant to carry out Federal urban planning requirements and interests.

Federal Transit Administration Funding - This federal agency is responsible for federal public transit investments. There are generally two sources of funds that have been used in this area:

FTA MPO Planning Funds are made available to the MPO to support transit planning in the urbanized areas.

FTA Planning and Research Grants are planning funds that the State allocates for special transit planning projects.

Transportation Demand Management (TDM) Funds - The Council receives a combination of CMAQ, Measure K and other unique grant funds for Ridesharing operations in San Joaquin County and contracts with the Stanislaus Council of Governments (StanCOG) and Amador County to provide services in those counties. StanCOG pays for these services using their CMAQ funds. Amador County contributes local funding for their services.

B. State Funding Sources

STA Funds - State Transit Assistance Funds are motor vehicle fuel sales tax monies collected statewide under the Transportation Development Act. These funds are allocated to San Joaquin County through the State Controller's Office and distributed to eligible claimants to provide transit operator or transit contract services.

C. Local Funding Sources

LTF Funds - Local Transportation Funds are retail sales tax monies that are collected statewide under the Transportation Development Act. These funds are returned to San Joaquin County and distributed to eligible claimants to provide transit services, pedestrian/bicycle facilities and street and roads funding.

Member Jurisdictions – Upon request, the Council will undertake a special study for a local jurisdiction. That jurisdiction will either directly pay for the Council study, or provide whatever matching funds are required to pay for the study.

Habitat Mitigation Fees – SJCOG, INC. charges Habitat Mitigation Fees on acreage being developed, in order to fund the acquisition and management of land and conservation easements for habitat mitigation purposes.

Other Fees - Council charges fees for certain functions such as the Airport Land Use Commission reviews and sales of Data Services information.

Local Transportation Authority (Measure K) - In November of 1990 San Joaquin County voters passed a ½ cent sales tax to fund specified transportation projects. Council's administration (salaries & benefits) of that program can not exceed 1% of receipts. Planning efforts undertaken to further a Measure K project can use these monies as well.

APCD Fees - The San Joaquin Valley Unified Air Pollution Control District allocates funds raised from a \$6 dollar fee placed on vehicle registrations. These funds go to operate the District as well as pay for special projects that enhance the District's mission of improving air quality in the Valley through Remove Grants to local and regional agencies.

It is expected that these funding sources, while to some extent affected by the California budget issues, will continue to provide sufficient revenues to fund the Council's project objectives. In addition to the Council's overall work program projects that involve ridesharing, transportation and transit planning, habitat plan management, and computer modeling, the following are specific areas where long-term financial planning has been a key consideration:

AB 3090 Financing Agreements on Measure K Projects – The San Joaquin Council of Governments (SJCOG) currently holds three AB 3090 cash reimbursement agreements with the State of California. In the first agreement, the State was unable to provide SJCOG with \$110,000 State Transportation Improvement Program funds for planning, programming and monitoring. SJCOG substituted other local funds in lieu of the STIP funds. SJCOG was repaid in 2007-08 under this agreement.

Under the other two agreements, SJCOG has loaned the State, Measure K transportation sales tax funds to construct projects in place of the State Transportation Improvement Program (STIP) funds previously programmed on projects by the California Transportation Commission (CTC) when the CTC determined that the STIP funds would not be available for allocation at the time of project construction.

The first AB 3090 cash reimbursement agreement was approved by the SJCOG Board in January 2004 and subsequently by the CTC in April 2004 for \$19,476,000 on the Route 99/Hammer Lane Interchange and Route 99 Widening Project. According to this AB 3090 agreement, the \$19,476,000 loan is programmed in the STIP to be paid back to SJCOG as cash in one lump sum in fiscal year 2008/2009.

The second AB 3090 cash reimbursement agreement was approved by the SJCOG Board in July 2005 and subsequently by the CTC in September 2005 for \$66,327,000 on the I-205 Widening Project. According to this AB 3090 agreement, the \$66,327,000 loan is programmed in the STIP to be paid back to SJCOG as cash in three equal installments of \$22,109,000 in fiscal years 2008/2009, 2009/2010, and 2010/2011.

Measure K Renewal - In November 2006, San Joaquin County voters approved the extension of Measure K, the ½ cent transportation sales tax, originally approved by County voters in 1990 and scheduled to sunset in 2011. The renewal of Measure K will extend the sales tax for an additional 30 years (2041). The Measure K renewal is estimated to generate \$3.1 billion dollars for the transportation programs identified in the adopted expenditure plan. The categorical allocations of the Measure K renewal included Local Street Repairs and Roadway Safety(35%), Congestion Relief projects (32.5%), Railroad Crossing Safety projects(2.5%), and Passenger Rail, Bus and Bicycle(30%). As noted above, Measure K Renewal sales tax collections begin in April 2011. In anticipation of those revenues, SJCOG is developing a strategic plan to begin delivering some of the Renewal projects prior to 2011.

The following is a brief description of the Measure K program administered by the Council:

Measure K Delivery - The Council is in the seventeenth year of administering the local half cent sales tax and serving as the Local Transportation Authority for San Joaquin County. The Measure K Program has made great strides in moving projects ahead. Measure K funded design, environmental, and/or construction work on State highways (which are under way) including: I-205 Widening, I-5 Benjamin Holt, and I-5 Hammer lane, Route 99 /Kettleman Lane, Route 99 widening from four to six lanes between Hammer Lane and the Crosstown Freeway, Route 99/Route 120. Some of these projects are in the construction phase, many have already been completed.

In October 1998, commuter rail operations began on the Altamont Commuter Express, providing service between Stockton and San Jose. In addition to providing substantive funding for operations, the capital investment for eight rail cars was one hundred percent funded by Measure K.

Regional Transportation Impact Fee – In 2005, the Council coordinated the approval of a County-wide Regional Transportation Impact Fee. This unified fee schedule has been adopted by the member agencies and is being implemented.

Federal reauthorization of SAFETEA-LU - The Council is currently participating in the process of reauthorization of the TEA-21 Act as described below:

Federal transportation legislation has been delivered through the 1991 Intermodal Surface Transportation Efficiency Act (ISTEA), the 1998 Transportation Equity Act for the 21st Century (TEA-21), and more recently, the 2005 Safe, Accountable, Flexible, Efficient Transportation Equity Act – A Legacy for Users (SAFETEA-LU). The Acts not only infused the region with significant amounts of funding for transportation projects, but they did so using new management tools giving the regional agencies, such as the Council, greater responsibility in programming the expenditure of these funds. Along with the responsibility to program the funds was the accountability to insure the projects were delivered in a timely manner.

Cash Management Policies and Practices

The Council's cash is maintained with the San Joaquin County Treasurer's cash and investment pool. Interest earnings from this pool are allocated to the Council on the basis of average daily cash balances and are transferred to the Council quarterly. The County Treasurer is responsible for managing the pool. The pool's investment policy is to maintain a high credit quality, short-term portfolio to provide participants with safety of principal, liquidity, public trust and a market average rate of return.

The Council also invests funds with the Local Agency Investment Fund (LAIF), Public Financial Management (PFM), and California Asset Management Program (CAMP). LAIF is a special fund of the California State Treasury through which local governments may pool investments. Investments in LAIF are highly liquid and are secured by the full faith and credit of the State of California. PFM is a private investment firm specializing in providing financial advice and investment management services to state and local governments. PFM allows participants to combine the use of a money market portfolio in addition to an individually managed portfolio. The investment portfolio held by PFM consists of federal agency bonds/notes and discounted notes, corporate notes and municipal bonds/notes. CAMP is a Joint Powers Authority formed to provide professional investment management services and allows the participants to combine the use of a money market portfolio with an individually managed portfolio. The money market portfolio offers daily liquidity and is rated AAAM by Standard and Poor's. To maintain the AAAM rating, the portfolio's weighted average maturity may not exceed seventy (70) days. The investment portfolio held by CAMP at June 30, 2008, consists of money market funds and federal agency discounted notes. Steven Dial, Deputy Executive Director and Chief Financial Officer of the Council, currently serves on the Board of Trustees of CAMP in a voluntary, unpaid capacity.

Risk Management

The Council maintains general liability, automobile and public entity property insurance coverage that provides limits of liability of between \$1,000,000 and \$10,000,000 per occurrence annually. The Council is not self-insured.

Debt Management

In relation to the Council's Measure K program, the Council has \$167,000,000 of Sales Tax Revenue Tax Exempt Commercial Paper Notes outstanding at June 30, 2008. The proceeds are used to finance transportation projects under the twenty year transportation expenditure plan. Please refer to Note 8 of the notes to the financial statements for further information on the Council's commercial paper notes. In addition, the Council has several capital equipment lease agreements outstanding at June 30, 2008. Please refer to Note 7 of the notes to the financial statements for additional information on the Council's lease liabilities. There are no delinquencies on debt payments.

In May, 2008, the Council issued \$203,355,000 in Bond Anticipation Notes (BANs) generating \$210,003,362. Proceeds are planned to partially fund the Early Action Program of Measure K Renewal. The BANs expire April 1, 2011. On or before that date, the BANs must be retired through another debt issuance. The BANs are rated A-1 by Standard and Poor's (S&P), the highest short term rating. For the subsequent issuance, S&P has issued a AA long term rating.

Retirement and Other Post Employment Benefits

The Council participates in a defined contribution pension plan and a deferred compensation plan. These plans are available to all full-time Council employees. In addition, Council employees are granted sick leave in varying amounts, and post-retirement sick-leave benefits are paid to certain qualifying individuals. For a more complete description of the Council's retirement plans and other benefits, please refer to Note 9 of the notes to the financial statements. As such, the Council has no other post employment benefit obligations.

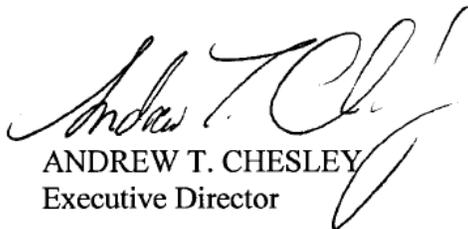
Awards and Acknowledgments

The Government Finance Officers Association (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the San Joaquin Council of Governments for its Comprehensive Annual Financial Report (CAFR) for the fiscal year ended June 30, 2007. This was the tenth consecutive year that the Council has achieved this prestigious award. In order to be awarded a Certificate of Achievement, the government published an easily readable and efficiently organized CAFR. This report satisfied both GAAP and applicable legal requirements.

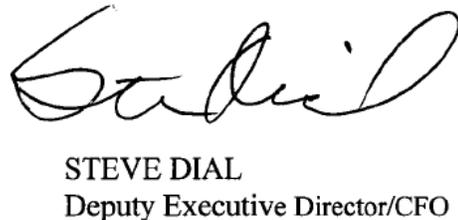
A Certificate of Achievement is valid for a period of one year only. We believe that our current CAFR continues to meet the Certificate of Achievement Program's requirements and we are submitting it to the GFOA to determine its eligibility for another certificate.

The preparation of this report would not have been possible without the efficient and dedicated services of the entire staff of the Finance Department, the cooperation and assistance received from the Planning and Office Assistance staffs and Brown Armstrong Accountancy Corporation. In closing, without the support of the Board of Directors, preparation of this report would not have been possible.

Respectfully submitted,



ANDREW T. CHESLEY
Executive Director



STEVE DIAL
Deputy Executive Director/CFO

SAN JOAQUIN COUNCIL OF GOVERNMENTS

BOARD OF DIRECTORS

City of Escalon	Mayor Gary Haskin
City of Lathrop	Mayor Kristy Sayles
City of Lodi	Councilman Larry Hansen
City of Manteca	Councilman Steve DeBrum
City of Ripon	Vice Mayor Chuck Winn
City of Stockton	Councilman Steve Bestolarides
City of Stockton	Councilman Dan Chapman
City of Stockton	Vice Chair: Mayor Ed Chavez
City of Tracy	Mayor Brent Ives
San Joaquin County	Chairman: Supervisor Victor Mow
San Joaquin County	Supervisor Leroy Ornellas
San Joaquin County	Supervisor Ken Vogel

EX-OFFICIO MEMBERS

Caltrans	Mr. Ken Baxter
Port of Stockton	Mr. Steve Herum
SJRTD	Mr. Duane Isetti

CITIZENS ADVISORY COMMITTEE

City of Escalon	Steve Castellanos
City of Lathrop	Vice Chair: Jim Hilson
City of Lodi	Chairman: Richard Blackston
City of Manteca	Glenn Page
City of Ripon	Garry Krebbs
City of Stockton	Karl "Nate" Knodt
City of Tracy	Charles R. Manne
Caltrans	Vacant
Great Stockton Chamber of Commerce	Vacant
League of Women Voters	Esther Vasquez
NAACP	Vacant
San Joaquin Business Council	Ron Addington
San Joaquin County	Robert Bivens
Sierra Club	Michael Ballot
Transit Advocate	Vacant
University of Pacific	Marcus Perrot
Wine Grape Commission	Vacant

EXECUTIVE COMMITTEE

City of Escalon	Mayor Gary Haskin
City of Lodi	Councilman Larry Hansen
City of Manteca	Councilman Steve DeBrum (Alternate)
City of Stockton	Vice Chair: Mayor Ed Chavez
City of Tracy	Mayor Brent Ives
San Joaquin County	Chairman: Supervisor Victor Mow

MANAGEMENT & FINANCE COMMITTEE

City of Escalon	Greg Greeson
City of Lathrop	Yvonne Quiring
City of Lodi	Blair King
City of Manteca	Karen McLaughlin
City of Ripon	Leon Compton
City of Stockton	Vice Chair: Gordon Palmer
City of Tracy	Leon Churchill
San Joaquin County	Chairman: Manuel Lopez
SJRRC	Stacy Mortensen
SJRTD	Donna Kelsay

SOCIAL SERVICES TRANSPORTATION ADVISORY COMMITTEE

City of Escalon	John Andoh
City of Lathrop	Al Lacson Gali
City of Lodi	Tiffani Fink
City of Manteca	Johanna Ferriera
City of Ripon	Barbara Schneider
City of Stockton	Vacant
City of Tracy	Vacant
ARC San Joaquin	Ann Fisler
Caltrans District 10	Kathy Selsor
Community Center for the Blind	Joni Bauer
Health for All	Kathy Williams
Human Services Agency – Department of Aging	Annette DePauli
Seniors First	Brenda Wilson
SJRTD	Jean Foletta
Transportation Commuter	Sean Reilly
United Cerebral Palsy	Vacant
Valley Mountain Regional Center	Wilma Murray

TECHNICAL ADVISORY COMMITTEE

City of Escalon	Doug Stidham
City of Lathrop	Cary Keaten
City of Lodi	Chairman: Tiffani Fink
City of Lodi	Rich Prima
City of Manteca	Mark Houghton
City of Ripon	Keven Werner
City of Ripon	Ken Zuidervaart
City of Stockton	Eric Alvarez
City of Stockton	Gary Dickson
City of Stockton	Bob Murdoch
City of Tracy	Bill Reeds
City of Tracy	Michelle Sheffield
City of Tracy	Zabih Zaca
Caltrans	Tom Dumas
Caltrans	Kathy Selsor
Caltrans	Wes Zinke
Port of Stockton	Henry McKay
San Joaquin County	Tom Gau
San Joaquin County	Mike Selling
San Joaquin County	Manuel Solario

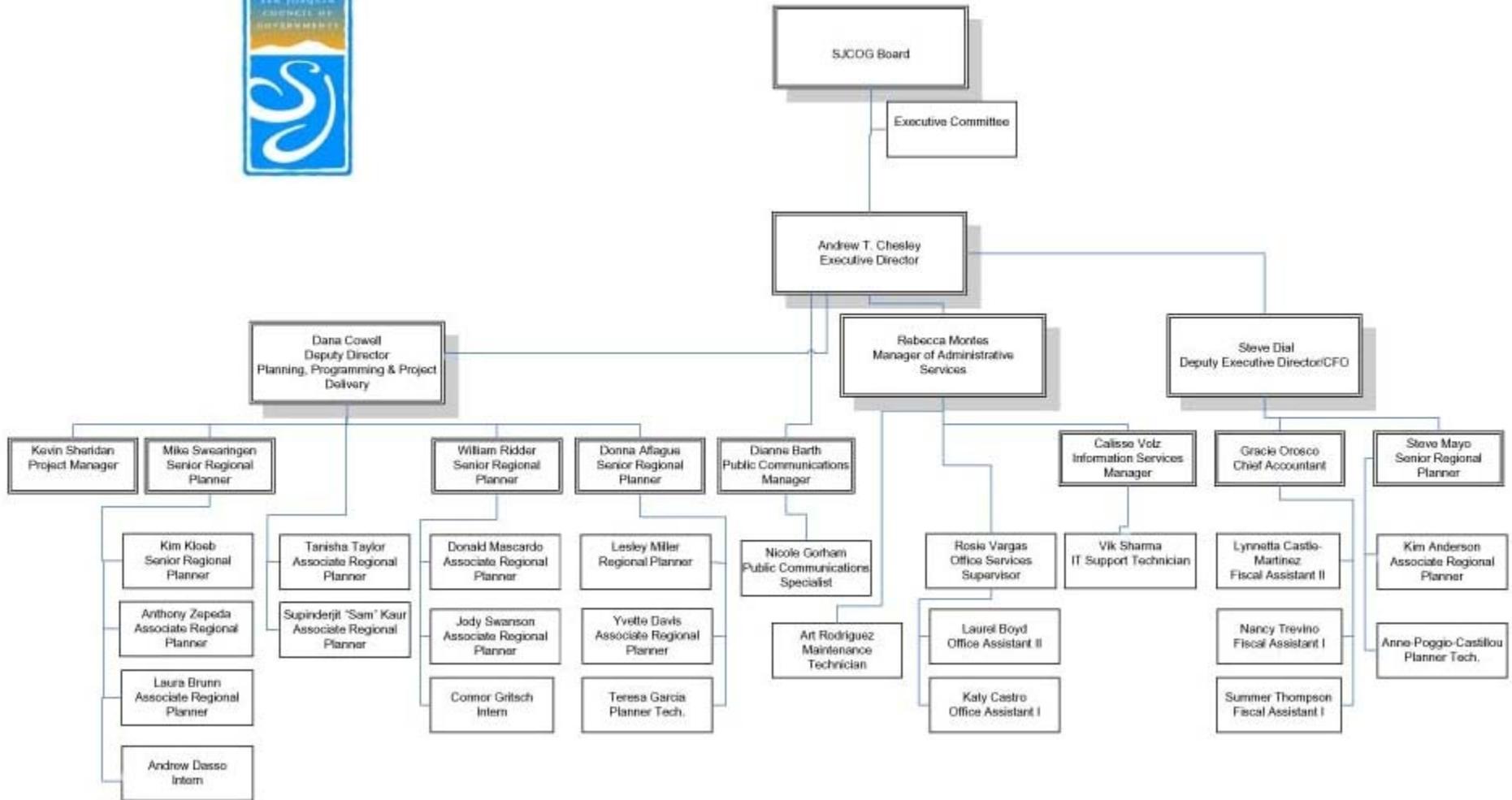
TECHNICAL ADVISORY COMMITTEE (Continued)

SJRRC	Vice Chair: Brian Schmidt
SJRTD	Scott Butler
SJRTD	Nate Knodt
SJVAPCD	Lauren Dawson
Stockton Metro Airport	Vacant

SJCOG STAFF

Executive Director	Andrew Chesley
Deputy Executive Director/CFO	Steve Dial
Deputy Director	Dana Cowell
Chief Accountant	Gracie Orosco
Manager of Administrative Services	Rebecca Montes
Public Communications Manager	Dianne Barth
Public Communications Specialist	Nicole Gorham
Project Manager	Kevin Sheridan
Information Services Manager	Calisse Volz
Senior Regional Planner	Donna Aflague
Senior Regional Planner	Kim Kloeb
Senior Regional Planner	Steve Mayo
Senior Regional Planner	William Ridder
Senior Regional Planner	Mike Swearingen
Regional Planner	Kim Anderson
Regional Planner	Laura Brunn
Regional Planner	Yvette Davis
Regional Planner	Supinderjit Kaur
Regional Planner	Donald Mascardo
Regional Planner	Lesley Miller
Regional Planner	Jody Swanson
Regional Planner	Tanisha Taylor
Regional Planner	Anthony Zepeda
Financial Assistant I	Summer Thompson
Financial Assistant I	Nancy Trevino
Financial Assistant II	Lynnetta Castle-Martinez
Office Services Supervisor	Rosie Vargas
Office Assistant I	Katy Castro
Office Assistant II	Laurel Boyd
Planner Technician	Anne Castillou
Planner Technician	Teresa Garcia
IT Support Technician	Vikram Sharma
Maintenance Technician	Art Rodriguez

ORGANIZATIONAL CHART



SJCOG ADVISORY COMMITTEES



13 Member SJCOG Board

SJCOG Board



Executive Committee



***Management & Finance
Committee***



***Citizens Advisory
Committee***



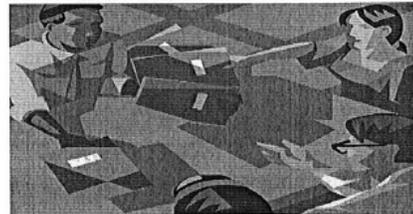
***Social Service Transportation
Advisory Committee***



***Technical Advisory
Committee***



***Habitat Technical Advisory
Committee***



Audit Committee

Certificate of Achievement for Excellence in Financial Reporting

Presented to

San Joaquin
Council of Governments
California

For its Comprehensive Annual
Financial Report
for the Fiscal Year Ended
June 30, 2007

A Certificate of Achievement for Excellence in Financial Reporting is presented by the Government Finance Officers Association of the United States and Canada to government units and public employee retirement systems whose comprehensive annual financial reports (CAFRs) achieve the highest standards in government accounting and financial reporting.



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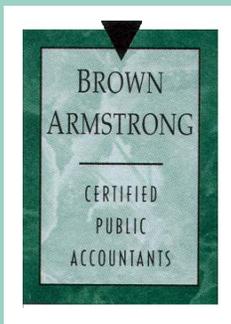
President

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Executive Director

FINANCIAL SECTION

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McCOWN STARBUCK THORNBURGH & KEETER
Certified Public Accountants

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Brooke N. DeCuir, CPA
Kenneth J. Witham, CPA
Clint W. Baird, CPA
Jose Garcia, CPA
Adrian Rich, CPA
Lance Larralde, CPA

INDEPENDENT AUDITOR'S REPORT

The Board of Directors
San Joaquin Council of Governments
Stockton, California

We have audited the accompanying financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of the San Joaquin Council of Governments (Council), Stockton, California, as of and for the fiscal year ended June 30, 2008, which collectively comprise the Council's basic financial statements as listed in the table of contents. These financial statements are the responsibility of the Council's management. Our responsibility is to express an opinion on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund, and the aggregate remaining fund information of the Council as of June 30, 2008, and the respective changes in financial position and cash flows, where applicable, thereof for the fiscal year then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with *Government Auditing Standards*, we have also issued our report dated December 30, 2008 on our consideration of the Council's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit.

The Management's Discussion and Analysis and budgetary comparison information, as listed in the table of contents, are not a required part of the basic financial statements but are supplementary information required by the Governmental Accounting Standards Board. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the Council's basic financial statements. The introductory section, the other supplementary information, and statistical tables are presented for purposes of additional analysis and are not a required part of the basic financial statements. The other supplementary information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated in all material respects in relation to the basic financial statements taken as a whole. The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we express no opinion on them.

BROWN ARMSTRONG PAULDEN
McCOWN STARBUCK THORNBURGH & KEETER
ACCOUNTANCY CORPORATION

A handwritten signature in black ink, appearing to read "S. J. Starbuck", is written over the company name.

Bakersfield, California
December 30, 2008

**SAN JOAQUIN COUNCIL OF GOVERNMENTS
MANAGEMENT'S DISCUSSION AND ANALYSIS
FOR THE FISCAL YEAR ENDED JUNE 30, 2008**

Within this section of the San Joaquin Council of Governments (Council) annual financial report, the Council's management provides narrative discussion and analysis of the financial activities of the Council for the fiscal year ended June 30, 2008. The Council's financial performance is discussed and analyzed within the context of the accompanying financial statements and disclosure following this section. Additional information is available in the transmittal letter which precedes Management's Discussion and Analysis. The discussion focuses on the Council's primary government and component unit.

The nature of the Council is such that annual variations between assets and liabilities, income and expenses are not unusual nor should they be considered out of the context of the Council's business responsibilities. From a financial perspective, the most significant program for which the Council is responsible, is managing the Measure K sales tax program. Measure K sales tax accumulates annually at a relatively consistent rate, however, expenditures can vary dramatically from year to year. The result is potentially wide swings in assets and liabilities and fund balance from year to year. In addition, contracts and cooperative agreements are executed committing future years' funds potentially resulting in liabilities being stated as significantly large negative values.

Further, the Council uses debt financing to assist in cash flow and provide funding to accelerate the delivery of projects. These financings have an impact on the financial statements which can have a significant year over year impact.

Financial Highlights

- The Council's assets exceeded its liabilities by \$11,185,313 (net assets) for the fiscal year ended June 30, 2008. This compares to the previous year when assets exceeded liabilities by \$41,334,353.
- Total net assets are comprised of the following:
 - (1) Capital assets, net of related debt of \$31,734,543, include easements, property and equipment, net of accumulated depreciation, and reduced for outstanding debt related to the purchase or construction of capital assets.
 - (2) Net assets of \$109,743,820 are restricted by constraints imposed from outside the Council, such as debt covenants, grantors, laws, or regulations.
 - (3) Unrestricted net assets of (\$130,293,050) represent the portion available to maintain the Council's continuing obligations and Measure K contract commitments in excess of current available resources. Continuing obligations and Measure K contract commitments are secured by sales tax revenues anticipated through the expiration of the program on March 31, 2011.
- The Council's governmental funds reported total ending fund balance of \$350,694,369 this year. This compares to the prior year ending fund balance of \$181,084,280, showing an increase of \$169,610,089 during the current year. The Council's governmental funds reported a total unreserved fund balance of (\$136,052,815) for fiscal year 2007-2008 shows a (\$64,294,267) decrease over the prior year due primarily to the debt service liability of the Measure K fund.
 - At the end of the current fiscal year, unreserved fund balance for Measure K was (\$119,151,604), showing a (\$57,280,074) decrease over the prior year.
 - At the end of the current fiscal year, unreserved fund balance for the General Fund was (\$3,172,720) representing building debt, showing an increase of \$559,451 over the prior year.

- At the end of the current fiscal year, unreserved fund balance for Measure K Renewal was (\$13,728,491), showing a (\$7,573,644) decrease over the prior year.
- Total liabilities of the Council increased by \$201,765,587 to \$395,702,715 during the fiscal year. Commercial paper obligations outstanding during the fiscal year did not increase, and remain fixed at \$167 million. In May, 2008, the Council issued \$203,355,000 in Bond Anticipation Notes (BANs) generating \$210,003,362. Also see Note 8 of the notes to the financial statements.

Overview of the Financial Statements

Management's Discussion and Analysis introduces the Council's basic financial statements. The basic financial statements include: (1) government-wide financial statements, (2) fund financial statements, and (3) notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

Government-wide Financial Statements

The Council's annual report includes two government-wide financial statements. These statements are designed to provide readers with a broad overview of the Council's finances, in a manner similar to a private sector business.

The first of these government-wide statements is the *Statement of Net Assets*. This is the Council-wide statement of position presenting information that includes all of the Council's assets and liabilities, with the difference reported as *net assets*. Over time, increases or decreases in net assets may serve as a useful indicator of whether the financial position of the Council as a whole is improving or deteriorating.

The *Statement of Activities* presents information showing how the agency's net assets changed during the most recent fiscal year. All changes in net assets are reported as soon as the underlying event giving rise to the change occurs, *regardless of the timing of related cash flows*. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in future fiscal periods (e.g., uncollected claims receivable and earned but unused vacation leave).

Both of the government-wide financial statements illustrate functions of the San Joaquin Council of Governments that are principally supported by taxes and intergovernmental revenues (*governmental activities*). The Council conducts no business-type activities. The governmental activities of the San Joaquin Council of Governments include General administration, Transportation Development Act Fund and Measure K Fund administration.

The government-wide financial statements include not only the San Joaquin Council of Governments itself (known as the *primary government*), but also a legally separate not-for-profit corporation, SJCOG, INC., the San Joaquin County Multi-species Habitat Plan, for which the San Joaquin Council of Governments is financially accountable. Financial information for this *blended component unit* is reported in conjunction with the financial information presented for the primary government. SJCOG, INC. is reported as a major governmental fund.

The government-wide financial statements can be found on pages 30 & 31 of this report.

Fund Financial Statements

A *fund* is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The San Joaquin Council of Governments, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the Council can be divided into two categories: governmental and fiduciary funds.

Governmental Funds

Governmental funds are used to account for essentially the same functions reported as *governmental activities* in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on *near-term inflows and outflows of spendable resources*, as well as on *balances of spendable resources* available at the end of the fiscal year. Such information may be useful in evaluating the Council's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statements, it is useful to compare the information presented for *governmental funds* with similar information presented for *governmental activities* in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between *governmental funds* and *governmental activities*.

The San Joaquin Council of Governments maintains seven individual governmental funds. Information is presented separately in the governmental fund balance sheet and in the governmental fund statement of revenues, expenditures, and changes in fund balances for the all funds which are considered to be major funds.

The San Joaquin Council of Governments adopts an annual appropriated budget for its general fund. A budgetary comparison statement has been provided for the general fund to demonstrate compliance with this budget.

The basic governmental fund financial statements can be found on pages 32 - 38 of this report.

Notes to the Financial Statements

The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements. The notes to the financial statements can be found on pages 39 - 56 of this report.

Government-wide Financial Analysis

As noted earlier, net assets may serve over time as a useful indicator of a government's financial position. In the case of the San Joaquin Council of Governments, assets exceeded liabilities by \$11,185,313 at the close of the most recent fiscal year.

The largest portion of the Council's assets (87.9 percent) reflects its cash and investment portfolio. The Council plans to use these assets to fund future transportation related projects throughout the County of San Joaquin.

At the end of the current fiscal year, the San Joaquin Council of Governments is able to report positive balances in two of three categories of net assets, for the government as a whole. However, the negative unrestricted net assets of (\$130,293,050) is due primarily to Measure K and Measure K Renewal contract commitments that are based upon anticipated future sales tax revenue.

The Council's net assets decreased by \$30,149,040 during the current fiscal year. This decrease is due to programmed Measure K project delivery expenses in the areas of Transit \$15,060,621, Congestion Relief \$46,765,983, Railroad Safety, \$829,748, and Streets and Roads \$15,454,972. These expenses drew down on accumulated Measure K fund contract commitment reserves. In addition, LTF and STA claimed amounts of \$25,083,119, and \$9,437,736, respectively, for transit operations, capital, pedestrian/bicycle and street and roads, by various claimants reduced cumulative fund balance reserves. The activities described above are looked upon favorably by Council management, since progress in the aforementioned areas is a core goal of the Council and its member agencies.

The following tables related to net assets reflect the above described and other activities that took place during the June 30, 2008 fiscal year.

**SAN JOAQUIN COUNCIL OF GOVERNMENTS
Net Assets**

	Governmental Activities	
	2008	2007
Current and other assets	\$ 369,144,755	\$ 207,661,960
Capital assets	37,743,273	27,609,521
Total assets	<u>406,888,028</u>	<u>235,271,481</u>
Long-term liabilities outstanding	377,310,461	167,438,718
Other liabilities	18,392,254	26,498,410
Total liabilities	<u>395,702,715</u>	<u>193,937,128</u>
Net assets		
Invested in capital assets, net of related debt	31,734,543	21,546,388
Restricted	109,743,820	85,842,828
Unrestricted	<u>(130,293,050)</u>	<u>(66,054,863)</u>
Total net assets	<u>\$ 11,185,313</u>	<u>\$ 41,334,353</u>

**SAN JOAQUIN COUNCIL OF GOVERNMENTS
Changes in Net Assets**

	Governmental Activities	
	2008	2007
Revenues:		
Program revenues:		
Charges for services	\$ 9,439,404	\$ 10,132,732
Operating grants and contributions		
Sales tax	73,149,434	77,799,996
Other operating grants and contributions	17,621,985	16,086,411
General revenues - investments and miscellaneous	<u>104,507</u>	<u>145,037</u>
Total revenues	<u>100,315,330</u>	<u>104,164,176</u>
Expenses:		
General government	6,710,331	7,220,568
Transportation	122,691,177	115,748,171
Habitat development and management	<u>1,062,862</u>	<u>968,753</u>
Total expenses	<u>130,464,370</u>	<u>123,937,492</u>
Increases (Decreases) in net assets	(30,149,040)	(19,773,316)
Net assets, July 1, 2007	<u>41,334,353</u>	<u>61,107,669</u>
Net assets, June 30, 2008	<u>\$ 11,185,313</u>	<u>\$ 41,334,353</u>

There was an overall \$3,848,846 (3.7%) decrease in program revenues due to decreased revenues from State Transit Assistance (STA) PUC 99313. Another contributing factor was the additional interest revenues and the cumulative impact in fair market valuations for investments and cash balances in the major funds.

Local Transportation Fund (LTF) and Measure K Sales tax revenues decreased by \$554,275 and \$1,582,018 respectively due to a decrease in sales tax and gasoline tax revenues collections during the current fiscal year. General revenues decreased by \$40,530.

Financial Analysis of the Council's Funds

As noted earlier, the San Joaquin Council of Governments uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

Governmental funds

The focus of the Council's *governmental funds* is to provide information on near-term inflows; outflows and balances of *spendable* resources. Such information is useful in assessing the Council's financing requirements. In particular, *unreserved fund balance* may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

As of the end of the current fiscal year, the Council's governmental funds reported combined ending fund balances of \$350,694,369 an increase of \$169,610,089 in comparison with the prior year. Of this total amount, (\$136,052,815) constitutes *unreserved fund balance*. The remainder of fund balance is *reserved* to indicate that it is not available for new spending because it has already been committed (1) to liquidate future Measure K and Measure K Renewal contract commitments \$92,401,091, (2) to pay debt service \$374,461,341, (3) to pay future LTF Fund claims of \$1,877,010, and STA Fund claims of \$1,129,483, (4) to pay future RTIF claims of \$2,753,953 and (5) for habitat acquisition, maintenance and management \$11,582,285.

General Fund - The general fund is the chief operating fund of the San Joaquin Council of Governments. At the end of the current fiscal year, unreserved fund balance of the general fund was (\$3,172,720) as noted on page 32. The Council's general fund currently has no reserved fund balance. The fund balance of the Council's general fund increased by \$559,451 during the current fiscal year. Key factors in this change are as follows:

The Council's General Fund revenue increased due to revenues over expenditure of \$487,107.

Measure K Fund - The Measure K Fund, which is used to account for the additional ½ cent sales tax approved by the San Joaquin county voters under Measure K, had sales tax revenues of \$45,580,925 for the June 30, 2008 fiscal year end. The Measure K Fund balance increased by \$179,515,629 over the previous year due to the following:

In May 2008, the Council issued \$203,355,000 in Bond Anticipation Notes (BANs) generating \$210,003,362. In addition, an increase in Measure K project deliveries accounted for an excess of expenditures over revenue in the amount of (\$30,487,733).

The **Measure K Renewal Fund**, which is used to account for the additional ½ cent sales tax approved by the San Joaquin County voters as an extension of Measure K. The Measure K renewal sales tax collections begin in April 2011. In anticipation of those revenues, SJCOG developed a strategic plan to begin delivering some of the Renewal projects prior to 2011. These projects accounted for an excess of expenditures over revenue in the amount of \$3,608,484.

Local Transportation Fund - The Local Transportation Fund (LTF) is used to account for ¼ cent retail sales tax, collected statewide, and returned to San Joaquin County, that is used for Transit, Pedestrian/Bicycle and Streets and Roads improvement projects. LTF sales tax revenues for the June 30, 2008 fiscal year, totaled \$23,155,199, a decrease of 2.3% over the previous fiscal year. The LTF fund balance decreased by \$1,684,957 due to an increase in total claims from various entities and the decrease in sales tax revenues.

State Transit Assistance Fund - The State Transit Assistance Fund (STA) is used to account for statewide sales tax on motor vehicle fuel collected and allocated back to San Joaquin County by the State of California, to be used for Public Transit purposes. STA sales tax revenues for the June 30, 2008 fiscal year end totaled \$4,413,310, a decrease of 3.6% over the previous fiscal year. The STA fund balance decreased by \$4,870,922 due to an increase in the amount of transit claims coupled with a decrease in sales tax revenues.

SJCOG, INC. - SJCOG, INC. is a not-for-profit public benefit corporation, formed to act as the designee of the joint powers agency organized pursuant to the San Joaquin County Habitat Conservation Plan. Funds are to be used to acquire, hold, administer and manage habitat lands and easements in accordance with the plan. Habitat Mitigation Fees for the June 30, 2008 fiscal year totaled \$8,031,962, a decrease of 15.3% over the previous fiscal year, reflecting a decrease in mitigation fee collections. The SJCOG, INC. fund balance decreased by \$1,903,604 in the June 30, 2008 fiscal year. These funds are targeted for future habitat land and easement acquisitions and for management of the habitat plan.

Regional Transportation Impact Fee Fund (RTIF) - The RTIF fund is used to account for the activities of the RTIF Program. The RTIF Program objective is to obtain funding from development projects that have an impact upon the regional transportation network and to integrate these funds with Federal, State and other local funding to fund transportation improvements identified in the RTIF Program. While the RTIF Program and the RTIF Program fee will be imposed and collected by the participating agencies, the RTIF Program will be managed for the benefit of the entire County region. RTIF Fees for the June 30, 2008 fiscal year totaled \$1,595,224, an increase of 23.9% over the previous fiscal year, reflecting a significant increase in RTIF fee collections. The RTIF fund balance increased by \$1,602,976 in the June 30, 2008 fiscal year. These funds are targeted for future transportation improvement projects.

Governmental Fund Budgetary Highlights

General Fund

Differences between the original budget and the final amended budget were chiefly a result of changes in the following categories:

Salaries and benefits budget was increased to adjust for staffing increases, allowances for retiring employees and the overall effect of regional inflation.

Membership expenses were slightly higher than originally budgeted.

Transportation, travel and training exceeded the final budget by \$23,088. Outside parties reimbursed \$31,924 to the Council for travel and related costs for the 2007-08 fiscal year.

Allocated service costs were higher than originally budgeted.

Capital Asset and Debt Administration

Capital assets

The San Joaquin Council of Governments' investment in capital assets for its governmental type activities as of June 30, 2008 amounts to \$37,743,273 (net of accumulated depreciation). This investment in capital assets includes land and easements, office building and improvements, office furniture and fixtures, electrical fixtures and multi-media and office and computer equipment. The net increase in the Council's investment in capital assets, net of depreciation, for the current fiscal year was \$10,133,752.

Major capital asset events during the current fiscal year included the following:

The Council acquired \$13,576,217 of capital assets, primarily conservation easements. In addition, the Council acquired \$72,344 of office and computer equipment under various capital leases during the 2007-2008 fiscal year. The Council disposed of \$69,711 of capital assets in the fiscal year ended June 30, 2008.

SAN JOAQUIN COUNCIL OF GOVERNMENTS
Capital Assets
(net of depreciation)

	Governmental Activities	
	June 30, 2008	June 30, 2007
Land and conservation easements	\$ 30,737,424	\$ 20,458,000
Office furniture and fixtures	168,408	178,652
Office building	6,284,248	6,461,814
Building improvements	382,981	344,563
Office and computer equipment	170,212	166,492
Total	\$ 37,743,273	\$ 27,609,521

Additional information on the Council's capital assets can be found in Note 5 of the notes to the financial statements.

Long-term debt

At the end of the current fiscal year, the San Joaquin Council of Governments had total commercial paper debt outstanding of \$167,000,000, and Bond Anticipation Notes of \$209,807,822. Of this amount, backup liquidity consisted of \$136,563,226 of liquid investments in the Public Financial Management portfolio, \$191,287,011 in California Asset Management Pool, \$472,202 in State of California Local Agency Investment Fund, \$6,036,468 in the San Joaquin County Pool.

SAN JOAQUIN COUNCIL OF GOVERNMENTS
Outstanding Debt
Commercial Paper Obligations

	Governmental Activities	
	June 30, 2008	June 30, 2007
Commercial paper obligations	\$ 167,000,000	\$ 167,000,000
Bond anticipation notes, net of amortization	209,807,822	-
Total	\$ 376,807,822	\$ 167,000,000

In September 2005, the Council's Board authorized an additional \$67,000,000 of commercial paper notes, bringing the total authorization up to \$167,000,000. The Council issued an additional \$67,000,000 in December 2005 in order to provide interim financing for the State of California in order to facilitate construction of Interstate 205 Freeway improvements. These improvements began in Spring 2006. The California Transportation Commission (CTC) is scheduled to repay the Council with cash, beginning in the 2008-09 fiscal year.

In May, 2008, the Council issued \$203,355,000 in Bond Anticipation Notes (BANs) generating \$210,003,362 (equal to the aggregate principal amount of the notes plus net original issue premium of \$7,734,159 less \$1,087,797 discount.) Proceeds will partially fund the Early Action Program of Measure K Renewal. The BANs expire April 1, 2011. On or before that date, the BANs must be retired through another debt issuance. The BANs are rated A-1 by Standard and Poor's (S&P), the highest short term rating. For the subsequent issuance, S&P has issued a AA long term rating.

For additional information on long-term debt activity refer to Note 8, of the notes to the financial statements.

Economic Factors and Next Year's Budgets and Rates

The San Joaquin Council of Governments is suffering through the same recessionary factors as the rest of California, the nation and the world. Sales taxes revenues generated by Measure K and LTF decreased nearly 3% over last fiscal year and are estimated to decline 7.5-10% in FY 08-09 and another - 2.5% in FY 09-10. The primary economic segments responsible for the fall off in sales tax are businesses associated with home building and development and new car sales.

Notwithstanding these declines, SJCOG will continue to be able to perform its responsibilities without any major disruptions. The impact will be few sales tax dollars for distribution to Measure K local street repair projects, the possible deletion or postponement of Measure K congestion relief projects that have not experienced any activity to date and fewer LTF transit dollars.

Total operating revenues are expected to increase by \$.55 million or 6.9% in the 2008-2009 fiscal year.

Measure K and Local Transportation Fund revenue sources that account for 32.8% is expected to decline at a 7.5%-10% rate.

Requests for information

This financial report is designed to provide a general overview of the San Joaquin Council of Governments' finances for all those with an interest in the Council's finances. Questions concerning any of the information provided in this report or requests for additional financial information should be addressed to the Deputy Executive Director/Chief Financial Officer, 555 East Weber Street, Stockton, California, 95202.

BASIC FINANCIAL STATEMENTS

**SAN JOAQUIN COUNCIL OF GOVERNMENTS
STATEMENT OF NET ASSETS
JUNE 30, 2008**

	Governmental Activities
<u>ASSETS</u>	
Cash and cash equivalents	\$ 16,221,173
Investments	241,993,487
Sales tax receivable	6,408,066
Interest receivable	2,854,784
Intergovernmental receivables	2,793,082
Prepays	66,471
Refunds and miscellaneous receivables	29,799
Deferred issuance costs	58,132
Notes receivable	94,453
Restricted assets:	
Temporarily restricted:	
Cash and cash equivalents	92,648,849
Interest receivable	84,652
Intergovernmental receivables	5,237,907
Deposits with State of California	653,900
Capital assets:	
Land and conservation easements	30,737,424
Capital assets, net of accumulated depreciation	7,005,849
Total Assets	406,888,028
 <u>LIABILITIES</u>	
Accounts payable	16,777,490
Wages and benefits payable	69,307
Interest payable	1,331,808
Unearned revenue	150,771
Liabilities payable from restricted assets	62,878
Noncurrent liabilities	
Due within one year:	
Compensated absences	116,717
Lease obligations	57,658
Bond premium	2,346,481
Due in more than one year	
Sick leave and compensated absences	275,278
Lease obligations	52,986
Commercial paper	167,000,000
Bond anticipation notes, net of amortization	207,461,341
Total Liabilities	395,702,715
 <u>NET ASSETS</u>	
Invested in capital assets, net of related debt	31,734,543
Restricted for:	
Habitat acquisition and management	11,582,285
Apportioned	95,593,101
Debt service	2,568,434
Unrestricted	(130,293,050)
Total Net Assets	\$ 11,185,313

The accompanying notes are an integral part of these financial statements.

**SAN JOAQUIN COUNCIL OF GOVERNMENTS
STATEMENT OF ACTIVITIES
FOR THE YEAR ENDED JUNE 30, 2008**

Functions	Expenses	Program Revenues			Net (Expense) Revenue and Changes in Net Assets
		Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	
					Governmental Activities
<u>Functions/Programs</u>					
Primary Government:					
Governmental activities:					
General government	\$ 6,493,431	\$ 722	\$ 5,058,059	\$ -	\$ (1,434,650)
Transportation	122,691,177	-	85,713,360	-	(36,977,817)
Habitat development	1,062,862	9,438,682	-	-	8,375,820
Interest expense	216,900	-	-	-	(216,900)
Totals	\$ 130,464,370	\$ 9,439,404	\$ 90,771,419	\$ -	(30,253,547)
General Revenues:					
					38,103
					66,404
					<u>104,507</u>
					(30,149,040)
					<u>41,334,353</u>
					<u>\$ 11,185,313</u>

The accompanying notes are an integral part of these financial statements.

**SAN JOAQUIN COUNCIL OF GOVERNMENTS
BALANCE SHEET
GOVERNMENTAL FUNDS
JUNE 30, 2008**

	<u>General</u>	<u>Measure K</u>	<u>Measure K Renewal</u>	<u>Local Transportation Fund</u>
ASSETS				
Cash and cash equivalents	\$ 1,815,103	\$ 6,027,301	\$ -	\$ 3,012,372
Investments	-	241,993,487	-	-
Sales tax receivable	-	3,322,200	-	1,665,500
Interest receivable	6,274	2,780,089	-	30,349
Intergovernmental receivable	1,391,065	730,728	-	-
Prepays	57,168	9,167	-	-
Refunds and miscellaneous receivables	27,228	-	-	-
Due from other funds	111,958	-	-	-
Notes receivable	-	94,453	-	-
Advance to other fund	-	9,938,107	-	-
Cash and investments - restricted	-	86,328,952	-	-
Interest receivable - restricted	-	-	-	-
Intergovernmental receivable - restricted	-	-	-	-
Deposits with State of California - restricted	-	653,900	-	-
Total Assets	<u>\$ 3,408,796</u>	<u>\$ 351,878,384</u>	<u>\$ -</u>	<u>\$ 4,708,221</u>
LIABILITIES				
Liabilities:				
Accounts payable	\$ 447,330	\$ 8,857,030	\$ 1,055,198	\$ 2,831,211
Accrued salaries and benefits	69,307	-	-	-
Interest payable	16,019	1,315,789	-	-
Due to other funds	-	85,991	-	-
Deferred revenue	150,771	-	-	-
Advance from other fund	5,898,089	-	4,040,018	-
Total Liabilities	<u>6,581,516</u>	<u>10,258,810</u>	<u>5,095,216</u>	<u>2,831,211</u>
Fund Balances:				
Reserved for:				
Debt service	-	377,003,362	-	-
Contract commitments	-	83,767,816	8,633,275	-
Habitat acquisition and management	-	-	-	-
Designated for future claims	-	-	-	1,877,010
Unreserved	(3,172,720)	(119,151,604)	(13,728,491)	-
Total Fund Balances	<u>(3,172,720)</u>	<u>341,619,574</u>	<u>(5,095,216)</u>	<u>1,877,010</u>
Total Liabilities and Fund Balances	<u>\$ 3,408,796</u>	<u>\$ 351,878,384</u>	<u>\$ -</u>	<u>\$ 4,708,221</u>

(Continued)

The accompanying notes are an integral part of these financial statements.

**SAN JOAQUIN COUNCIL OF GOVERNMENTS
BALANCE SHEET (Continued)
GOVERNMENTAL FUNDS
JUNE 30, 2008**

	State Transit Assistance Fund	Regional Transportation Impact	SJCOG, Inc.	Total
ASSETS				
Cash and cash equivalents	\$ 3,232,656	\$ 2,133,741	\$ -	\$ 16,221,173
Investments	-	-	-	241,993,487
Sales tax receivable	1,420,366	-	-	6,408,066
Interest receivable	18,372	19,700	-	2,854,784
Intergovernmental receivable	-	671,289	-	2,793,082
Prepays	-	-	136	66,471
Refunds and miscellaneous receivables	-	-	2,571	29,799
Due from other funds	-	-	-	111,958
Notes receivable	-	-	-	94,453
Advance to other fund	-	-	-	9,938,107
Cash and investments - restricted	-	-	6,319,897	92,648,849
Interest receivable - restricted	-	-	84,652	84,652
Intergovernmental receivable - restricted	-	-	5,237,907	5,237,907
Deposits with State of California - restricted	-	-	-	653,900
Total Assets	<u>\$ 4,671,394</u>	<u>\$ 2,824,730</u>	<u>\$ 11,645,163</u>	<u>\$ 379,136,688</u>
LIABILITIES				
Liabilities:				
Accounts payable	\$ 3,541,911	\$ 44,810	\$ 62,878	\$ 16,840,368
Accrued salaries and benefits	-	-	-	69,307
Interest payable	-	-	-	1,331,808
Due to other funds	-	25,967	-	111,958
Deferred revenue	-	-	-	150,771
Advance from other fund	-	-	-	9,938,107
Total Liabilities	<u>3,541,911</u>	<u>70,777</u>	<u>62,878</u>	<u>28,442,319</u>
Fund Balances:				
Reserved for:				
Debt service	-	-	-	377,003,362
Contract commitments	-	-	-	92,401,091
Habitat acquisition and management	-	-	11,582,285	11,582,285
Designated for future claims	1,129,483	2,753,953	-	5,760,446
Unreserved	-	-	-	(136,052,815)
Total Fund Balances	<u>1,129,483</u>	<u>2,753,953</u>	<u>11,582,285</u>	<u>350,694,369</u>
Total Liabilities and Fund Balances	<u>\$ 4,671,394</u>	<u>\$ 2,824,730</u>	<u>\$ 11,645,163</u>	<u>\$ 379,136,688</u>

The accompanying notes are an integral part of these financial statements.

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**SAN JOAQUIN COUNCIL OF GOVERNMENTS
RECONCILIATION OF THE GOVERNMENTAL FUNDS
BALANCE SHEET TO THE STATEMENT OF NET ASSETS
FOR THE YEAR ENDED JUNE 30, 2008**

Total Fund Balances - Governmental Funds \$ 350,694,369

Amounts reported for governmental activities in the statement of net assets are different because:

Capital assets used in governmental activities are not financial resources and therefore are not reported as assets in governmental funds. The cost of the assets is \$38,966,046, and the accumulated depreciation is \$1,222,773. 37,743,273

Unamortized costs: In governmental funds, charges for commercial paper issuance costs are recognized as expenditures in the period they as incurred. In the government-wide statements, debt issuance costs are amortized over the life of the debt. Unamortized debt issuance costs included on the statement of net assets are: 58,132

Long-term liabilities, including bonds payable, are not due and payable in the current period and therefore are not reported as liabilities in the funds. Long-term liabilities at year-end consist of:

Commercial Paper Bonds	\$ 167,000,000	
Bond Anticipation Notes	203,355,000	
Bond Premium	6,452,822	
Capital Leases Payable	110,644	
Compensated Absences	391,995	
		(377,310,461)

Total Net Assets - Governmental Activities \$ 11,185,313

The accompanying notes are an integral part of these financial statements.

**SAN JOAQUIN COUNCIL OF GOVERNMENTS
STATEMENT OF REVENUES, EXPENDITURES, AND
CHANGES IN FUND BALANCES
GOVERNMENTAL FUNDS
FOR THE YEAR ENDED JUNE 30, 2008**

	General	Measure K	Measure K Renewal	Local Transportation Fund
REVENUES				
Sales tax	\$ -	\$ 45,580,925	\$ -	\$ 23,155,199
Intergovernmental	6,827,533	-	-	-
Charges for services	722	-	-	-
Interest	44,261	8,089,023	-	253,543
Dividends	-	888,886	-	-
Unrealized gains (losses) on investments	(6,158)	1,515,797	-	(10,580)
Other	88,573	-	-	-
Total Revenues	6,954,931	56,074,631	-	23,398,162
EXPENDITURES				
General administration	6,032,435	357,476	105,258	1,331,407
RTIF program updates	-	-	-	-
Streets and roads	-	15,454,972	-	7,051,232
Pedestrian and bicycle	-	-	-	559,410
Transit	-	15,060,621	-	16,141,070
Congestion relief	-	43,262,757	3,503,226	-
Railroad safety crossings	-	829,748	-	-
Habitat plan	-	-	-	-
Investment expense	-	5,397,353	-	-
Debt service				
Principal	54,296	-	-	-
Interest	216,901	6,199,437	-	-
Capital outlay				
Capital assets	91,848	-	-	-
Capital leases	72,344	-	-	-
Total Expenditures	6,467,824	86,562,364	3,608,484	25,083,119
Excess (Deficiency) of Revenues over Expenditures	487,107	(30,487,733)	(3,608,484)	(1,684,957)
OTHER FINANCING SOURCES				
Bond Issuance proceeds	-	210,003,362	-	-
Proceeds on sale of assets	-	-	-	-
Capital leases	72,344	-	-	-
Total Other Financing Sources (Uses)	72,344	210,003,362	-	-
Change in Fund Balance	559,451	179,515,629	(3,608,484)	(1,684,957)
Fund Balance at Beginning of Year	(3,732,171)	162,103,945	(1,486,732)	3,561,967
Fund balance at End of Year	\$ (3,172,720)	\$ 341,619,574	\$ (5,095,216)	\$ 1,877,010

(Continued)

The accompanying notes are an integral part of these financial statements.

**SAN JOAQUIN COUNCIL OF GOVERNMENTS
STATEMENT OF REVENUES, EXPENDITURES, AND
CHANGES IN FUND BALANCES (Continued)
GOVERNMENTAL FUNDS
FOR THE YEAR ENDED JUNE 30, 2008**

	State Transit Assistance	Regional Transportation Impact	SJCOG, Inc.	Total
REVENUES				
Sales tax	\$ 4,413,310	\$ -	\$ -	\$ 73,149,434
Intergovernmental	-	-	883,000	7,710,533
Charges for services	-	1,595,224	8,031,962	9,627,908
Interest	164,858	86,023	543,449	9,181,157
Dividends	-	-	-	888,886
Unrealized gains (losses) on investments	(11,354)	(7,494)	(22,199)	1,458,012
Other	-	-	2,470	91,043
Total Revenues	4,566,814	1,673,753	9,438,682	102,106,973
EXPENDITURES				
General administration	56,982	45,777	528,012	8,457,347
RTIF program updates	-	25,000	-	25,000
Streets and roads	-	-	-	22,506,204
Pedestrian and bicycle	-	-	-	559,410
Transit	9,380,754	-	-	40,582,445
Congestion relief	-	-	-	46,765,983
Railroad safety crossings	-	-	-	829,748
Habitat plan	-	-	534,850	534,850
Investment expense	-	-	-	5,397,353
Debt service				
Principal	-	-	-	54,296
Interest	-	-	-	6,416,338
Capital outlay				
Capital assets	-	-	13,484,369	13,576,217
Capital leases	-	-	-	72,344
Total Expenditures	9,437,736	70,777	14,547,231	145,777,535
Excess (Deficiency) of Revenues over Expenditures	(4,870,922)	1,602,976	(5,108,549)	(43,670,562)
OTHER FINANCING SOURCES				
Bond Issuance proceeds	-	-	-	210,003,362
Proceeds on sale of assets	-	-	3,204,945	3,204,945
Capital leases	-	-	-	72,344
Total Other Financing Sources (Uses)	-	-	3,204,945	213,280,651
Change in Fund Balance	(4,870,922)	1,602,976	(1,903,604)	169,610,089
Fund Balance at Beginning of Year	6,000,405	1,150,977	13,485,889	181,084,280
Fund balance at End of Year	<u>\$ 1,129,483</u>	<u>\$ 2,753,953</u>	<u>\$ 11,582,285</u>	<u>\$ 350,694,369</u>

The accompanying notes are an integral part of these financial statements.

**SAN JOAQUIN COUNCIL OF GOVERNMENTS
RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES
AND CHANGES IN FUND BALANCES OF GOVERNMENTAL
FUNDS TO THE STATEMENT OF ACTIVITIES
FOR THE YEAR ENDED JUNE 30, 2008**

Total Net Change in Fund Balances - Governmental Funds \$ 169,610,089

Amounts reported for governmental activities in the statement of activities are different because:

Capital outlays are reported in governmental funds as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which capital outlay (\$13,648,561) exceeded depreciation (\$309,864) in the current period. 13,338,697

Gain or loss on disposal of capital assets: In governmental funds, the entire proceeds from disposal of capital assets are reported as revenue. In the statement of activities, only the resulting gain or loss is reported. The difference between the proceeds from disposal of capital assets and the resulting gain or loss is: (3,204,945)

Some of the capital assets acquired this year were financed with capital leases. The amount financed by the leases is reported in the governmental funds as a source of financing. On the other hand, the capital leases are not revenues in the statement of activities, but rather constitute long-term liabilities in the statement of net assets. (72,344)

Repayment of long-term debt is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of net assets. 54,297

Long-term debt issuance costs are recognized as expenditures in the governmental funds when debt is first issued, whereas these amounts are deferred and amortized over the life of the debt in the statement of activities. Amortization of the commercial paper issuance costs for the period is: (21,138)

Compensated absences are measured by the amounts paid during the period in Governmental funds. In the statement of activities, compensated absences are measured by the amount earned. (45,874)

Issuance of long-term debt provides current resources to the governmental funds, but issuance of debt increases long-term liabilities in the statement of net assets. Proceeds from issuance of long-term debt were: (210,003,362)

If long-term debt is issued at a premium, the premium is recognized as an other financing source in the period it is incurred for governmental fund purposes, net of any bond issuance costs. In the government-wide statements, the premium and bond issue costs are amortized as interest over the life of the debt. Amortization of bond premium, net of amortization of bond issuance costs for the period is: 195,540

Change in Net Assets of Governmental Activities \$ (30,149,040)

The accompanying notes are an integral part of these financial statements.

**SAN JOAQUIN COUNCIL OF GOVERNMENTS
NOTES TO THE BASIC FINANCIAL STATEMENTS
FOR THE FISCAL YEAR ENDED JUNE 30, 2008**

NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

A. Reporting Entity

The Council, the regional transportation planning agency for the County of San Joaquin, was created pursuant to Title 3 of Government Code Section 29532. The Council is responsible for transportation planning activities as well as administration of the Local Transportation Fund and the State Transit Assistance Fund in accordance with the applicable sections of the Government Code, Public Utilities Code and Administrative Code included within the Transportation Development Act. The Council also is the Local Transportation Authority (LTA) pursuant to Section 1, Division 19 (commencing with Section 180000) of the Public Utilities Code as designated by the San Joaquin County Board of Supervisors. In 1990, the San Joaquin County voters passed an ordinance (Measure K) resulting in a sales tax increase of one-half of one percent for transportation improvements. The Council oversees the collection and distribution of the sales tax in accordance with the twenty year transportation expenditure plan. The Council also administers the Freeway Service Patrol Program and the Congestion Management Program in San Joaquin County, operates a regional rideshare program, serves as the Census Data Center, operates a Research and Forecasting Center, prepares a regional housing needs plan, serves as the Airport Land Use Commission and provides technical assistance to local agencies and member jurisdictions as needed and is overseeing the administration of the habitat and open space master plan for San Joaquin County. The Council is governed by a fifteen member Board of Directors, made up of three members representing San Joaquin County, three members representing the city of Stockton City Council, one member from the Councils of the cities of Escalon, Lathrop, Lodi, Manteca, Ripon and Tracy, and three ex-officio members from Caltrans, District 10, the Port of Stockton and the San Joaquin Regional Transit District.

Blended component unit

SJCOG, INC. is a not-for-profit public benefit corporation, established under Code Section 501(c)(3) of the Internal Revenue Code. The specific purpose of SJCOG, INC. is to act as the designee of the joint powers agency organized pursuant to the San Joaquin County Multispecies Habitat Conservation Plan, including the acquisition, holding, administering and managing of real property pursuant to that plan. The San Joaquin Council of Governments is responsible for the administration of SJCOG, INC. and the San Joaquin County Multispecies Habitat Conservation Plan. The Council's Board of Directors serves as the Board of Directors of SJCOG, INC. The Council is financially responsible for SJCOG, INC. Because the Council's board approves the component unit's fiscal and related activities and the Council is responsible for collecting revenues, paying expenses and administering the habitat conservation plan. SJCOG, INC. is presented as a major governmental fund.

Government-wide and fund financial statements

The government-wide financial statements (i.e., the statement of net assets and the statement of changes in net assets) report information on all of the nonfiduciary activities of the primary government and its component unit. For the most part, the effect of interfund activity has been removed from these statements. *Governmental activities* are the only activities conducted by the Council. The Council conducts no *business-type activities*.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segments are offset by program revenues. *Direct expenses* are those that are clearly identifiable with a specific function or segment. *Program revenues* include 1) charges to customers or applicants who purchase, use, or directly benefit from goods services, or privileges provided by a given function or segment and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Other items not properly included among program revenues are reported instead as *general revenues*.

NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

A. Reporting Entity (Continued)

Separate financial statements are provided for governmental funds and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds are reported as separate columns in the fund financial statements.

Measurement focus, basis of accounting, and financial statement presentation

The government-wide financial statements are reported using the *economic resources measurement focus* and the *accrual basis of accounting*. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the *current financial resources measurement focus* and the *modified accrual basis of accounting*. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be *available* when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the Council considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences are recorded only when payment is due. Capital asset acquisitions are reported as *expenditures* in governmental funds. Proceeds of general long-term debt and acquisitions under capital leases are reported as *other financing sources*.

Those revenues susceptible to accrual include sales taxes, intergovernmental revenues, interest and charges for services.

Grant revenues are recognized in the fiscal year in which all eligibility requirements are met. Under the terms of grant agreements, the Council may fund certain programs and projects with a combination of cost reimbursement grants and general revenues. Thus, both restricted and unrestricted net assets may be available to finance program and project expenditures.

Amounts reported as *program revenues* include 1) charges to customers or applicants for goods or services, 2) operating grants and contributions, and 3) capital grants and contributions, including special assessments.

When both restricted and unrestricted resources are available for use, it is the Council's policy to use restricted resources first, then unrestricted resources as they are needed.

Certain indirect costs are included in program and project expenses reported for individual functions and activities.

As a general rule the effect of interfund activity has been eliminated from the government-wide financial statements.

Major funds

GASB Statement 34 defines major funds and requires that the Council's major governmental funds be identified and presented separately in the fund financial statements.

Major funds are defined as funds that have either assets, liabilities, revenues or expenditures equal to ten percent of their fund-type total and five percent of the grand total. The general fund is always a major fund. The Council may also select other funds it believes should be presented as major funds.

The Council reports the following major governmental funds:

The *General Fund* is the Council's primary operating fund. It accounts for all financial resources of the Council, except those required to be accounted for in another fund.

NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

A. Reporting Entity (Continued)

The *Measure K Fund* is used to account for the additional ½ cent sales tax approved by the San Joaquin County voters under Measure K to fund a twenty year transportation expenditure plan. Revenues are distributed to various entities and vendors for the design, construction, operation and maintenance of specific projects. The Board of Directors bi-annually adopts a strategic plan implementing the expenditure plan approved by the voters and the Council enters into contracts with the agencies and vendors for the design and construction of specific projects and operations and maintenance. Council management and staff administer the Measure K Program, and the Council derives revenues from the fund for administrative and project management functions related to Measure K.

The Measure K Renewal Fund is used to account for the additional ½ cent sales tax approved by the San Joaquin County voters under Measure-K in November 2006, to fund a thirty-year transportation expenditure plan. Commonly referred to as an extension of the original Measure K, sales tax revenues for the renewal will not begin to be collected until April 1, 2011. A Strategic Plan and Plan of Finance for the renewal implementing the voter-approved Expenditure Plan was adopted in December 2007 by the Board of Directors that provides funding for Renewal projects prior to the initiation of sales tax collection. Funding for those projects will come from a Bond Financing program. Project expenses and debt service are tracked in the Measure K Renewal Fund. Council management and staff administer the Measure-K Renewal Program; and the Council derives revenues from the fund for administrative and project management functions related to Measure-K Renewal.

The *Local Transportation Fund (LTF)* is used to account for retail sales tax, collected statewide under the Transportation Development Act that is returned to San Joaquin County. The revenues are distributed to eligible claimants to provide transit services, pedestrian/bicycle facilities and street and roads funding. Council management and staff administer the LTF program, and the Council derives revenues from the fund for administrative and planning functions related to LTF.

The *State Transit Assistance Fund (STA)* is used to account for statewide sales tax on motor vehicle fuel collected under the Transportation Development Act that is allocated to San Joaquin County. The revenues are distributed to eligible claimants to provide transit operator or contracted transit services. Council management and staff administer the STA program, and the Council derives revenues from the fund for administrative and planning functions related to STA.

Proposition 1B Funds – in 2006, California voters approved a statewide initiative to provide funding for transportation infrastructure improvements and transit capital projects. SJCOG is eligible to receive funding from various categories of these funds.

The *Regional Transportation Impact Fee Fund (RTIF)* is used to account for the activities of the RTIF Program. The RTIF Program objective is to obtain funding from development projects that have an impact upon the regional transportation network and to integrate these funds with Federal, State and other local funding to fund transportation improvements identified in the RTIF Program.

SJCOG, INC. Fund is a not-for-profit public benefit corporation, established under Code Section 501(c)(3) of the Internal Revenue Code. The specific purpose of SJCOG, INC. is to act as the designee of the joint powers agency organized pursuant to the San Joaquin County Multispecies Habitat Conservation Plan, including the acquisition, holding, administering and managing of real property pursuant to that plan. The Council is financially responsible for SJCOG, INC., and the Council derives revenues from the fund for related administrative and management functions.

NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

B. Assets, Liabilities, and Net Assets

Deposits and investments

The Council's cash and cash equivalents are considered to be cash on hand, demand deposits, and short-term investments with original maturities of three months or less from the date of acquisition. The Council's cash is in the custody of the San Joaquin County Treasurer's cash and investment pool, which is recorded at fair value.

Under State law the Council may invest in obligations of the U.S. Treasury, U.S. agencies, State of California and local agencies and instrumentalities, commercial paper of the highest short-term rating category as provided by Moody's Investor Service, Inc. or Standard and Poors Corporation, banker's acceptances, repurchase agreements, medium-term corporate notes, mutual funds, time certificates of deposit and the Local Agency Investment Fund (LAIF), local government investment pools, Public Financial Management (PFM), the California Asset Management Program (CAMP) and shares of beneficial interest issued by diversified management companies. All of the above operate in accordance with appropriate state laws and regulations. The investments for the Council, as well as for its component unit, are recorded at fair value.

Receivables and payables

Activity between funds that are representative of lending/borrowing arrangements outstanding between funds at the end of the fiscal year are referred to as "due to/from other funds" (i.e., the current portion of interfund loans). All "due to/from" balances at June 30, 2008 are considered to be current and due to be repaid within the upcoming fiscal year.

All accounts receivable and intergovernmental receivables are shown at their net collectible balances. Accounts receivable represent various non-intergovernmental collectible amounts due at June 30, 2008. Intergovernmental receivables represent claims for reimbursements and sales tax revenues receivable from various federal, state and local governmental agencies as of June 30, 2008.

Prepaid items

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items in both government-wide and fund financial statements.

Restricted assets

Restricted assets are those portions of the fund balance that are not available for appropriation or expenditure and/or are legally segregated for a specific future use. The restricted balance for noncurrent notes receivable is for amounts not expected to be collected during the current year and does not represent available expendable resources. The restricted balance for debt service is the portion of fund balance legally restricted for the payment of interest and principal on the commercial paper obligations and Bond Anticipation Notes. Designations of unrestricted fund balances in governmental funds indicate management's tentative plans for use of financial resources in a future period for possible contingencies and to cover infrequent or onetime costs that may not be covered by regularly budgeted allocations. Apportioned fund balance represents amounts that have been reserved for allocation and payment under the Transportation Development Act to certain jurisdictions upon the submission of a claim by a claimant for that jurisdiction and the approval of the claim by the Council. A component of the Measure K Fund Balance is titled Reserved For Contract Commitments. This component represents contract committed Measure K and Measure K Renewal funds that remain in the Fund and are not a component of current Accounts Payable or Intergovernmental Payable. This portion of fund balance represents Measure K and Measure K Renewal funds that have been committed to specific long-term contracted projects.

NOTE 1 – SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

B. Assets, Liabilities, and Net Assets (Continued)

Capital assets

Capital assets, which include office furniture and equipment, leasehold improvements and assets under capital leases, are reported in the governmental activity column in the government-wide financial statements. Capital assets are defined by the government as assets with an initial, individual cost of more than \$5,000 (amount not rounded) and an estimated useful life in excess of one year. Such assets are recorded at historical cost or estimated historical cost if historical cost is not available. Donated capital assets are recorded at estimated fair market value at the date of donation.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend assets lives are not capitalized.

Equipment, furniture and fixtures, building, building improvements and assets under capital lease of the primary government are depreciated using the straight line method over periods ranging from five (5) years to forty (40) years. Land related to the Council's Headquarters building and parking lot is not subject to depreciation. Capital assets of the component unit consist entirely of land and real property easements and are not subject to depreciation.

Compensated absences

It is the Council's policy to permit employees to accumulate earned but unused vacation and sick pay benefits, which are then paid out of the General Fund. There is limited liability for unpaid accumulated sick leave for employees. This benefit is limited to employees who have completed twenty (20) years of service or have reached the normal retirement age, and have accumulated a minimum of 160 hours of sick leave. Compensated absences are reported in the governmental funds only if they have matured. The amount of compensated absences within the General Fund that are due within one year was \$116,717 at June 30, 2008.

Long-term obligations

In the government-wide financial statements, long-term debt and other long-term obligations are reported as liabilities.

The Council is authorized to issue up to \$167,000,000 of commercial paper notes. These notes are payable from and secured by a subordinate pledge of certain revenues derived from the one-half of one percent retail transactions and use tax in San Joaquin County. The notes mature every 1 to 270 days and, unless defeased, are repaid with new notes. Credit for these notes is provided through an irrevocable direct draw letter of credit expiring March 31, 2011. These notes can be rolled over until March 31, 2011, at which time all principal must be repaid. These notes are considered a long-term obligation because the Council does not intend to refund or retire the principal within the next operating cycle.

The Council issued Bond Anticipation Notes on May 21, 2008 to provide funding for the Measure K and Measure K renewal programs. The Council received \$210 million in proceeds at a discount of \$203,355,000. The BANS will be replaced by a future issuance. Proceeds are invested in both the CAMP pool and in an individual portfolio with PFM.

Fund equity

In the fund financial statements, governmental funds report reservations of fund balance for amounts that are not available for appropriation or are legally restricted by outside parties for use for a specific purpose.

NOTE 2 – STEWARDSHIP, COMPLIANCE, AND ACCOUNTABILITY

Budgetary information

As required by the Council's Joint Powers Authority agreement, the Council prepares and legally adopts a final operating budget on or before April 30 of each fiscal year. Annual budgets are legally adopted for the General Fund. As required by the Joint Powers Authority, the budget is adopted and ratified by member agencies. Operating budgets are prepared on the modified accrual basis of accounting. Budgetary control and the legal level of control are at the object level. Transfers of appropriations within major objects may be approved by the Executive Director. Significant amendments, appropriation transfers between objects and transfers from contingencies must be approved by the Council's Board of Directors. Supplemental appropriations financed by unanticipated revenues also must be approved by the Board. No supplemental appropriations were required during the year ended June 30, 2008. The bi-annual Strategic Plan and revenue estimate for the Measure K Special Revenue Fund are approved by the SJCOG Board. The Local Transportation Special Revenue Fund (LTF) budgeted revenue is created by Council staff and approved by the San Joaquin County Auditor Controller. The budgeted revenue is allocated to each claimant based on population. The State Transit Assistance Special Revenue Fund (STA) budget is created and allocated by the California State Controller's Office. Budgets for the LTF, STA and Regional Transportation Impact (RTIF) funds are approved by the SJCOG Board. Budgetary amounts for the special revenue funds are presented at their lowest level of budgetary control as described above.

During the year certain amendments were approved by the Board. Certain reclassifications were made within an object category, which were approved by the Executive Director. The supplemental budgetary appropriations and reclassifications within object categories made in the General Fund were not material.

NOTE 3 – CASH AND INVESTMENTS

Cash and investments

Cash and investments are reported in the accompanying financial statements as follows:

Statement of net assets:	
Cash	\$ 16,221,173
Investments	241,993,487
Restricted - Cash	6,319,897
Restricted - Investments	<u>86,328,952</u>
Total cash and investments	<u>\$ 350,863,509</u>

Cash and investments as of June 30, 2008 consist of the following:

Cash in county treasury	\$ 22,541,070
Local Agency Investment Fund (LAIF)	472,202
Cash and investments held by bond trustee	<u>327,850,237</u>
Total cash and investments	<u>\$ 350,863,509</u>

NOTE 3 – CASH AND INVESTMENTS (Continued)

Investments authorized by the California Government Code and the Council's investment policy

The table below identifies the investment types that are authorized by the Council's investment policy. The table also identifies certain provisions of the Council's investment policy that address interest rate risk, credit risk and concentration of credit risk. This table does not address investments of debt proceeds held by bond trustee that are governed by the provisions of debt agreements of the Council, rather than the general provisions of the California Government Code or the Council's investment policy.

Authorized investment type	Maximum maturity	Maximum percentage of * portfolio	Maximum investment in one issuer
Local Agency Bonds	5 years	None	None
U.S. Treasury Securities	5 years	None	None
U.S. Agency Securities	5 years	None	None
Banker's Acceptances	180 days	40%	30%
Negotiable Certificates of Deposit	5 years	30%	None
Repurchase Agreements	1 year	None	None
State of California Obligations	5 years	None	None
Medium-Term Notes	5 years	30%	None
Money Market Mutual Funds	N/A	20%	10%
Mortgage Pass-Through Securities	5 years	20%	None
County Pooled Investment Funds	N/A	None	None
Local Agency Investment Fund (LAIF)	N/A	None	None

* Excluding amounts held by bond trustee that are not subject to California Government Code restrictions

Investments authorized by debt agreements

Investments of debt proceeds held by bond trustee are governed by provisions of the debt agreements, rather than the general provisions of the California Government Code or the Council's investment policy. The table below identifies the investment types that are authorized for investments held by bond trustee. The table also identifies certain provisions of these debt agreements that address interest rate risk, credit risk, and concentration of credit risk.

Authorized investment type	Maximum maturity	Maximum percentage allowed	Maximum investment in one issuer
U.S. Treasury Obligations	None	None	None
U.S. Agency Securities	None	None	None
Banker's Acceptances	180 days	None	None
Money Market Mutual Funds	N/A	None	None
Investment Contracts	30 years	None	None

Disclosures relating to interest rate risk

Interest rate risk is the risk that changes in market interest rates will adversely affect the fair value of an investment. Generally, the longer the maturity of an investment, the greater the sensitivity of its fair value to changes in market interest rates. One of the ways that the Council manages its exposure to interest rate risk is by purchasing a combination of shorter term and longer term investments and by timing cash flows from maturities so that a portion of the portfolio is maturing or coming close to maturity evenly over time as necessary to provide the cash flow and liquidity needed for operations.

NOTE 3 – CASH AND INVESTMENTS (Continued)

Information about the sensitivity of the fair values of the Council's investments (including investments held by bond trustee) to market interest rate fluctuations is provided by the following table that shows the distribution of the Council's investments by maturity:

Investment type	Total	Remaining maturity (in months)			
		12 months or less	13 to 24 months	25 to 60 months	More than 60 months
Cash in County	\$ 22,541,070	\$ 22,541,070	\$ -	\$ -	\$ -
State investment pool	472,202	472,202	-	-	-
Held by trustee:					
Commercial paper	929,806	929,806	-	-	-
Money market funds	86,351,665	86,351,665	-	-	-
Muni bond	1,996,560	1,996,560	-	-	-
Corporate debt securities	16,627,902	7,340,063	3,864,859	5,422,980	-
US Treasury securities	25,020,006	25,020,006	-	-	-
Federal agency securities	196,924,298	53,508,702	51,421,363	91,994,233	-
	<u>\$ 350,863,509</u>	<u>\$ 198,160,074</u>	<u>\$ 55,286,222</u>	<u>\$ 97,417,213</u>	<u>\$ -</u>

Investments with fair values highly sensitive to interest rate fluctuations

Highly Sensitive Investments	Fair Value at Year-End
Mortgage backed securities. These securities are subject to early payment in a period of declining interest rates. The resultant reduction in expected total cash flows affects the fair value of these securities and makes the fair values of these securities highly sensitive to changes in interest rates.	<u>\$ 196,924,298</u>

Disclosures relating to credit risk

Generally, credit risk is the risk that an issuer of an investment will not fulfill its obligation to the holder of the investment. This is measured by the assignment of a rating by a nationally recognized statistical rating organization. Presented below is the minimum rating required by (where applicable) the Council's investment policy or debt agreements, and the actual rating as of year end for each investment type.

Investment type	Total	Minimum legal rating	Ratings as of year end	Not rated
Cash in County	\$ 22,541,070	N/A	-	\$ 22,541,070
State investment pool	472,202	N/A	-	472,202
Held by trustee:				
Commercial Paper	929,806	A	A-1+	-
Money market funds	86,351,665	AAA/Aa	AAA	-
Muni Bond	1,996,560		A+	-
Corporate debt securities:				
US Bank NA Corp. Float	1,190,334	A	AA	-
Merrill Lynch & Co. MTN	3,676,333	A	A	-
General Electric Capital Corp.	2,716,537	A	AAA	-
Associates Corp. N.A. Gbl	2,016,342	A	AA-	-
Goldman Sachs Corp. Note	3,406,765	A	AA-	-
Merrill Lynch & Co. Inc Notes	-	A	AA-	-
Wachovia Corp Global SR Note	2,105,483	A	AA-	-
Credit Suisse USA INC GL FRN	1,516,108	A	AA-	-
US Treasury Bonds/Notes	25,020,006	TSY	AAA, Aaa	-
Federal agency securities	196,924,298	N/A	AAA	-
	<u>\$ 350,863,509</u>			<u>\$ 23,013,272</u>

NOTE 3 – CASH AND INVESTMENTS (Continued)

Concentration of credit risk

The investment policy of the Council contains certain limitations on the amount that can be invested in any one issuer. Investments in any one issuer (other than U.S. Treasury securities, mutual funds, and external investment pools) that represent 5% or more of total Council investments are as follows:

Issuer	Investment type	Reported amount
FHLMC	Federal agency securities	\$ 51,577,329
FNMA	Federal agency securities	78,839,082
FHLB	Federal agency securities	61,526,714
FFCB	Federal agency securities	4,981,173

Custodial credit risk

Custodial credit risk for *deposits* is the risk that, in the event of the failure of a depository financial institution, a government will not be able to recover its deposits or will not be able to recover collateral securities that are in the possession of an outside party. The custodial credit risk for *investments* is the risk that, in the event of the failure of the counterparty (e.g., broker-dealer) to a transaction, a government will not be able to recover the value of its investment or collateral securities that are in the possession of another party. The California Government Code and the Council's investment policy do not contain legal or policy requirements that would limit the exposure to custodial credit risk for deposits or investments, other than the following provision for deposits: The California Government Code requires that a financial institution secure deposits made by state or local governmental units by pledging securities in an undivided collateral pool held by a depository regulated under state law (unless so waived by the governmental unit). The market value of the pledged securities in the collateral pool must equal at least 110% of the total amount deposited by the public agencies. California law also allows financial institutions to secure Council deposits by pledging first trust deed mortgage notes having a value of 150% of the secured public deposits.

Investment in San Joaquin County Pool

The Council maintains its cash balances in the San Joaquin County Treasury Investment Pool. The pool is non-SEC registered, but is invested in accordance with California State Government Code, and the San Joaquin County Treasurer's Investment Policy. California State Government Code requires the formation of an Investment Oversight Committee, which is charged with overseeing activity in the pool for compliance to policy and code requirements. To this end, the oversight committee reviews the monthly investment report prior to presentation to the Board of Supervisors and causes an audit of investments to occur annually.

At year-end, the carrying amount of the County's cash on hand and authorized deposits at various financial institutions was \$29,603,036. Of the total deposits, \$26,911,851 was uninsured but secured by the pledging banks and, therefore, was exposed to custodial credit risk. Statutes and County investment policy allow the pool deposits to be covered by federal depository insurance or by a multiple financial institution collateral pool, which is maintained at a minimum of 110% of the uninsured deposits with the pledging institution's agent in the institution's name. The County has made no exception to this requirement during the current year.

The fair value of the Council's shares in the San Joaquin County Pool is the same as the value of the pool shares. The San Joaquin Council of Governments had a total of \$22,541,070 invested in the San Joaquin County Pool at June 30, 2008.

NOTE 3 – CASH AND INVESTMENTS (Continued)

Investment in State Investment Pool

The Agency is a voluntary participant in the Local Agency Investment Fund (LAIF) that is regulated by the California Government Code under the oversight of the Treasurer of the State of California. The fair value of the Council's investment in this pool is reported in the accompanying financial statements at amounts based upon the Council's pro-rata share of the fair value provided by LAIF for the entire LAIF portfolio (in relation to the amortized cost of that portfolio). The balance available for withdrawal is based on the accounting records maintained by LAIF, which are recorded on an amortized cost basis.

The total fair value amount invested by all public agencies in LAIF at June 30, 2008, is \$70.2 billion, managed by the State Treasurer. Of that amount, 100 percent is invested in non-derivative financial products and -0- percent in derivative financial products. The Local Investment Advisory Board (Board) has oversight responsibility for LAIF. The Board consists of five members as designated by State Statute. The value of pool shares in LAIF which may be withdrawn is determined on an amortized cost basis, which is different than the fair value of the Council's position in the pool. Investments in LAIF are highly liquid and are secured by the full faith and credit of the State of California. The Council's investment in LAIF at June 30, 2008 was \$472,202.

Investments in Public Financial Management and CAMP

Public Financial Management (PFM) manages a significant portion of the Council's investments. These investments include corporate notes, federal agency bonds/notes, US Treasury bonds/notes, commercial paper, federal agency discounted notes and money market funds.

The U.S. Government money market funds invest in short-term debt obligations issued or guaranteed by the U.S. Government, its agencies or instrumentalities, some of which may be subject to repurchase agreements. The securities in the fund have an average life as of June 30, 2008 of 131 days.

CAMP is a Joint Powers Authority formed to provide professional investment management services and allows the participants to combine the use of a money market portfolio with an individually managed portfolio. The money market portfolio offers daily liquidity and is rated Aam by Standard and Poors. To maintain the Aam rating, the portfolio weighted average maturity may not exceed 70 days.

Included in the CAMP money market fund balances above are accounts that are created for the payment and tracking of interest and principal on the commercial paper debt obligations, totaling \$1,472,557, \$91, \$230,681, and \$83,760,518 respectively. The investments with fiscal agents as well as the \$85,463,847 of the CAMP balances are also created for the payment and tracking of Measure K project expenditures.

Investments for the Council as well as its component unit are reported at fair value as determined by quoted market prices. Changes in the fair value of investments are included with all other investment income. Cash on deposit with the County Treasurer is invested as authorized by statutes.

NOTE 4 – RECEIVABLES

Receivables as of year end for the Council's individual major funds are as follows:

	General	Measure K	Local Trans- portation	State Transit Assistance	RTIF	SJCOG INC.	Total
Receivables:							
Interest	\$ 6,274	\$ 2,780,089	\$ 30,349	\$ 18,372	\$ 19,700	\$ -	\$ 2,854,784
Sales taxes	-	3,322,200	1,665,500	1,420,366	-	-	6,408,066
Intergovernmental	1,391,065	730,728	-	-	671,289	-	2,793,082
Intergovernmental - Restricted	-	-	-	-	-	5,237,907	5,237,907
Interest - restricted	-	-	-	-	-	84,652	84,652
Total Receivables	<u>\$ 1,397,339</u>	<u>\$ 6,833,017</u>	<u>\$ 1,695,849</u>	<u>\$ 1,438,738</u>	<u>\$ 690,989</u>	<u>\$ 5,322,559</u>	<u>\$ 17,378,491</u>

Notes receivable

Notes receivable represents advance loans of Measure K Fund monies to the cities of Ripon and Lodi, to facilitate Measure K projects.

The City of Ripon note balance as of June 30, 2008, is \$0. The City of Lodi's note balance as of June 30, 2008, is \$94,453. Accrued interest receivable on these borrowings is reflected in the Measure K Fund at June 30, 2008.

City of Ripon Note

Last year, the Ripon note was set to be repaid over a remaining term of three years, with annual principal and interest payments of \$370,000, at an annual interest rate of 1.75%. However, on July 26, 2007, the board of directors voted to amend the existing terms of the City of Ripon note as previously noted. The Council's total cost to carry the loan through 2011 was calculated to be \$2.1 million; Ripon had made payments through June 30, 2007 totaling \$2.2 million, of which \$2,107,680 was used to cover the Council's borrowing costs related to the note and \$112,320 was applied to the principal outstanding. Under this amendment, no further payments would be required from Ripon, and the outstanding balance of the note was resolved through the Measure K Renewal Fund.

City of Lodi Note

The Lodi note is scheduled to be repaid over a remaining term of one year at an annual interest rate of 1.75%. Annual principal and interest payments are \$96,106.

The San Joaquin Regional Rail Commission (RRC) currently has a \$5 million line of credit with SJCOG. The line was originally established at \$10 million, but was reduced to \$5 million in October of 2000. The line of credit is designed to provide Measure K Funds for short term financing and has no stated term and bears interest at an average daily rate based upon the annualized San Joaquin County cash and investment pool rate applied only to principal borrowed plus .45% administrative expense pursuant to the Measure K Loan Policy. The RRC borrowed no funds on the line of credit within the fiscal year ended June 30, 2008.

There was no outstanding balance or accrued interest receivable on the San Joaquin Regional Rail Commission line of credit at June 30, 2008.

NOTE 5 – CAPITAL ASSETS

Capital asset activity for the year ended June 30, 2008 was as follows:

	June 30, 2007	Increases	Decreases	June 30, 2008
Governmental activities:				
Capital assets, not being depreciated:				
Land and conservation easements	\$ 20,458,000	\$ 13,484,369	\$ (3,204,945)	\$ 30,737,424
Capital assets, being depreciated:				
Office furniture and fixtures	236,450	5,844	-	242,294
Office building	7,102,653	-	-	7,102,653
Building improvements	439,728	65,602	-	505,330
Office and computer equipment	355,310	92,746	(69,711)	378,345
	8,134,141	164,192	(69,711)	8,228,622
Less accumulated depreciation for:				
Office furniture and fixtures	(57,798)	(16,088)	-	(73,886)
Office building	(640,839)	(177,566)	-	(818,405)
Building improvements	(95,165)	(27,184)	-	(122,349)
Office and computer equipment	(188,818)	(89,026)	69,711	(208,133)
	(982,620)	(309,864)	69,711	(1,222,773)
Total capital assets being depreciated, net	7,151,521	(145,672)	-	7,005,849
Governmental activities capital assets, net	<u>\$ 27,609,521</u>	<u>\$ 13,338,697</u>	<u>\$ (3,204,945)</u>	<u>\$ 37,743,273</u>

Depreciation:

All depreciation expense is related to the general administrative functions of the Council.

Depreciation expense was charged to the following activities of the Council as follows:

	2008	2007
Governmental activities		
General government	\$ 309,864	\$ 294,064

Financing - Regional Center and administrative facilities

The Council completed major construction of new administrative facilities in November of 2003. Total cost for completion of the three story structure, including equipment upgrades, furnishings and fixtures, was \$7,935,244. Land, valued at \$400,000, was donated by the Stockton, California Redevelopment Agency for the building site. Commercial paper obligations in the amount of \$8,000,000 were issued in October of 2003. \$2,000,000 was repaid from General Fund reserves to the Measure K Fund in April of 2005. The Measure K Fund, in turn, retired \$2,000,000 of commercial paper obligations. The General Fund reserves of \$2,000,000 covered the cost of construction of the third floor of the building.

Debt service on the commercial paper obligations is being reimbursed from the General Fund to the Measure K Fund. The repayment schedule consists of monthly principal and interest payments in the amount of \$22,949, bearing a nominal annual interest rate of 3.418%.

The balance of debt service, and interest, for the General Fund, as of fiscal year ended June 30, 2008, was \$5,898,089. The Council currently occupies the lower two floors of the three story building. The Council may rent the third floor to a commercial tenant.

NOTE 6 – INTERFUND RECEIVABLES, PAYABLES, AND TRANSFERS

The composition of interfund balances as of June 30, 2008 is as follows:

<u>Due To/From</u>	<u>Interfund</u>	
	<u>Receivables</u>	<u>Payables</u>
Governmental Funds		
General Fund	\$ 111,958	\$ -
Measure K Fund	-	85,991
Regional Transportation Impact Fund	-	25,967
Totals	<u>\$ 111,958</u>	<u>\$ 111,958</u>

General Fund receivables from the Measure K Fund represent the final accrued local match on the Freeway Service Patrol due to the General Fund as of June 30, 2008. General Fund receivables from the Regional Transportation Impact Fund (RTIF) represent the final accrued RTIF Planning fund due to the General Fund at June 30, 2008. Freeway Service Patrol local match in the amount of \$85,991 were due from the Measure K Fund to the General Fund at June 30, 2008.

<u>Advances To/From</u>	<u>Interfund</u>	
	<u>Receivables</u>	<u>Payables</u>
Governmental Funds		
General Fund	\$ -	\$ 5,898,089
Measure K Renewal Fund	-	4,040,018
Measure K	9,938,107	-
Totals	<u>\$ 9,938,107</u>	<u>\$ 9,938,107</u>

NOTE 6A – INTERFUND ADVANCE

The Measure K Receivable from the General Fund represents the balance of funds per Note 5, Capital Assets.

The Measure K Receivable from the Measure K Renewal Fund represents funds advanced in order to expedite the delivery of Measure K Renewal projects. In November 2006, voters in San Joaquin County approved the renewal of Measure K, the ½ cent sales tax dedicated to transportation in San Joaquin County, for an additional 30 years beyond the 2011 end date of the existing 20-year program. Concurrently, voters in California approved Proposition 1B, a transportation bond program totaling over \$19.9 billion over ten years. Following the passage of both programs, the SJCOG Board acted in January 2007 to commit \$205 million in Measure K Renewal Congestion Relief (state highway) funds as part of applications for Proposition 1B bond funds on five state highway projects in San Joaquin County. The approval of this commitment of funds included the advancement of these funds prior to 2011 to facilitate project development activities. In March 2007 the SJCOG Board increased the commitment of Measure K Renewal Congestion Relief (state highway) funds to the State Route 99 South Stockton Widening project by \$45 million to make up the difference of a lower Proposition 1B funding award. With the SJCOG Board adoption of the first Measure K Renewal Strategic Plan in January 2008, an Early Action Program of projects was adopted to provide for the advancement of Measure K Renewal funds to four program categories including state highway, regional arterial, passenger rail, and railroad crossing safety projects. This Early Action Program extended from fiscal year 2007/08 to fiscal year 2014/15 and provided for the early use of funds for an increased number of projects prior to 2011. Following the adoption of the Measure K Renewal Strategic Plan the SJCOG Board began to enter into Measure K funding cooperative agreements with local agencies for the delivery of specific projects within these program categories.

NOTE 7 – LEASES

Operating leases

The Council leases various office equipment under noncancellable operating leases as follows:

<u>Year Ending June 30,</u>	<u>Amount</u>
2009	\$ 133,502
2010	131,390
2011	129,593
2012	129,593
2013	824
	<hr/>
Total	<u>\$ 524,902</u>

Capital leases

The Council entered into various lease agreements to provide office and computer equipment for Council staff. These lease agreements qualify as capital leases for accounting purposes and, therefore, have been recorded at the present value of their future minimum lease payments as of the inception date.

The assets acquired through capital leases are as follows:

<u>Asset:</u>	<u>Governmental Activities</u>
Machinery and equipment	\$ 182,903
Less: Accumulated depreciation	<u>(72,259)</u>
Total	<u>\$ 110,644</u>

As of June 30, 2008, the future minimum lease payments and the net present value of these minimum lease payments were as follows:

<u>Fiscal Year Ending June 30,</u>	
2009	\$ 67,550
2010	44,446
2011	12,784
2012	-
2013	-
	<hr/>
Total payments	124,780
Less amounts representing interest	<u>(14,136)</u>
Net present value of future minimum lease payments	<u>\$ 110,644</u>

NOTE 8 – LONG-TERM DEBT

Long-term liability activity during the year ended June 30, 2008 was as follows:

	Balance July 1, 2007	Additions	Reductions	Balance June 30, 2008	Due Within One Year
Bonds					
Bond anticipation notes	\$ -	\$ 203,355,000	\$ -	\$ 203,355,000	\$ -
Premium, net of amortization	-	6,648,362	(195,540)	6,452,822	2,346,481
Total bonds	-	210,003,362	(195,540)	209,807,822	2,346,481
Commercial paper	167,000,000	-	-	167,000,000	-
Sick leave benefits payable	205,695	44,114	(11,540)	238,269	-
Compensated absences	140,426	131,990	(118,690)	153,726	116,717
Capital leases	92,597	72,344	(54,297)	110,644	57,658
Total	<u>\$ 167,438,718</u>	<u>\$ 210,251,810</u>	<u>\$ (380,067)</u>	<u>\$ 377,310,461</u>	<u>\$ 2,520,856</u>

Commercial paper obligations

The Council was originally authorized to issue up to \$100,000,000 of these notes. In September 2005, the SJCOG Board of Directors authorized an additional \$67,000,000 of commercial paper notes, bringing the total authorization up to \$167,000,000. The Council issued an additional \$72,000,000 of commercial paper notes (\$5 million unissued from the original authorization and \$67 million from the September 2005 authorization) on November 29, 2005 in order to provide interim financing for the State of California in order to facilitate construction of Interstate 205 Freeway improvements. These improvements began in the spring of 2006. The California Transportation Commission (CTC) is scheduled to repay the Council with cash beginning in the 2008-09 fiscal year.

These notes are payable from and secured by a subordinate pledge of certain revenues derived from the one-half of one percent retail transactions and use tax in San Joaquin County. The notes mature every 7 days and are repaid with new notes. These notes can be rolled over until March 31, 2011, at which time all principal must be repaid. These notes are considered a long-term obligation because the Council does not intend to refund or retire the principal within the next operating cycle. The notes outstanding as of June 30, 2008 bear interest at 3.94% which is payable upon maturity of the note. There are no minimum debt service requirements. Revenues of the Measure K Trust Fund are used to repay the commercial paper obligations.

In addition, under an irrevocable direct draw letter of credit issued by Citibank, N.A., the trustee or the remarketing agent is entitled to draw an amount sufficient to pay the purchase price of notes delivered to it. The letter of credit is valid through March 31, 2011, at which time it may be renewed. The line of credit fees are paid at an annual rate of .18% of the stated amount. West LB was replaced by Citibank on November 30, 2005. If the remarketing agent is unable to resell any notes within 60 days of the letter of credit draw date, the Council has a take out agreement with the same bank to convert the notes to an installment loan payable over a three-year period bearing an adjustable interest rate equal to the base rate plus 1 percent. The term out agreement expires March 31, 2011. If the term out agreement were to be exercised because the entire outstanding balance of \$167,000,000 of notes was not resold, the Council would be required to pay \$63,345,175.68 a year for 3 years under the installment loan agreement assuming a 6.75 percent interest rate.

The Council is required to pay to the Bank an annual commitment fee for the letter of credit of .22% per annum for any utilized amount and .18% per annum for any unused portion of the stated amount of \$181,824,110. No amounts were utilized on the letter of credit during the year ended June 30, 2008. The Council has paid commitment fees of \$468,652 to the Bank during the year ended June 30, 2008.

NOTE 8 – LONG-TERM DEBT (Continued)

The annual obligation on commercial paper as of June 30, 2008 is as follows:

<u>Year Ending June 30,</u>	<u>Amount</u>
2009	\$ -
2010	-
2011	167,000,000
2012	-
2013	-
Total	<u><u>\$ 167,000,000</u></u>

Derivatives

The Council uses a variable interest rate swap to hedge its exposure to certain risks. The Council pays the counter party (Citigroup) 3.168% of the par value of the commercial paper obligations. Citigroup in turn pays the Council a variable rate of 53.8% of monthly LIBOR plus 44 basis points of the par value of the commercial paper. The financial instruments are valued at market and, as such, income and losses are recognized daily based on changes in their market value. The use of these financial instruments exposes the Council to the risk of dealing with financial counter-parties and to market risk associated with a possible adverse change in interest rates and currency movement. These instruments are included in investments in the accompanying Statement of Net Assets as of June 30, 2008.

Bond Anticipation Notes

In relation to the Council's Measure K program, the council authorized the issuance of Bond Anticipation Notes (BANS) on May 21, 2008 to provide cash flow to fund project development and early construction on Measure K Renewal projects and to provide local matching revenue for State Proposition 1B projects in San Joaquin County.

These notes are payable by a replacement debt issuance no later than April 1, 2011 and are secured by a senior pledge of certain revenues derived from the one-half of one percent retail transactions and use tax in San Joaquin County. An issuance of BANs totaling \$210,003,362 (equal to the aggregate principal amount of the Notes of \$203,355,000 plus net original issue premium of \$7,734,159 less underwriters' discount of \$863,686 less issuance fees of \$222,111) closed on May 21, 2008.

The Series 2008 Notes bear interest until maturity date at the rates per annum as set forth below:

<u>Maturity Date</u>	<u>Principal Amount</u>	<u>Coupon</u>	<u>Price</u>
4/1/2011	\$134,780,000	5.000%	104.935
4/1/2011	\$50,000,000	4.000%	102.222
4/1/2011	\$18,575,000	3.125%	99.848

The Bond Anticipation Notes (BANs) are short-term bonds with an initial interest rate fixed to their maturity date, in this case April 1, 2011. BAN payments are interest-only through the maturity in 2011. The BANs are secured by a pledge they will be repaid from the proceeds of another bond issue in 2011 or before.

BAN's enable SJCOG to retain the ability to revisit its entire debt structure in 2011. BAN's avoid the need for a bank liquidity facility (LOC) required for short term notes such as commercial paper. The San Joaquin County Transportation Authority has an underlying short term rating of SP1+ and long term rating of AA from Standard & Poors.

NOTE 8 – LONG-TERM DEBT (Continued)

The annual obligation on bond anticipation notes as of June 30, 2008 is as follows:

<u>Year Ending June 30,</u>	<u>Amount</u>
2009	\$ -
2010	-
2011	203,355,000
2012	-
2013	-
Total	<u>\$ 203,355,000</u>

NOTE 9 – OTHER INFORMATION

Risk management

The Council participates in the County of San Joaquin self-insurance program for workers compensation insurance. Loss contingency reserves established by the County of San Joaquin self-insurance program are funded by contributions from all funds of the County and other participants based on actuarial estimates of the amounts needed to pay prior and current year claims and to establish a reserve for catastrophe losses. The Council pays monthly premiums to the County of San Joaquin self-insurance program that includes its pro-rata share of excess insurance premiums, charges for the pooled risk, claims adjusting and legal costs, and administrative and other costs to operate the County of San Joaquin self-insurance program.

The County of San Joaquin self-insurance program is currently fully funded. No provision has been made on these financial statements for liabilities related to possible additional assessments.

The Council carries commercial insurance to cover all claims for other risks of loss to which the Council is exposed, including automobile liability, property damage, public officials errors and omissions, personal injury, physical loss or damage, commercial crime, machinery and employee health. Settled claims resulting from these risks have not exceeded commercial insurance coverage in any of the past three fiscal years.

Compensated absences

Council employees are granted vacation and sick leave in varying amounts. In the event of termination, an employee is reimbursed for accumulated vacation at various rates. Employees that have reached the normal retirement age or have completed twenty years of continuous service and have accrued a minimum of 160 hours of sick leave may elect to convert unused sick leave to cover the continuation of health care insurance at retirement. As of June 30, 2008, only one retiree met these eligibility requirements. Other than this conversion at retirement, there is no cash payment of sick leave. As of June 30, 2008, accrued vacation and sick leave pay totaled \$391,995. The non-current portion of accrued vacation pay and sick leave totaled \$275,278. Payment of accrued sick leave to eligible employees upon termination is the only post employment benefit provided by the Council.

Employee retirement plans

The Council participates in a defined contribution pension plan through the Council Retirement Plan which is available to all employees who have attained 19 years of age. In a defined contribution plan, benefits depend solely on amounts contributed to the plan plus investment earnings. Employees are eligible to participate from the date of employment. Contributions to the plan are entrusted to the ICMA Retirement Corporation, which provides investment consultation and administration.

NOTE 9 – OTHER INFORMATION (Continued)

Contributions to the plan by the Council are limited to 15% of compensation. The Council's contributions are fully vested after six years of continuous service. The Plan does not provide for employee contributions. The Council will not be required to pay prior year employer contributions for anyone having worked for the Council prior to the initiation of the retirement program.

Plan provisions and contribution requirements for both retirement plans are established and may be amended by the Council's Board of Directors. The Council's total salaries, including vacation and termination pay, for the year ended June 30, 2008 was \$2,260,504. The Council's total contributions to the retirement plans on behalf of employees were \$369,315 for the year ended June 30, 2008.

NOTE 10 – EXCESS EXPENDITURES OVER APPROPRIATIONS

For the fiscal year ended June 30, 2008, general fund expenditures exceeded appropriations in the salaries - vacation sales, memberships, transportation, travel and training, and allocated service costs categories by \$52,987, \$1,391, \$23,088 and \$14, respectively. The over-expenditures in the transportation, travel and training category were funded by private party reimbursements that totaled \$31,924. A provision for vacation sales and related fringe benefit costs was not made in the 2007-08 budget. The excess expenditures not covered by private party reimbursements were funded by other local revenues in the General Fund.

The following special revenue funds had excess expenditures over appropriations at June 30, 2008:

	<u>Measure K Fund</u>	<u>Local Transportation Fund</u>	<u>Regional Transportation Impact Fund</u>
General Administration	\$ -	\$ -	\$ 32,377
RTIF Program Updates	-	-	12,500
Transit	-	3,041,264	-
Congestion Relief	29,687,758	-	-
Pedestrian and Bicycle	-	6,472	-
Investment Expense	5,397,353	-	-
Interest Expense	6,199,437	-	-

NOTE 11 – FUND DEFICITS

The General Fund has a fund balance deficit of \$(3,172,720) at June 30, 2008. See Note 5. Once this advance has been repaid, the negative unreserved fund balance is expected to be corrected.

The Measure K Renewal fund has a fund balance deficit of \$(5,095,216) at June 30, 2008. The deficit is due to the fact that project expenses have been incurred, however, sales tax revenues for the renewal will not begin to be collected until April 1, 2011.

REQUIRED SUPPLEMENTAL INFORMATION

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SAN JOAQUIN COUNCIL OF GOVERNMENTS
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES –
ORIGINAL, FINAL BUDGET AND ACTUAL –
GENERAL FUND (By Object)
FOR THE YEAR ENDED JUNE 30, 2008

	Budgeted Amounts		Actual Amounts	Variance with Final Budget
	Original	Final		
<u>REVENUES</u>				
Intergovernmental	\$ 8,315,901	\$ 8,568,821	\$ 6,849,701	\$(1,719,120)
Use of money and property	10,000	10,000	38,103	28,103
Other	30,000	30,000	67,127	37,127
Total Revenues	<u>8,355,901</u>	<u>8,608,821</u>	<u>6,954,931</u>	<u>(1,653,890)</u>
<u>EXPENDITURES</u>				
Salaries and Benefits				
Salaries	2,558,462	2,381,709	2,207,517	174,192
Salaries - vacation sales	-	-	52,987	(52,987)
Fringe benefits	760,000	938,254	885,267	52,987
Total Salaries and Benefits	<u>3,318,462</u>	<u>3,319,963</u>	<u>3,145,771</u>	<u>174,192</u>
Service and Supplies				
Office expense	330,039	345,000	335,794	9,206
Communications	60,000	60,000	59,900	100
Memberships	37,000	42,000	43,391	(1,391)
Rents and leases - equipment	115,000	140,000	131,740	8,260
Debt service				
Principal	55,000	55,000	54,297	703
Interest - leases	15,000	15,000	14,151	849
Interest - building debt service	238,500	238,500	202,750	35,750
Transportation, travel and training	110,000	110,000	133,088	(23,088)
Allocated service cost	5,200	3,000	3,014	(14)
Publications and legal notices	27,000	27,000	22,430	4,570
Insurance	85,000	85,000	83,353	1,647
Rents - other	3,000	3,000	2,394	606
Maintenance - equipment	13,000	13,000	4,897	8,103
Maintenance - building and grounds	49,000	49,000	46,239	2,761
Utilities	71,000	71,000	70,453	547
Total Service and Supplies	<u>1,213,739</u>	<u>1,256,500</u>	<u>1,207,891</u>	<u>48,609</u>
Professional and special services	3,743,200	3,951,858	1,949,969	2,001,889
Capital outlay	80,500	80,500	164,192	(83,692)
Total Expenditures	<u>8,355,901</u>	<u>8,608,821</u>	<u>6,467,824</u>	<u>2,140,997</u>
<u>OTHER FINANCING SOURCES (USES)</u>				
Capital leases	-	-	72,344	72,344
Net Change in Fund Balances	<u>\$ -</u>	<u>\$ -</u>	559,451	<u>\$ 559,451</u>
Fund Balance - Beginning			<u>(3,732,171)</u>	
Fund Balance - Ending			<u><u>\$ (3,172,720)</u></u>	

The notes to the financial statements are an integral part of this statement.

**SAN JOAQUIN COUNCIL OF GOVERNMENTS
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES –
ORIGINAL, FINAL BUDGET AND ACTUAL –
MEASURE K SPECIAL REVENUE FUND
FOR THE YEAR ENDED JUNE 30, 2008**

	Budgeted Amounts		Actual Amounts	Variance with Final Budget
	Original	Final		
<u>REVENUES</u>				
Measure K sales tax revenue	\$ 54,300,000	\$ 54,300,000	\$ 45,580,925	\$ (8,719,075)
Use of money and property	-	-	10,493,706	10,493,706
 Total Revenues	 <u>54,300,000</u>	 <u>54,300,000</u>	 <u>56,074,631</u>	 <u>1,774,631</u>
<u>EXPENDITURES</u>				
General administration	543,000	543,000	357,476	185,524
Streets and roads	18,462,000	18,462,000	15,454,972	3,007,028
Transit	17,647,500	17,647,500	15,060,621	2,586,879
Congestion relief	13,575,000	13,575,000	43,262,758	(29,687,758)
Railroad safety crossings	4,072,500	4,072,500	829,747	3,242,753
Investment expense	-	-	5,397,353	(5,397,353)
Interest expense	-	-	6,199,437	(6,199,437)
 Total Expenditures	 <u>54,300,000</u>	 <u>54,300,000</u>	 <u>86,562,364</u>	 <u>(32,262,364)</u>
<u>OTHER FINANCING SOURCES (USES)</u>				
Bond anticipation note proceeds	-	-	210,003,362	210,003,362
 Net Change in Fund Balances	 <u>\$ -</u>	 <u>\$ -</u>	 <u>179,515,629</u>	 <u>\$ 179,515,629</u>
 Fund Balance - Beginning			 <u>162,103,945</u>	
 Fund Balance - Ending			 <u>\$ 341,619,574</u>	

The notes to the financial statements are an integral part of this statement.

**SAN JOAQUIN COUNCIL OF GOVERNMENTS
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES –
ORIGINAL, FINAL BUDGET AND ACTUAL –
MEASURE K SPECIAL REVENUE FUND RENEWAL
FOR THE YEAR ENDED JUNE 30, 2008**

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance with Final Budget</u>
	<u>Original</u>	<u>Final</u>		
<u>REVENUES</u>				
Measure K renewal sales tax revenue	\$ -	\$ -	\$ -	\$ -
Use of money and property	-	-	-	-
Total Revenues	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>
<u>EXPENDITURES</u>				
General administration	105,258	105,258	105,258	-
Congestion relief	<u>3,503,226</u>	<u>3,503,226</u>	<u>3,503,226</u>	<u>-</u>
Total Expenditures	<u>3,608,484</u>	<u>3,608,484</u>	<u>3,608,484</u>	<u>-</u>
Net Change in Fund Balances	<u><u>\$(3,608,484)</u></u>	<u><u>\$(3,608,484)</u></u>	<u>(3,608,484)</u>	<u><u>\$ -</u></u>
Fund Balance - Beginning			<u>(1,486,732)</u>	
Fund Balance - Ending			<u><u>\$(5,095,216)</u></u>	

The notes to the financial statements are an integral part of this statement.

**SAN JOAQUIN COUNCIL OF GOVERNMENTS
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES –
ORIGINAL, FINAL BUDGET AND ACTUAL –
LOCAL TRANSPORTATION SPECIAL REVENUE FUND
FOR THE YEAR ENDED JUNE 30, 2008**

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance with Final Budget</u>
	<u>Original</u>	<u>Final</u>		
<u>REVENUES</u>				
LTF sales tax revenue	\$ 27,646,900	\$ 23,155,198	\$ 23,155,199	\$ 1
Use of money and property	-	-	242,963	242,963
 Total Revenues	 <u>27,646,900</u>	 <u>23,155,198</u>	 <u>23,398,162</u>	 <u>242,964</u>
<u>EXPENDITURES</u>				
General administration	1,331,407	1,331,407	1,331,407	-
Streets and roads	9,860,233	8,171,047	7,051,232	1,119,815
Pedestrian and bicycle	552,938	552,938	559,410	(6,472)
Transit	15,902,322	13,099,806	16,141,070	(3,041,264)
 Total Expenditures	 <u>27,646,900</u>	 <u>23,155,198</u>	 <u>25,083,119</u>	 <u>(1,927,921)</u>
 Net Change in Fund Balances	 <u>\$ -</u>	 <u>\$ -</u>	 (1,684,957)	 <u>\$ (1,684,957)</u>
 Fund Balance - Beginning			 <u>3,561,967</u>	
 Fund Balance - Ending			 <u>\$ 1,877,010</u>	

The notes to the financial statements are an integral part of this statement.

**SAN JOAQUIN COUNCIL OF GOVERNMENTS
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES –
ORIGINAL, FINAL BUDGET AND ACTUAL –
STATE TRANSIT ASSISTANCE SPECIAL REVENUE FUND
FOR THE YEAR ENDED JUNE 30, 2008**

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance with Final Budget</u>
	<u>Original</u>	<u>Final</u>		
<u>REVENUES</u>				
STA PTA 99313, 99314 tax revenue	\$ 8,896,049	\$ 3,519,008	\$ 3,661,440	\$ 142,432
Prop 1B PTMISEA PUC 99313	-	5,357,565	751,870	(4,605,695)
Prop 1B PTMISEA PUC 99314	-	1,310,543	-	(1,310,543)
Use of money and property	-	-	153,504	153,504
 Total Revenues	 <u>8,896,049</u>	 <u>10,187,116</u>	 <u>4,566,814</u>	 <u>(5,620,302)</u>
<u>EXPENDITURES</u>				
General administration	41,693	113,208	56,982	56,226
Transit	<u>8,854,356</u>	<u>10,073,908</u>	<u>9,380,754</u>	<u>693,154</u>
 Total Expenditures	 <u>8,896,049</u>	 <u>10,187,116</u>	 <u>9,437,736</u>	 <u>749,380</u>
 Net Change in Fund Balances	 <u><u>\$ -</u></u>	 <u><u>\$ -</u></u>	 <u>(4,870,922)</u>	 <u><u>\$ (4,870,922)</u></u>
 Fund Balance - Beginning			 <u>6,000,405</u>	
 Fund Balance - Ending			 <u><u>\$ 1,129,483</u></u>	

The notes to the financial statements are an integral part of this statement.

**SAN JOAQUIN COUNCIL OF GOVERNMENTS
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES –
ORIGINAL, FINAL BUDGET AND ACTUAL –
REGIONAL TRANSPORTATION IMPACT SPECIAL REVENUE FUND
FOR THE YEAR ENDED JUNE 30, 2008**

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Variance with Final Budget</u>
	<u>Original</u>	<u>Final</u>		
<u>REVENUES</u>				
Charges for services	\$ 1,500,000	\$ 1,500,000	\$ 1,595,224	\$ 95,224
Use of money and property	-	-	78,529	78,529
 Total Revenues	 <u>1,500,000</u>	 <u>1,500,000</u>	 <u>1,673,753</u>	 <u>173,753</u>
<u>EXPENDITURES</u>				
General administration	13,400	13,400	45,777	(32,377)
RTIF program updates	12,500	12,500	25,000	(12,500)
Congestion relief	<u>1,474,100</u>	<u>1,474,100</u>	<u>-</u>	<u>1,474,100</u>
 Total Expenditures	 <u>1,500,000</u>	 <u>1,500,000</u>	 <u>70,777</u>	 <u>1,429,223</u>
 Net Change in Fund Balances	 <u><u>\$ -</u></u>	 <u><u>\$ -</u></u>	 1,602,976	 <u><u>\$ 1,602,976</u></u>
 Fund Balance - Beginning			 <u>1,150,977</u>	
 Fund Balance - Ending			 <u><u>\$ 2,753,953</u></u>	

The notes to the financial statements are an integral part of this statement.

**SAN JOAQUIN COUNCIL OF GOVERNMENTS
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES –
ORIGINAL, FINAL BUDGET AND ACTUAL –
SJCOG, INC. BLENDED COMPONENT UNIT
FOR THE YEAR ENDED JUNE 30, 2008**

	Budgeted Amounts		Actual Amounts	Variance with Final Budget
	Original	Final		
<u>REVENUES</u>				
Charges for services	\$ 10,000,000	\$ 10,000,000	\$ 8,914,962	\$ (1,085,038)
Use of money and property	-	-	523,720	523,720
 Total Revenues	 10,000,000	 10,000,000	 9,438,682	 (561,318)
<u>EXPENDITURES</u>				
General administration	400,000	450,000	528,012	(78,012)
Habitat plan	9,600,000	9,550,000	14,019,219	(4,469,219)
 Total Expenditures	 10,000,000	 10,000,000	 14,547,231	 (4,547,231)
<u>OTHER FINANCING SOURCES (USES)</u>				
Proceeds on sale of assets	-	-	3,204,945	3,204,945
 Net Change in Fund Balances	 \$ -	 \$ -	 (1,903,604)	 \$ (1,903,604)
 Fund Balance, Beginning			 13,485,889	
 Fund Balance - Ending			 \$ 11,582,285	

The notes to the financial statements are an integral part of this statement.

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OTHER SUPPLEMENTARY INFORMATION

**SAN JOAQUIN COUNCIL OF GOVERNMENTS
OVERALL WORK PROGRAM COSTING SYSTEM
SCHEDULE OF REVENUES, EXPENDITURES AND
OTHER ITEMS BY FUNDING SOURCE
FOR THE FISCAL YEAR ENDED JUNE 30, 2008**

	Budget	General Fund				Fwy Service Patrol
		Local Transp. Funds	State Transit Assist.	LTF ALUP	CMAQ	
Revenues:						
Local Transportation Fund	\$ 829,407	\$ 829,407	\$ -	\$ -	\$ -	\$ -
State Transit Assistance	59,682	-	137,964	-	-	-
Local Transportation Fund (ALUP) Update	300,000	-	-	255,399	-	-
Congestion Mitigation Air Quality	650,000	-	-	-	404,113	-
State/Caltrans - Fwy Svc Patrol	774,443	-	-	-	-	321,151
State/Caltrans - FSP (Construction)	200,000	-	-	-	-	-
Measure K - I-205 Fwy Svc Patrol Match	-	-	-	-	-	-
StanCOG CMAQ TDM Ridesharing	160,000	-	-	-	-	-
Planning - SJCOG (TDA)	200,000	-	-	-	-	-
FTA MPO Planning	218,673	-	-	-	-	-
FTA 5313(b)	38,688	-	-	-	-	-
FTA 5313(b) SJRTD match	5,012	-	-	-	-	-
USDOT Ramp Metering Project	396,000	-	-	-	-	-
Federal Highway Plannng & Admin.	1,737,216	-	-	-	-	-
FHWA - SP&R Partnership Planning	227,000	-	-	-	-	-
Interest	40,000	-	-	-	-	-
Measure K (LTA Admin)	543,000	-	-	-	-	-
Measure K (LTA Planning)	1,000,000	-	-	-	-	-
RTIF	35,000	-	-	-	-	-
STIP PPM (AB3090)	110,000	-	-	-	-	-
STIP PPM 06/07	66,300	-	-	-	-	-
STIP PPM 07/08	74,000	-	-	-	-	-
STIP TDM (Rideshare)	181,000	-	-	-	-	-
Amador County/Rideshare	12,000	-	-	-	-	-
SJCOG Fees/Local Other	60,000	-	-	-	-	-
SJCOG Fees/ ALUC	-	-	-	-	-	-
Merced Assoc. of Govt: Valley Blueprint	84,400	-	-	-	-	-
StanCOG: Valley Blueprint	57,000	-	-	-	-	-
Habitat Plan Administration SJCOG, INC.	550,000	-	-	-	-	-
Total Revenues	8,608,821	829,407	137,964	255,399	404,113	321,151
Expenditures:						
601.01 RTP Update	104,200	24,159	-	-	-	-
601.02 RTP - Studies	669,340	54,284	-	-	-	-
602.01 R.T.I.P.	280,357	27,768	-	-	-	-
603.01 Road/Street Monitoring	823,999	-	-	-	-	-
603.02 Transit Coordination	359,128	-	137,964	-	-	-
603.03 Transportation Air Quality	228,400	-	-	-	-	-
603.04 Trans/ Air Quality Model	186,500	-	-	-	-	-
701.01 Technical Assistance	50,000	12,267	-	-	-	-
801.01 Intergov. Coordination	407,005	283,283	-	-	-	-
801.02 Projects & Forecasts	111,000	27,415	-	-	-	-
801.03 Aviation and Land Use	268,350	-	-	255,399	-	-
801.04 Congestion Mgmt.	291,003	-	-	-	-	-
801.05 Regional Planning	97,802	65,354	-	-	-	-
801.06 Valley MPO Coord.	140,000	43,667	-	-	-	-
801.07 Interregional Partnership	249,500	9,160	-	-	-	-
801.08 S.J. Valley Blueprint	254,366	29,761	-	-	-	-
801.09 Habitat Plan Implementation	550,000	-	-	-	-	-
901.01 Measure K program mgt.	350,000	-	-	-	-	-
901.02 RTIF	35,000	-	-	-	-	-
901.03 Smart Growth	100,000	-	-	-	-	-
1001.01 COG OWP Mgmt. & Admin.	259,056	77,752	-	-	-	-
1001.02 TDA Administration	200,000	-	-	-	-	-
1001.03 Community Involvement	402,994	180,695	-	-	-	-
1101.01 TDM Ridesharing	1,095,410	-	-	-	404,113	-
1201.01 Freeway Service Patrol	1,095,411	-	-	-	-	321,151
Total 05/06 Project Expenditures	8,608,821	835,565	137,964	255,399	404,113	321,151
Other Items (not billed through OWP)						
Additional Provision for Capital Outlay	-	164,192	-	-	-	-
Depreciation Cost Recovery (A-87 Eligible Only)	-	(257,364)	-	-	-	-
Cumulative Under-Recovered	-	55,576	-	-	-	-
Total Other Items	-	(37,596)	-	-	-	-
Total Expenditures and Other Items	8,608,821	797,969	137,964	255,399	404,113	321,151
Excess (Deficit) Revenues, Expenditures and Other Items Current:	\$ -	\$ 31,438	\$ -	\$ -	\$ -	\$ -

**SAN JOAQUIN COUNCIL OF GOVERNMENTS
OVERALL WORK PROGRAM COSTING SYSTEM
SCHEDULE OF REVENUES, EXPENDITURES AND
OTHER ITEMS BY FUNDING SOURCE (Continued)
FOR THE FISCAL YEAR ENDED JUNE 30, 2008**

	General Fund					
	LTA Measure K	RTIF	07-6088(030) STIP PP&M	08-6088(033) STIP PP&M	08-6088(034) STIP PP&M	STIP TDM
Revenues:						
Local Transportation Fund	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
State Transit Assistance	-	-	-	-	-	-
Local Transportation Fund (ALUP) Update	-	-	-	-	-	-
Congestion Mitigation Air Quality	-	-	-	-	-	-
State/Caltrans - Fwy Svc Patrol	-	-	-	-	-	-
State/Caltrans - FSP (Construction)	-	-	-	-	-	-
Measure K - I-205 Fwy Svc patrol match	-	-	-	-	-	-
StanCOG CMAQ TDM Ridesharing	-	-	-	-	-	-
Planning - SJCOG (TDA)	-	-	-	-	-	-
FTA MPO Planning	-	-	-	-	-	-
FTA 5313(b)	-	-	-	-	-	-
FTA 5313(b) SJRTD match	-	-	-	-	-	-
USDOT Ramp Metering Project	-	-	-	-	-	-
Federal Highway Plannng & Admin.	-	-	-	-	-	-
FHWA - SP&R Partnership Planning	-	-	-	-	-	-
Interest	-	-	-	-	-	-
Measure K (LTA Admin)	346,961	-	-	-	-	-
Measure K (LTA Planning)	753,039	-	-	-	-	-
RTIF	-	22,169	-	-	-	-
STIP PPM (AB3090)	-	-	-	-	110,000	-
STIP PPM 06/07	-	-	66,323	-	-	-
STIP PPM 07/08	-	-	-	74,000	-	-
STIP TDM (Rideshare)	-	-	-	-	-	181,000
Amador County/Rideshare	-	-	-	-	-	-
SJCOG Fees/Local Other	-	-	-	-	-	-
SJCOG Fees/ ALUC	-	-	-	-	-	-
Merced Assoc. of Govt: Valley Blueprint	-	-	-	-	-	-
StanCOG: Valley Blueprint	-	-	-	-	-	-
Habitat Plan Administration SJCOG, INC.	-	-	-	-	-	-
Total Revenues	1,100,000	22,169	66,323	74,000	110,000	181,000
Expenditures:						
601.01 RTP Update	-	-	-	-	-	-
601.02 RTP - Studies	-	-	-	-	-	-
602.01 R.T.I.P.	-	-	66,323	74,000	-	-
603.01 Road/Street Monitoring	292,670	-	-	-	110,000	-
603.02 Transit Coordination	-	-	-	-	-	-
603.03 Transportation Air Quality	62,628	-	-	-	-	-
	14,459	-	-	-	-	-
701.01 Technical Assistance	-	-	-	-	-	-
801.01 Intergov. Coordination	-	-	-	-	-	-
801.02 Projects & Forecasts	-	-	-	-	-	-
801.03 Aviation and Land Use	-	-	-	-	-	-
801.04 Congestion Mgmt.	220,491	-	-	-	-	-
801.05 Regional Planning	-	-	-	-	-	-
801.06 Valley MPO Coord.	-	-	-	-	-	-
801.07 Interregional Partnership	-	-	-	-	-	-
801.08 S.J. Valley Blueprint	-	-	-	-	-	-
801.09 Habitat Plan Implementation	-	-	-	-	-	-
901.01 Measure K Program Mgt.	346,961	-	-	-	-	-
	99,672	22,169	-	-	-	-
1001.01 COG OWP Mgmt. & Admin.	-	-	-	-	-	-
1001.02 TDA Administration	-	-	-	-	-	-
1001.03 Community Involvement	16,700	-	-	-	-	-
1101.01 TDM Ridesharing	25,382	-	-	-	-	181,000
1201.01 Freeway Service Patrol	21,037	-	-	-	-	-
Total 05/06 Project Expenditures	1,100,000	22,169	66,323	74,000	110,000	181,000
Other Items (not billed through OWP)	-	-	-	-	-	-
Additional Provision for Capital Outlay	-	-	-	-	-	-
Depreciation Cost Recovery (A-87 Eligible Only)	-	-	-	-	-	-
Cumulative Under-Recovered	-	-	-	-	-	-
Total Other Items	-	-	-	-	-	-
Total Expenditures and Other Items	1,100,000	22,169	66,323	74,000	110,000	181,000
Excess (Deficit) Revenues, Expenditures and Other Items Current:	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

**SAN JOAQUIN COUNCIL OF GOVERNMENTS
OVERALL WORK PROGRAM COSTING SYSTEM
SCHEDULE OF REVENUES, EXPENDITURES AND
OTHER ITEMS BY FUNDING SOURCE (Continued)
FOR THE FISCAL YEAR ENDED JUNE 30, 2008**

General Fund								
Amador County	Interest Other Local	ALUC	Merced Assoc of Govt	StanCOG Blueprint	Habitat Plan Admin. SJCOG, INC.	Totals	Favorable (Unfavorable) Variance	
\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ 829,407	\$ -	
-	-	-	-	-	-	137,964	78,282	
-	-	-	-	-	-	255,399	(44,601)	
-	-	-	-	-	-	404,113	(245,887)	
-	-	-	-	-	-	321,151	(453,292)	
-	-	-	-	-	-	148,015	(51,985)	
-	-	-	-	-	-	80,288	80,288	
-	-	-	-	-	-	160,000	-	
-	-	-	-	-	-	181,271	(18,729)	
-	-	-	-	-	-	218,673	-	
-	-	-	-	-	-	-	(38,688)	
-	-	-	-	-	-	-	(5,012)	
-	-	-	-	-	-	300,494	(95,506)	
-	-	-	-	-	-	1,544,922	(192,294)	
-	-	-	-	-	-	1,163	(225,837)	
-	38,102	-	-	-	-	38,102	(1,898)	
-	-	-	-	-	-	346,961	(196,039)	
-	-	-	-	-	-	753,039	(246,961)	
-	-	-	-	-	-	22,169	(12,831)	
-	-	-	-	-	-	110,000	-	
-	-	-	-	-	-	66,323	23	
-	-	-	-	-	-	74,000	-	
12,000	-	-	-	-	-	181,000	-	
-	67,126	-	-	-	-	12,000	-	
-	-	665	-	-	-	67,126	7,126	
-	-	-	171,833	-	-	665	665	
-	-	-	-	840	-	171,833	87,433	
-	-	-	-	-	528,013	840	(56,160)	
-	-	-	-	-	-	528,013	(21,987)	
<u>12,000</u>	<u>105,228</u>	<u>665</u>	<u>171,833</u>	<u>840</u>	<u>528,013</u>	<u>6,954,931</u>	<u>(1,653,890)</u>	
-	-	-	-	-	-	104,159	41	
-	-	-	-	-	-	504,228	165,112	
-	-	-	-	-	-	267,209	13,148	
-	-	-	-	-	-	736,859	87,140	
-	-	-	-	-	-	356,637	2,491	
-	5,000	-	-	-	-	211,804	16,596	
-	-	-	-	-	-	124,999	61,501	
-	-	-	-	-	-	37,267	12,733	
-	13,268	-	-	-	-	406,863	142	
-	977	-	-	-	-	100,092	10,908	
-	4,275	665	-	-	-	260,339	8,011	
-	-	-	-	-	-	290,491	512	
-	-	-	-	-	-	86,888	10,914	
-	-	-	-	-	-	123,667	16,333	
-	-	-	171,833	840	-	10,323	239,177	
-	-	-	-	-	-	208,221	46,145	
-	-	-	-	-	-	-	550,000	
-	-	-	-	-	-	346,961	3,039	
-	12,708	-	-	-	-	34,877	123	
-	-	-	-	-	-	99,672	328	
-	-	-	-	-	-	237,752	21,304	
-	-	-	-	-	-	181,271	18,729	
-	69,000	-	-	-	-	349,511	53,483	
12,000	-	-	-	-	-	782,495	312,915	
-	-	-	-	-	-	570,491	524,920	
<u>12,000</u>	<u>105,228</u>	<u>665</u>	<u>171,833</u>	<u>840</u>	<u>-</u>	<u>6,433,076</u>	<u>2,175,745</u>	
-	-	-	-	-	-	164,192	(164,192)	
-	-	-	-	-	-	(257,364)	257,364	
-	-	-	-	-	-	55,576	(55,576)	
-	-	-	-	-	-	(37,596)	37,596	
<u>12,000</u>	<u>105,228</u>	<u>665</u>	<u>171,833</u>	<u>840</u>	<u>-</u>	<u>6,395,480</u>	<u>2,213,341</u>	
<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 528,013</u>	<u>\$ 559,451</u>	<u>\$ 559,451</u>	

**SAN JOAQUIN COUNCIL OF GOVERNMENTS
SCHEDULE OF DIRECT AND INDIRECT EXPENDITURES
FOR THE YEAR ENDED JUNE 30, 2008**

	<u>Direct</u>	<u>Indirect</u>	<u>Unallowable Expense</u>	<u>Total</u>
Salaries	\$ 1,316,116	\$ 944,387	\$ -	\$ 2,260,503
Fringe benefits	670,430	214,837	-	885,267
Office expense	127,217	208,579	-	335,796
Communications	9,964	49,936	-	59,900
Memberships	5,655	31,063	6,673	43,391
Rent - equipment	-	131,740	-	131,740
Capital lease principal payments	-	54,297	-	54,297
Capital lease interest payments	-	14,151	-	14,151
Interest - building debt service	-	142,804	59,946	202,750
Transportation, travel and training	106,188	7,949	18,952	133,089
Professional and special services	1,721,854	153,640	74,474	1,949,968
Departmental costs allocated	-	3,014	-	3,014
Publications and legal notices	17,812	4,619	-	22,431
Insurance	-	83,353	-	83,353
Rents - other	1,500	894	-	2,394
Capital outlay	-	-	164,192	164,192
Maintenance - equipment	-	4,897	-	4,897
Maintenance - structures and grounds	-	46,238	-	46,238
Utilities	-	70,453	-	70,453
TOTAL EXPENDITURES	3,976,736	2,166,851	324,237	6,467,824
Other reconciling items:				
Depreciation	-	257,364	52,500	309,864
Total Expenditures Recovered Under Indirect Cost Rate	<u>\$ 3,976,736</u>	2,424,215	<u>\$ 376,737</u>	<u>\$ 6,777,688</u>
Total expenditures recovered under Indirect Cost Rate		<u>2,548,998</u>		
2007-08 under recovered indirect cost carryforward		<u>\$ (124,783)</u>		

**SAN JOAQUIN COUNCIL OF GOVERNMENTS
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE –
ORIGINAL, FINAL BUDGET AND ACTUAL –
GENERAL FUND BY WORK PROGRAM
FOR THE YEAR ENDED JUNE 30, 2008**

	<u>Budgeted Amounts</u>		<u>Actual Amounts</u>	<u>Favorable (Unfavorable)</u>
	<u>Original</u>	<u>Final</u>		
<u>REVENUES</u>				
Intergovernmental	\$ 8,315,901	\$ 8,568,821	\$ 6,849,701	\$ (1,719,120)
Use of money and property	10,000	10,000	38,103	28,103
Miscellaneous	30,000	30,000	67,127	37,127
Total Revenues	8,355,901	8,608,821	6,954,931	(1,653,890)
<u>EXPENDITURES</u>				
Regional Transportation Plan	223,400	104,200	104,159	41
Regional Planning Studies	555,670	669,340	504,228	165,112
Transportation Improvement Program	238,557	280,357	267,209	13,148
Roads and Streets Monitoring	354,000	823,999	736,859	87,140
Transit Coordination and Planning	971,490	359,128	356,637	2,491
Transportation Air Quality Planning	328,400	228,400	211,804	16,596
Goods Movement	186,500	186,500	124,998	61,502
Ongoing Technical Assistance	50,000	50,000	37,267	12,733
Intergovernmental Coordination	267,000	407,005	406,863	142
Projections and Forecasts	61,000	111,000	100,092	10,908
Aviation / Airport and Land Use	268,350	268,350	260,339	8,011
Congestion Management Prog/Sys	211,010	291,003	290,491	512
Regional Planning	92,752	97,802	86,888	10,914
Valley MPO Coordination	80,000	140,000	123,668	16,332
Interregional Partnership	10,000	249,500	10,323	239,177
S.J. Valley Blueprint	247,368	254,366	208,222	46,144
Habitat Plan Implementation	400,000	550,000	-	550,000
Measure K Program Mgmt/Admin	595,068	350,000	346,961	3,039
RTIF	-	35,000	34,877	123
Smart Growth	-	100,000	99,672	328
COG Overall Work Plan Administration	344,700	259,056	237,751	21,305
TDA Administration	200,000	200,000	181,272	18,728
Community Involvement Program	455,326	402,994	349,510	53,484
Transportation Demand Management	1,100,410	1,095,410	782,495	312,915
Freeway Service Patrol	1,114,900	1,095,411	570,490	524,921
Total 2007/08 Project Expenditures	8,355,901	8,608,821	6,433,075	2,175,746
Other (not billed through Overall Work Program)				
Additional provision for capital outlay	-	-	164,192	(164,192)
Depreciation cost recovery A-87 assets only	-	-	(257,363)	257,363
Total Other	-	-	(93,171)	93,171
Overhead (overclaimed) underclaimed - prior periods	-	-	55,576	(55,576)
Total Adjusted Project Expenditures	8,355,901	8,608,821	6,395,480	2,213,341
Net Change in Fund Balance	-	-	559,451	559,451
Fund Balance - Beginning	-	-	(3,732,171)	(3,732,171)
Fund Balance - Ending	\$ -	\$ -	\$ (3,172,720)	\$ (3,172,720)

**SAN JOAQUIN COUNCIL OF GOVERNMENTS
SCHEDULE OF BALANCES
LOCAL TRANSPORTATION FUND
FOR THE FISCAL YEAR ENDED JUNE 30, 2008**

	<u>SJRTD</u>	<u>Lathrop</u>	<u>Lodi</u>	<u>Manteca</u>	<u>Tracy</u>	<u>Ripon</u>	<u>Escalon</u>	<u>SJRC</u>	<u>S.J. County</u>	<u>Stockton</u>	<u>SJCOG Planning</u>	<u>SJCOG TDA Admin.</u>	<u>S.J. County Auditor</u>	<u>Total LTF Funds</u>
<u>ASSETS:</u>														
Cash in treasury	\$ 23,782	\$ 401,473	\$ 345,728	\$ 229,182	\$ 240,329	\$ 58,699	\$ 147,887	\$ 1,492,826	\$ 65,217	\$ 7,249	\$ -	\$ -	\$ -	\$ 3,012,372
Sales tax apportionment receivable	1,098,995	39,822	171,042	173,455	219,084	37,870	19,180	(154,096)	60,148	-	-	-	-	1,665,500
Interest receivable	273	2,404	7,840	3,345	1,276	1,945	829	10,800	175	1,462	-	-	-	30,349
 Total Assets	 <u>\$1,123,050</u>	 <u>\$443,699</u>	 <u>\$524,610</u>	 <u>\$ 405,982</u>	 <u>\$460,689</u>	 <u>\$98,514</u>	 <u>\$167,896</u>	 <u>\$1,349,530</u>	 <u>\$ 125,540</u>	 <u>\$ 8,711</u>	 <u>\$ -</u>	 <u>\$ -</u>	 <u>\$ -</u>	 <u>\$4,708,221</u>
<u>LIABILITIES AND FUND EQUITY</u>														
Liabilities:														
Intergovernmental payable	\$1,123,100	\$ -	\$525,800	\$ 150,175	\$184,674	\$98,700	\$ -	\$ 623,012	\$ 125,750	\$ -	\$ -	\$ -	\$ -	\$2,831,211
Fund Equity:														
Apportioned	(50)	443,699	(1,190)	255,807	276,015	(186)	167,896	726,518	(210)	8,711	-	-	-	1,877,010
 Total Liabilities and Fund Equity	 <u>\$1,123,050</u>	 <u>\$443,699</u>	 <u>\$524,610</u>	 <u>\$ 405,982</u>	 <u>\$460,689</u>	 <u>\$98,514</u>	 <u>\$167,896</u>	 <u>\$1,349,530</u>	 <u>\$ 125,540</u>	 <u>\$ 8,711</u>	 <u>\$ -</u>	 <u>\$ -</u>	 <u>\$ -</u>	 <u>\$4,708,221</u>

**SAN JOAQUIN COUNCIL OF GOVERNMENTS
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE –
LOCAL TRANSPORTATION FUND
FOR THE YEAR ENDED JUNE 30, 2008**

	<u>SJRTD</u>	<u>Lathrop</u>	<u>Lodi</u>	<u>Manteca</u>	<u>Tracy</u>	<u>Ripon</u>	<u>Escalon</u>	<u>SJRRRC</u>	<u>S.J. County</u>	<u>Stockton</u>	<u>SJCOG Planning</u>	<u>SJCOG TDA Admin.</u>	<u>S.J. County Auditor</u>	<u>Total LTF Funds</u>
REVENUE:														
Sales Tax	\$12,461,748	\$ 463,650	\$1,991,462	\$2,019,550	\$2,550,822	\$ 440,920	\$223,313	\$ 638,057	\$ 797,591	\$236,677	\$1,129,407	\$ 200,000	\$ 2,000	\$23,155,197
Interest	9,940	9,347	27,250	77,681	33,563	6,283	17,882	56,281	6,672	8,645	-	-	-	253,544
Unrealized Gains (Losses) on Investments	(84)	(1,410)	(1,214)	(805)	(844)	(206)	(519)	(5,243)	(229)	(25)	-	-	-	(10,579)
Total Revenue	<u>12,471,604</u>	<u>471,587</u>	<u>2,017,498</u>	<u>2,096,426</u>	<u>2,583,541</u>	<u>446,997</u>	<u>240,676</u>	<u>689,095</u>	<u>804,034</u>	<u>245,297</u>	<u>1,129,407</u>	<u>200,000</u>	<u>2,000</u>	<u>23,398,162</u>
EXPENDITURES:														
SJRTD	13,023,100	-	-	-	-	-	-	-	-	-	-	-	-	13,023,100
Lathrop	-	119,160	-	-	-	-	-	-	-	-	-	-	-	119,160
Lodi	-	-	2,025,800	-	-	-	-	-	-	-	-	-	-	2,025,800
Manteca	-	-	-	3,450,175	-	-	-	-	-	-	-	-	-	3,450,175
Tracy	-	-	-	-	3,114,674	-	-	-	-	-	-	-	-	3,114,674
Ripon	-	-	-	-	-	448,700	-	-	-	-	-	-	-	448,700
Escalon	-	-	-	-	-	-	519,556	-	-	-	-	-	-	519,556
SJRRRC	-	-	-	-	-	-	-	-	-	-	-	-	-	-
S.J. County	-	-	-	-	-	-	-	-	806,750	-	-	-	-	806,750
Stockton	-	-	-	-	-	-	-	-	-	243,797	-	-	-	243,797
SJCOG Planning	-	-	-	-	-	-	-	-	-	-	1,129,407	-	-	1,129,407
SJCOG TDA Admin.	-	-	-	-	-	-	-	-	-	-	-	200,000	-	200,000
S.J. County Auditor/Contr.	-	-	-	-	-	-	-	-	-	-	-	-	2,000	2,000
Total Expenditures	<u>13,023,100</u>	<u>119,160</u>	<u>2,025,800</u>	<u>3,450,175</u>	<u>3,114,674</u>	<u>448,700</u>	<u>519,556</u>	<u>-</u>	<u>806,750</u>	<u>243,797</u>	<u>1,129,407</u>	<u>200,000</u>	<u>2,000</u>	<u>25,083,119</u>
Excess (Deficit) of Revenues Over Expenditures	<u>(551,496)</u>	<u>352,427</u>	<u>(8,302)</u>	<u>(1,353,749)</u>	<u>(531,133)</u>	<u>(1,703)</u>	<u>(278,880)</u>	<u>689,095</u>	<u>(2,716)</u>	<u>1,500</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>(1,684,957)</u>
OTHER FINANCING SOURCES (USES):														
Interfund Transfers	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Fund Balance Beginning of Year	<u>551,446</u>	<u>91,272</u>	<u>7,112</u>	<u>1,609,556</u>	<u>807,148</u>	<u>1,517</u>	<u>446,776</u>	<u>37,423</u>	<u>2,506</u>	<u>7,211</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>3,561,967</u>
Fund Balance End of Year	<u>\$ (50)</u>	<u>\$ 443,699</u>	<u>\$ (1,190)</u>	<u>\$ 255,807</u>	<u>\$ 276,015</u>	<u>\$ (186)</u>	<u>\$167,896</u>	<u>\$726,518</u>	<u>\$ (210)</u>	<u>\$ 8,711</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 1,877,010</u>

**SAN JOAQUIN COUNCIL OF GOVERNMENTS
SCHEDULE OF ALLOCATIONS AND EXPENDITURES
LOCAL TRANSPORTATION FUND
FOR THE YEAR ENDED JUNE 30, 2008**

<u>PUC Section</u>	<u>Purpose</u>	<u>Allocated/ Expended</u>
99233.1	Administration: Council County of San Joaquin	\$ 200,000 <u>2,000</u>
		202,000
99234	Pedestrian and Bicycle Facilities: County of San Joaquin City of Escalon City of Stockton City of Tracy City of Lodi City of Manteca City of Ripon City of Lathrop	115,782 5,828 243,797 66,575 51,976 51,843 11,508 <u>12,101</u>
		559,410
99260	Public Transportation: San Joaquin Regional Transit District City of Ripon	13,023,100 <u>4,500</u>
		13,027,600
99260	Public Transportation System Planning: Council of Governments	1,129,407
99400(a)	Streets, Roads, Pedestrian and Bicycle Projects: County of San Joaquin City of Escalon City of Tracy City of Ripon City of Manteca City of Lathrop	690,968 482,087 2,191,285 432,692 3,149,141 <u>105,059</u>
		7,051,232
99400(c)	Contracted Public Transportation - Operations: City of Escalon City of Tracy City of Lodi City of Manteca	31,641 350,880 1,900,000 <u>66,981</u>
		2,349,502
99400(e)	Contracted Public Transportation - Capital: City of Tracy City of Lodi City of Manteca	505,934 73,824 <u>182,210</u>
		761,968
99400(b,c,d)	Other: City of Lathrop	<u>2,000</u>
	Total:	<u><u>\$25,083,119</u></u>

**SAN JOAQUIN COUNCIL OF GOVERNMENTS
SCHEDULE OF BALANCES
STATE TRANSIT ASSISTANCE FUND
FOR THE FISCAL YEAR ENDED JUNE 30, 2008**

	<u>SJRTD</u>	<u>Lodi</u>	<u>Ripon</u>	<u>SJRRC</u>	<u>Manteca</u>	<u>Tracy</u>	<u>Escalon</u>	<u>SJCOG TDA Admin.</u>	<u>Total LTF Funds</u>
<u>ASSETS:</u>									
Cash in treasury	\$2,250,204	\$ 15,191	\$ 48	\$ 217,975	\$ 97,306	\$ 583,808	\$ 68,124	\$ -	\$3,232,656
Sales tax apportionment receivable	1,260,763	7,116	15	152,472	-	-	-	-	1,420,366
Interest receivable	16,173	142	-	2,057	-	-	-	-	18,372
Total Assets	<u>\$3,527,140</u>	<u>\$ 22,449</u>	<u>\$ 63</u>	<u>\$ 372,504</u>	<u>\$ 97,306</u>	<u>\$ 583,808</u>	<u>\$ 68,124</u>	<u>\$ -</u>	<u>\$4,671,394</u>
<u>LIABILITIES AND FUND EQUITY</u>									
Liabilities									
Intergovernmental payable	<u>\$3,360,656</u>	<u>\$ 20,049</u>	<u>\$ 49</u>	<u>\$ 161,157</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$3,541,911</u>
<u>FUND EQUITY</u>									
Apportioned	<u>166,484</u>	<u>2,400</u>	<u>14</u>	<u>211,347</u>	<u>97,306</u>	<u>583,808</u>	<u>68,124</u>	<u>-</u>	<u>1,129,483</u>
Total Liabilities and Fund Equity	<u>\$3,527,140</u>	<u>\$ 22,449</u>	<u>\$ 63</u>	<u>\$ 372,504</u>	<u>\$ 97,306</u>	<u>\$ 583,808</u>	<u>\$ 68,124</u>	<u>\$ -</u>	<u>\$4,671,394</u>

**SAN JOAQUIN COUNCIL OF GOVERNMENTS
SCHEDULE OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCES –
STATE TRANSIT ASSISTANCE FUND
FOR THE FISCAL YEAR ENDED JUNE 30, 2008**

	<u>SJRTD</u>	<u>Lodi</u>	<u>Ripon</u>	<u>SJCRRRC</u>	<u>Manteca</u>	<u>Tracy</u>	<u>Escalon</u>	<u>SJCOG STA Admin.</u>	<u>Total STA Funds</u>
<u>REVENUE:</u>									
Sales tax	\$ 3,381,547	\$ 19,886	\$ 46	\$ 202,979	\$ -	\$ -	\$ -	\$ 56,982	\$ 3,661,440
Prop 1B : PTMISEA	-	-	-	-	97,648	585,859	68,363	-	751,870
Interest	155,470	493	-	8,895	-	-	-	-	164,858
Unrealized Gains (Losses) on Investments	(7,903)	(53)	-	(766)	(342)	(2,051)	(239)	-	(11,354)
Total Revenue	<u>3,529,114</u>	<u>20,326</u>	<u>46</u>	<u>211,108</u>	<u>97,306</u>	<u>583,808</u>	<u>68,124</u>	<u>56,982</u>	<u>4,566,814</u>
<u>EXPENDITURES:</u>									
SJRTD	9,360,656	-	-	-	-	-	-	-	9,360,656
Lodi	-	20,049	-	-	-	-	-	-	20,049
Ripon	-	-	49	-	-	-	-	-	49
SJRRRC	-	-	-	-	-	-	-	-	-
Manteca	-	-	-	-	-	-	-	-	-
Tracy	-	-	-	-	-	-	-	-	-
Escalon	-	-	-	-	-	-	-	-	-
SJCOG TDA Admin.	-	-	-	-	-	-	-	56,982	56,982
Total Expenditures	<u>9,360,656</u>	<u>20,049</u>	<u>49</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>56,982</u>	<u>9,437,736</u>
Excess (Deficit) of Revenues Over Expenditures	(5,831,542)	277	(3)	211,108	97,306	583,808	68,124	-	(4,870,922)
<u>OTHER FINANCING SOURCES (USES):</u>									
Interfund Transfers	-	-	-	-	-	-	-	-	-
Fund Balance Beginning of Year	<u>5,998,026</u>	<u>2,123</u>	<u>17</u>	<u>239</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>6,000,405</u>
Fund Balance End of Year	<u>\$ 166,484</u>	<u>\$ 2,400</u>	<u>\$ 14</u>	<u>\$ 211,347</u>	<u>\$ 97,306</u>	<u>\$ 583,808</u>	<u>\$ 68,124</u>	<u>\$ -</u>	<u>\$ 1,129,483</u>

**SAN JOAQUIN COUNCIL OF GOVERNMENTS
SCHEDULE OF ALLOCATIONS AND EXPENDITURES
STATE TRANSIT ASSISTANCE FUND
FOR THE YEAR ENDED JUNE 30, 2008**

<u>PUC Section</u>	<u>Purpose</u>	<u>Allocated/ Expended</u>
6730(a)	Public Transit: San Joaquin Regional Transit District City of Ripon	\$ 3,756,646 <u>49</u>
		3,756,695
6730(b)	Transit Capital: San Joaquin Regional Transit District	5,604,010
6731(b)	Contracted Transit: City of Lodi	20,049
6731(b)	Transit Administration/Planning: Council	<u>56,982</u>
	Total:	<u><u>\$ 9,437,736</u></u>

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**STATISTICAL SECTION
(Unaudited)**

SAN JOAQUIN COUNCIL OF GOVERNMENTS STATISTICAL SECTION

This PART OF THE San Joaquin Council of Governments' comprehensive annual financial report presents detailed information as a context for a better understanding of SJCOG's overall financial condition.

Contents	Page
Financial Trends.....	84
These schedules contain trend information to help the reader understand how SJCOG's financial performance has changed over time.	
Revenue Capacity.....	93
These schedules contain information to help the reader assess SJCOG's most significant local revenue sources, the sales tax.	
Debt Capacity.....	96
This schedule presents information to help the reader assess the affordability of SJCOG's current levels of outstanding debt and SJCOG's ability to issue additional debt in the future.	
Demographic and Economic Information.....	97
These schedules offer demographic and economic indicators to help the reader understand the environment within which SJCOG's financial activities take place.	
Operating Information	100
These schedules contain service and infrastructure data to help the reader understand how the information in SJCOG's financial report relates to the services SJCOG provides and the activities it performs.	

Sources:

Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports for the relevant year.

**SAN JOAQUIN COUNCIL OF GOVERNMENTS
NET ASSETS BY COMPONENT
LAST TEN FISCAL YEARS⁽¹⁾
(accrual basis of accounting)**

	<u>1998-99</u>	<u>1999-00</u>	<u>2000-01</u>	<u>2001-02</u>	<u>2002-03</u>	<u>2003-04</u>	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>
<u>Governmental Activities:</u>										
Invested in capital assets, net of related debt	\$ -	\$ -	\$ -	\$ -	\$ 143,686	\$ 8,199,237	\$ 1,922,459	\$ 15,326,492	\$ 21,546,388	\$ 31,734,543
Restricted for:										
Habitat acquisition and management	-	-	-	-	5,773,546	8,379,820	10,772,195	10,747,589	13,485,889	11,582,285
Apportioned	-	-	-	-	64,449,709	45,263,481	42,408,568	70,648,046	72,126,166	95,593,101
Debt service	-	-	-	-	2,952,922	135,443	443	183,693	230,773	2,568,434
Unrestricted	-	-	-	-	972,217	833,460	7,019,869	(35,798,151)	(66,054,863)	(130,293,050)
Total Primary Government Net Assets	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 74,292,080</u>	<u>\$ 62,811,441</u>	<u>\$ 62,123,534</u>	<u>\$ 61,107,669</u>	<u>\$ 41,334,353</u>	<u>\$ 11,185,313</u>

⁽¹⁾ 2002-03 Marks the year of GASB Statement No. 34 implementation for the San Joaquin Council of Governments.
GASB 34 does not require the "government-wide" presentation of data for fiscal years ended prior to June 30, 2003.

**SAN JOAQUIN COUNCIL OF GOVERNMENTS
GOVERNMENT-WIDE REVENUES BY SOURCE
LAST TEN FISCAL YEARS⁽¹⁾**

	<u>1998-99</u>	<u>1999-00</u>	<u>2000-01</u>	<u>2001-02</u>	<u>2002-03</u>	<u>2003-04</u>	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>
Program Revenues:										
Governmental activities:										
Charges for services	\$ -	\$ -	\$ -	\$ -	\$ 2,813,277	\$ 2,687,413	\$ 2,890,046	\$ 13,486,878	\$ 10,132,732	\$ 9,439,404
Operating grants and contributions	-	-	-	-	66,270,395	64,893,087	73,098,323	83,038,339	93,886,407	90,771,419
Capital grants and contributions	-	-	-	-	-	34,291	-	-	-	-
Total Program Revenues - primary government	-	-	-	-	69,083,672	67,614,791	75,988,369	96,525,217	104,019,139	100,210,823
General Revenues:										
Governmental activities:										
Unrestricted investment earnings	-	-	-	-	173,892	28,231	16,210	33,470	48,782	38,103
Miscellaneous	-	-	-	-	82,685	39,484	73,578	59,766	96,255	66,404
Total General Revenues - primary government	-	-	-	-	256,577	67,715	89,788	93,236	145,037	104,507
Total Revenues - primary government	\$ -	\$ -	\$ -	\$ -	\$ 69,340,249	\$ 67,682,506	\$ 76,078,157	\$ 96,618,453	\$ 104,164,176	\$ 100,315,330

⁽¹⁾ 2002-03 Marks the year of GASB Statement No. 34 implementation for the San Joaquin Council of Governments. GASB 34 does not require the "government-wide" presentation of data for fiscal years ended prior to June 30, 2003.

**SAN JOAQUIN COUNCIL OF GOVERNMENTS
CHANGES IN NET ASSETS
LAST TEN FISCAL YEARS⁽¹⁾
(accrual basis of accounting)**

	1998-99	1999-00	2000-01	2001-02	2002-03	2003-04	2004-05	2005-06	2006-07	2007-08
EXPENSES										
Governmental Activities:										
General government	\$ -	\$ -	\$ -	\$ -	\$ 3,985,528	\$ 4,069,600	\$ 4,483,182	\$ 4,708,473	\$ 6,986,738	\$ 6,493,431
Transportation	-	-	-	-	71,275,686	74,914,345	71,652,827	92,855,576	115,748,171	122,691,177
Habitat development	-	-	-	-	349,176	316,077	494,808	682,184	968,753	1,062,862
Interest expense	-	-	-	-	8,714	112,417	135,247	195,905	233,830	216,900
Total Primary Government Expenses	-	-	-	-	75,619,104	79,412,439	76,766,064	98,442,138	123,937,492	130,464,370
PROGRAM REVENUES										
Governmental Activities:										
Charges for services	-	-	-	-	2,813,277	2,687,413	2,890,046	13,486,878	10,132,732	9,439,404
Operating grants and contributions	-	-	-	-	66,270,395	64,893,087	73,098,323	83,038,339	93,886,407	90,771,419
Capital grants and contributions	-	-	-	-	-	34,291	-	-	-	-
Total Governmental Activities Program Revenues	-	-	-	-	69,083,672	67,614,791	75,988,369	96,525,217	104,019,139	100,210,823
Total Primary Government Net Revenue (Expense)	-	-	-	-	(6,535,432)	(11,797,648)	(777,695)	(1,916,921)	(19,918,353)	(30,253,547)
GENERAL REVENUES AND OTHER CHANGES IN NET ASSETS										
Governmental Activities:										
Unrestricted investment earnings	-	-	-	-	173,892	28,231	16,210	33,470	48,782	38,103
Miscellaneous	-	-	-	-	82,685	39,484	73,578	59,766	96,255	66,404
Total General Revenues - primary government	-	-	-	-	256,577	67,715	89,788	93,236	145,037	104,507
CHANGE IN NET ASSETS TOTAL PRIMARY GOVERNMENT	\$ -	\$ -	\$ -	\$ -	\$ (6,278,855)	\$ (11,729,933)	\$ (687,907)	\$ (1,823,685)	\$ (19,773,316)	\$ (30,149,040)

⁽¹⁾ 2002-03 Marks the year of GASB Statement No. 34 implementation for the San Joaquin Council of Governments. GASB 34 does not require the "government-wide" presentation of data for fiscal years ended prior to June 30, 2003.

**SAN JOAQUIN COUNCIL OF GOVERNMENTS
FUND BALANCES OF GOVERNMENTAL FUNDS
LAST TEN FISCAL YEARS
(modified accrual basis of accounting)**

	1998-99	1999-00	2000-01	2001-02	2002-03	2003-04	2004-05	2005-06	2006-07	2007-08
General Fund										
Reserved	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
Unreserved	230,385	205,802	166,514	627,192	972,217	(4,583,715)	(4,722,759)	(4,042,126)	(3,732,171)	(3,172,720)
Total General Fund	<u>\$ 230,385</u>	<u>\$ 205,802</u>	<u>\$ 166,514</u>	<u>\$ 627,192</u>	<u>\$ 972,217</u>	<u>\$ (4,583,715)</u>	<u>\$ (4,722,759)</u>	<u>\$ (4,042,126)</u>	<u>\$ (3,732,171)</u>	<u>\$ (3,172,720)</u>
All Other Governmental Funds										
Reserved	\$ -	\$ -	\$ -	\$ 165,777,202	\$ 154,789,582	\$ 145,992,981	\$ 143,371,222	\$ 204,631,247	\$ 184,816,451	\$ 353,867,089
Unreserved, reported in Special revenue funds	11,592	171,635	230,068	-	-	-	-	-	-	-
Total All Other Governmental Funds	<u>\$ 11,592</u>	<u>\$ 171,635</u>	<u>\$ 230,068</u>	<u>\$ 165,777,202</u>	<u>\$ 154,789,582</u>	<u>\$ 145,992,981</u>	<u>\$ 143,371,222</u>	<u>\$ 204,631,247</u>	<u>\$ 184,816,451</u>	<u>\$ 353,867,089</u>

SAN JOAQUIN COUNCIL OF GOVERNMENTS
CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS
LAST TEN FISCAL YEARS
(modified accrual basis of accounting)

	1998-99	1999-00	2000-01	2001-02	2002-03	2003-04	2004-05	2005-06	2006-07	2007-08
REVENUES										
Sales tax	\$ 40,837,042	\$ 45,221,350	\$ 51,234,707	\$ 53,924,227	\$ 56,220,317	\$ 60,762,403	\$ 67,439,208	\$ 74,394,499	\$ 77,799,996	\$ 73,149,434
Intergovernmental	2,146,121	3,963,490	3,907,406	4,098,354	4,201,070	6,388,567	4,196,645	5,146,041	5,996,146	7,732,701
Charges for services	-	-	-	1,994,084	2,813,277	2,610,642	2,745,671	13,218,708	10,777,411	9,627,908
Investment earnings	6,802,609	7,521,403	9,549,270	8,592,953	6,687,520	1,363,123	3,305,289	5,671,684	10,844,856	11,528,055
Charitable contributions - easements	-	-	-	589,717	-	201,805	-	-	-	-
Other	26,219	12,063	952,063	91,212	82,685	39,484	73,578	59,766	146,155	68,875
Total Revenues	49,811,991	56,718,306	65,643,446	69,290,547	70,004,869	71,366,024	77,760,391	98,490,698	105,564,564	102,106,973
EXPENDITURES										
General administration	418,447	740,879	2,218,276	4,296,173	4,729,944	7,586,419	5,896,553	6,277,914	8,559,267	8,457,347
Transportation	50,140,838	49,841,454	51,597,288	55,271,248	69,608,545	73,511,899	69,645,387	88,117,490	109,520,850	111,268,790
Habitat plan	-	-	-	948,288	349,176	66,077	112,392	297,201	488,657	534,850
Investment expense	-	-	-	-	446,428	582,363	633,784	840,548	740,270	5,397,353
Debt service										
Principal	53,294	72,593	68,685	29,474	29,028	28,519	38,583	40,901	54,075	54,296
Interest	2,029,594	2,309,840	3,244,588	1,686,433	1,229,427	1,182,500	1,759,929	4,578,834	5,688,210	6,416,338
Capital outlay										
Capital assets	196,632	35,488	54,585	30,759	14,556	7,935,244	42,191	21,998	6,441,954	13,576,217
Capital leases	69,270	114,080	10,958	15,542	49,693	49,516	24,085	18,368	87,314	72,344
Total Expenditures	52,908,075	53,114,334	57,194,380	62,277,917	76,456,797	90,942,537	78,152,904	100,193,254	131,580,597	145,777,535
Excess of Revenues Over (Under) Expenditures	(3,096,084)	3,603,972	8,449,066	7,012,630	(6,451,928)	(19,576,513)	(392,513)	(1,702,556)	(26,016,033)	(43,670,562)
OTHER FINANCING SOURCES (USES)										
Commercial paper proceeds	-	24,000,000	-	-	-	8,000,000	-	72,000,000	-	-
Bond anticipation note proceeds	-	-	-	-	-	-	-	-	-	210,003,362
Commercial paper retirements	-	-	-	-	-	(2,000,000)	-	-	-	-
Operating transfers - in	-	244,588	-	2,462	-	-	-	-	-	-
Operating transfers - out	-	(244,588)	-	(2,462)	-	-	-	-	-	-
Insurance proceeds	10,423	-	-	-	-	-	-	-	-	-
Proceeds on sale of assets	-	-	-	-	-	-	-	-	-	3,204,945
Capital leases	196,632	114,080	10,958	15,542	49,693	49,516	24,085	18,368	87,314	72,344
Total Other Financing Sources (Uses)	207,055	24,114,080	10,958	15,542	49,693	6,049,516	24,085	72,018,368	87,314	213,280,651
NET CHANGE IN FUND BALANCES	\$ (2,889,029)	\$ 27,718,052	\$ 8,460,024	\$ 7,028,172	\$ (6,402,235)	\$ (13,526,997)	\$ (368,428)	\$ 70,315,812	\$ (25,928,719)	\$ 169,610,089
Debt service as a percentage of noncapital expenditures	4.12%	4.71%	6.16%	2.84%	1.67%	1.48%	2.36%	4.84%	4.81%	5.15%

**SAN JOAQUIN COUNCIL OF GOVERNMENTS
SCHEDULE OF REVENUES BY SOURCE
GENERAL FUND
FOR THE FISCAL YEARS ENDING JUNE 30, 1998 THROUGH JUNE 30, 2008**

	June 30, 1998	June 30, 1999	June 30, 2000	June 30, 2001	June 30, 2002	June 30, 2003	June 30, 2004	June 30, 2005	June 30, 2006	June 30, 2007	June 30, 2008
INTERGOVERNMENTAL											
TDA Administration	\$ 101,000	\$ 101,000	\$ 111,000	\$ 131,000	\$ 133,000	\$ 133,000	\$ 158,000	\$ 160,000	\$ 200,000	\$ 190,531	\$ 181,271
State Transit Assistance	14,000	16,425	16,444	16,652	28,651	16,658	18,003	20,459	35,607	18,988	137,964
State Subventions/Mandated Costs	-	-	-	-	7,078	-	-	-	-	20,072	22,169
Stockton - Arch Road/Hwy 99	244,350	-	-	1,620	-	-	-	-	-	-	-
Freeway Service Patrol	160,600	178,490	324,924	278,853	289,759	289,007	336,806	330,361	323,127	437,571	469,166
Ridesharing - S.J. County TDM	300,000	134,919	168,081	157,000	160,000	164,000	-	-	-	-	-
Ridesharing - Stanislaus Co.	-	100,000	104,500	105,000	107,000	109,000	121,000	139,000	155,000	155,000	160,000
National Fish & Wildlife	11,700	-	-	-	-	-	-	-	-	21,100	12,000
Habitat Funds/Habitat Management	-	-	250,000	-	40,006	296,163	250,000	382,415	384,983	434,797	528,012
Measure K	390,388	520,800	776,900	1,038,000	900,000	965,000	3,515,617	1,038,517	1,644,128	1,181,080	1,180,287
Fed. Highways PIng. & Admin/SPR/PPM	481,534	586,655	606,890	696,187	762,049	801,168	872,450	980,375	782,606	1,187,526	1,546,086
Federal Transit Administration	92,995	77,983	102,589	104,816	263,621	184,297	172,757	188,008	179,054	149,338	218,673
Department of Education	-	-	-	-	172,635	257,990	-	32,352	-	-	-
CMAQ/IRP/WTW/CIRIS	-	-	-	-	74,295	91,339	120,030	105,414	79,733	-	-
CMAQ/Congest. Mitigation/Rideshare	-	-	-	-	-	179,798	68,924	24,956	343,911	353,139	404,113
San Joaquin Valley APCD	-	18,587	66,144	196,650	750	500	500	-	-	-	-
Airport Land Use Commission	-	9,820	3,675	5,715	4,747	3,920	3,270	4,390	3,430	2,702	665
Great Valley Ctr. Legacy Grant	-	50,000	25,000	-	-	15,000	-	-	-	-	-
Caltrans PPM Program	-	58,000	75,000	77,000	101,000	212,000	-	-	-	-	-
Caltrans ITS Program	-	6,000	174,145	354,227	76,772	-	-	-	-	-	-
SB 45 STIP PP&M Program	-	-	-	-	-	-	-	90,556	94,444	249,677	431,323
Urban Area Focus/Strat. Deployment	-	-	-	-	102,592	-	-	-	-	-	-
Manteca/Lathrop Interchange Feasibility	-	-	-	-	-	55,161	43,454	-	-	-	-
Ripon Bike Bridge Funds	-	-	88,049	158,201	-	-	-	-	-	-	-
State Census 2000	-	-	93,533	-	-	-	-	-	-	-	-
Interregional Partnership - ABAG	-	-	-	-	-	12,938	46,651	-	-	-	-
San Joaquin A-Plus Reading Program	-	-	-	26,424	22,495	76,621	-	-	-	-	-
CCASP Aviation Plan	10,486	-	-	-	-	-	-	-	-	-	-
Valley CAN/Valley blue print	-	-	-	-	-	-	-	24,000	80,070	423,640	172,673
USDOT SR130/FAA	-	-	-	-	-	-	-	-	90,692	401,144	300,494
ALUP - SJCOG TDA	-	-	-	-	-	-	-	-	-	-	255,399
Planning - SJCOG TDA	240,000	284,224	454,375	456,750	601,979	547,500	626,815	675,842	749,256	789,912	829,407
Total Intergovernmental	2,047,053	2,142,903	3,441,249	3,804,095	3,848,429	4,411,060	6,354,277	4,196,645	5,146,041	6,016,217	6,849,702
Use of Money and Property											
Interest Income	29,463	22,911	28,833	28,935	19,914	18,606	29,025	16,255	32,942	48,782	44,261
Unrealized Gain (Loss) On Inv.	(2,551)	(390)	347	(2,462)	587	(2,169)	(794)	(45)	529	531	(6,158)
Total Use of Money and Property	26,912	22,521	29,180	26,473	20,501	16,437	28,231	16,210	33,471	49,313	38,103
Miscellaneous											
SJCOG Fees - Data Sales	2,244	703	2,228	2,043	13,254	4,478	1,158	1,406	2,827	539	364
Insurance Proceeds	-	10,423	1,900	-	-	-	-	-	-	-	-
Donations & Other Local Revenue	7,386	15,093	7,935	69,484	76,094	82,685	39,484	75,034	59,936	77,446	66,762
Total Other Revenue	9,630	26,219	12,063	71,527	89,348	87,163	40,642	76,440	62,763	77,985	67,126
Total Revenues	\$ 2,083,595	\$ 2,191,643	\$ 3,482,492	\$ 3,902,095	\$ 3,958,278	\$ 4,514,660	\$ 6,423,150	\$ 4,289,295	\$ 5,242,275	\$ 6,143,515	\$ 6,954,931

**SAN JOAQUIN COUNCIL OF GOVERNMENTS
SCHEDULE OF EXPENDITURES BY FUNCTION
GENERAL FUND
FOR THE FISCAL YEARS ENDING JUNE 30, 1998 THROUGH JUNE 30, 2008**

	June 30, 1998	June 30, 1999	June 30, 2000	June 30, 2001	June 30, 2002	June 30, 2003	June 30, 2004	June 30, 2005	June 30, 2006	June 30, 2007	June 30, 2008
EXPENDITURES											
RTP Update	\$ 61,326	\$ 15,954	\$ 18,649	\$ 135,995	\$ 121,613	\$ 45,629	\$ 74,841	\$ 87,440	\$ 89,731	\$ 413,442	\$ 104,159
RTP Studies	41,037	67,541	5,939	14,229	35,145	57,967	18,752	72,319	149,458	344,264	504,228
Foothill/Valley (94/96)	-	-	-	-	-	-	-	-	-	-	-
Regional Transp. Improv. Plan	61,922	84,177	147,832	141,533	170,378	232,800	151,315	182,096	341,682	177,677	267,209
Road/Street Monitoring	97,529	90,809	227,165	222,871	185,305	366,457	321,224	506,476	357,210	540,141	773,030
Transit Coordination	116,244	93,935	128,236	131,355	185,089	211,690	200,209	213,414	203,517	162,369	356,637
Transportation Air Quality	28,693	10,728	22,783	49,955	124,280	131,709	90,903	173,907	258,762	316,860	211,804
Transportation A.Q. Model	49,191	48,506	95,602	123,050	53,077	-	-	-	-	-	-
Good Movements	-	-	-	-	-	-	-	-	-	-	124,998
Technical Assistance	542,585	334,799	532,308	837,404	710,190	458,423	76,221	100,838	50,921	37,429	37,267
Intergovernmental Coordination	74,574	117,766	190,315	223,641	361,850	304,212	299,515	340,899	291,893	424,375	406,864
Projects and Forecasts	71,868	70,911	278,155	54,146	103,304	143,816	124,636	97,117	10,299	25,676	100,092
Aviation and Land Use	13,713	3,892	5,484	4,915	5,877	6,242	12,808	3,740	80,379	266,781	260,339
Congestion Management	34,162	22,720	5,240	3,563	1,152	283	1,161	13,444	12,653	51,727	290,491
Regional Planning	76,933	193,116	492,153	310,922	292,626	302,577	515,446	539,041	26,890	17,192	86,888
Valley M.P.O. Coordination	26,288	61,182	196,990	403,034	126,084	23,160	15,073	14,515	7,926	100,638	123,667
Interregional Partnership	-	-	-	16,453	43,907	107,511	59,563	6,791	1,607	5,991	10,323
Measure K Program Management	89,699	105,324	152,417	97,287	147,860	201,596	157,741	243,150	312,057	259,198	346,961
San Joaquin Valley Blueprint	-	-	-	-	-	-	-	-	80,506	438,418	208,222
Habitat Implementation	-	-	-	-	-	-	-	-	241,459	43	-
RTIF	-	-	-	-	-	-	-	-	-	-	34,877
Smart Growth	-	-	-	-	-	-	-	-	-	-	99,672
COG OWP Mgmt. & Admin.	104,820	213,742	87,607	121,714	161,942	171,771	153,050	155,404	166,162	189,732	237,752
TDA Administration	98,959	83,985	108,349	123,349	126,316	134,823	154,835	133,284	199,767	190,531	181,271
Community Involvement	91,191	78,590	161,330	224,955	192,502	249,420	330,221	296,176	687,150	630,564	349,511
Capital Outlay/Deprec/Ins Adjustment	7,838	(9,712)	(1,962)	(822)	(1,402)	(6,106)	7,818,061	(152,087)	(200,121)	(136,175)	(93,171)
ISTEA/TEA-21 Management	11,338	18,097	3,567	172	4,032	5,096	1,742	735	8,276	13,866	-
Ridesharing - S.J. County/Stn. County TDM	240,407	360,555	379,033	311,118	489,054	546,020	442,989	431,861	511,567	709,962	818,667
Freeway Service Patrol	-	-	-	-	-	361,259	421,007	414,316	443,969	567,343	570,490
Under (Over) - Applied Costs	319,245	449,203	354,428	332,111	85,024	161,438	537,768	553,463	469,795	85,516	55,576
Total Expenditures	\$ 2,259,562	\$ 2,515,820	\$ 3,591,620	\$ 3,882,950	\$ 3,725,205	\$ 4,217,793	\$ 11,979,081	\$ 4,428,339	\$ 4,803,515	\$ 5,833,560	\$ 6,467,824

**SAN JOAQUIN COUNCIL OF GOVERNMENTS
 PROFILE OF TAXABLE SALES
 1991 – 2008
 (UNAUDITED)**

	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008
Retail Stores																		
Apparel stores	2.17%	2.09%	2.05%	2.02%	2.14%	2.17%	2.11%	1.92%	1.73%	1.80%	1.76%	1.92%	3.29%	3.39%	3.49%	3.54%	3.52%	n/a
General merchandise	12.25%	13.06%	13.14%	12.87%	12.54%	12.25%	12.30%	12.74%	12.28%	11.71%	10.53%	11.78%	10.99%	10.79%	10.58%	10.59%	10.01%	n/a
Specialty stores	5.51%	5.47%	5.72%	5.75%	5.66%	5.70%	5.77%	5.81%	6.27%	6.50%	6.05%	7.57%	9.82%	9.79%	9.76%	9.77%	5.98%	n/a
Eating and drinking group	7.71%	7.68%	7.73%	7.36%	7.31%	7.11%	6.85%	6.68%	6.37%	6.11%	6.34%	6.43%	8.70%	8.65%	8.64%	8.80%	9.33%	n/a
Building material group	5.08%	5.13%	5.29%	5.36%	5.31%	5.13%	5.23%	5.38%	5.83%	5.79%	6.46%	6.53%	6.13%	6.83%	6.73%	6.46%	6.11%	n/a
Automotive group	21.20%	21.12%	21.33%	21.76%	21.77%	22.72%	20.68%	19.49%	20.90%	22.39%	24.71%	23.88%	20.60%	20.70%	20.89%	20.58%	21.52%	n/a
Other retail stores	14.22%	14.75%	14.08%	13.22%	12.75%	12.30%	13.47%	13.09%	12.81%	12.35%	12.22%	11.69%	10.06%	9.86%	9.91%	9.79%	12.33%	n/a
Business and personal services	4.06%	4.00%	3.95%	3.74%	3.68%	3.75%	3.81%	3.86%	3.98%	3.53%	3.95%	3.97%	4.71%	4.46%	4.30%	4.23%	4.21%	n/a
All other	27.81%	26.71%	26.71%	27.93%	28.84%	28.86%	29.77%	31.04%	29.83%	29.82%	27.99%	26.23%	25.70%	25.52%	25.70%	26.24%	26.99%	n/a
Total	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	n/a

SOURCE: CALIFORNIA STATE BOARD OF EQUALIZATION

**SAN JOAQUIN COUNCIL OF GOVERNMENTS
GOVERNMENT-WIDE EXPENSES BY FUNCTION
LAST TEN FISCAL YEARS⁽¹⁾**

	<u>1998-99</u>	<u>1999-00</u>	<u>2000-01</u>	<u>2001-02</u>	<u>2002-03</u>	<u>2003-04</u>	<u>2004-05</u>	<u>2005-06</u>	<u>2006-07</u>	<u>2007-08</u>
<u>Governmental Activities:</u>										
General government	\$ -	\$ -	\$ -	\$ -	\$ 3,985,528	\$ 4,069,600	\$ 4,483,182	\$ 4,708,473	\$ 6,986,738	\$ 6,493,431
Transportation	-	-	-	-	71,275,686	74,914,345	71,652,827	92,855,576	115,748,171	122,691,177
Habitat development	-	-	-	-	349,176	316,077	494,808	682,184	968,753	1,062,862
Interest expense	-	-	-	-	8,714	112,417	135,247	195,905	233,830	216,900
	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ 75,619,104</u>	<u>\$ 79,412,439</u>	<u>\$ 76,766,064</u>	<u>\$ 98,442,138</u>	<u>\$ 123,937,492</u>	<u>\$ 130,464,370</u>

⁽¹⁾ 2002-03 Marks the year of GASB Statement No. 34 implementation for the San Joaquin Council of Governments.
GASB 34 does not require the "government-wide" presentation of data for fiscal years ended prior to June 30, 2003.

**SAN JOAQUIN COUNCIL OF GOVERNMENTS
GOVERNMENTAL ACTIVITIES SALES TAX REVENUES BY SOURCE
LAST TEN FISCAL YEARS
(accrual basis of accounting)**

Fiscal Year	Local Transportation Fund	State Transit Assistance	Measure K	Total
1998-99	\$ 13,038,365	\$ 967,484	\$ 26,831,193	\$ 40,837,042
1999-00	15,145,856	981,296	29,094,198	45,221,350
2000-01	17,238,128	1,007,740	32,988,839	51,234,707
2001-02	17,632,624	1,913,861	34,377,742	53,924,227
2002-03	18,768,399	1,073,638	36,378,280	56,220,317
2003-04	20,375,418	1,165,914	39,221,071	60,762,403
2004-05	22,528,054	1,285,581	43,625,573	67,439,208
2005-06	24,975,210	2,251,762	47,167,527	74,394,499
2006-07	23,709,474	6,927,579	47,162,943	77,799,996
2007-08	23,155,199	4,413,310	45,580,925	73,149,434

**SAN JOAQUIN COUNCIL OF GOVERNMENTS
DIRECT AND OVERLAPPING SALES TAX RATES
1998 – 2008**

Fiscal Year	Sales Tax Measure K	County of San Joaquin *	City of Manteca	City of Stockton
1998	0.50%	7.25%	7.25%	7.25%
1999	0.50%	7.25%	7.25%	7.25%
2000	0.50%	7.25%	7.25%	7.25%
2001	0.50%	7.00%	7.00%	7.00%
2002	0.50%	7.25%	7.25%	7.25%
2003	0.50%	7.25%	7.25%	7.25%
2004	0.50%	7.25%	7.25%	7.25%
2005	0.50%	7.25%	7.25%	7.50%
2006	0.50%	7.25%	7.25%	7.50%
2007	0.50%	7.25%	7.75%	7.50%
2008	0.50%	7.25%	7.75%	7.50%

Source: California State Board of Equalization

* Excludes the City of Manteca and Stockton

**SAN JOAQUIN COUNCIL OF GOVERNMENTS
TAXABLE RETAIL SALES BY JURISDICTION
2006**

<u>County & Cities</u>	<u>Taxable Sales</u>	<u>Percentage of Total</u>	<u>Rank</u>
San Joaquin County	\$ 9,528,419	100.00%	
Stockton	3,776,260	39.63%	1
Unincorporated	1,461,894	15.34%	2
Tracy	1,176,772	12.35%	3
Unallocated	952,696	10.00%	4
Lodi	889,260	9.33%	5
Manteca	756,763	7.94%	6
Ripon	235,998	2.48%	7
Lathrop	202,503	2.13%	8
Escalon	<u>76,273</u>	<u>0.80%</u>	9
Total San Joaquin County	<u>\$ 9,528,419</u>	<u>100.00%</u>	

Source: California State Board of Equalization
Data for 2007 and 2008 is not yet available.

**SAN JOAQUIN COUNCIL OF GOVERNMENTS
RATIO OF OUTSTANDING DEBT BY TYPE
LAST TEN FISCAL YEARS**

FISCAL YEAR	GOVERNMENTAL ACTIVITIES			PERCENTAGE OF PERSONAL INCOME
	BOND ANTICIPATION NOTES	COMMERCIAL PAPER	TOTAL PRIMARY GOVERNMENT	
1999		\$ 65,000,000	\$ 65,000,000	0.5146%
2000		89,000,000	89,000,000	0.6469%
2001		89,000,000	89,000,000	0.6232%
2002		89,000,000	89,000,000	0.6018%
2003		89,000,000	89,000,000	0.5714%
2004		95,000,000	95,000,000	0.5738%
2005		95,000,000	95,000,000	0.5505%
2006		167,000,000	167,000,000	0.9214%
2007		167,000,000	167,000,000	N/A
2008	\$ 209,807,822	167,000,000	376,807,822	N/A

SOURCE: FINANCE DEPARTMENT

**SAN JOAQUIN COUNCIL OF GOVERNMENTS
DEMOGRAPHIC INFORMATION
(UNAUDITED)
LAST FOURTEEN YEARS**

YEAR	COUNTY POPULATION (JANUARY 1)	TOTAL HOUSING UNITS	NEW HOUSING UNITS	TAXABLE SALES (IN THOUSANDS)
1995	519,836	178,243	2,177	\$ 4,176,036
1996	528,894	180,214	1,971	\$ 4,422,080
1997	537,669	182,444	2,230	\$ 4,733,123
1998	525,249	184,238	1,794	\$ 5,080,400
1999	554,438	186,718	2,430	\$ 5,761,960
2000	563,598	189,160	2,442	\$ 6,582,353
2001	583,700	192,268	3,108	\$ 6,995,905
2002	596,000	197,316	5,048	\$ 7,305,586
2003	616,500	201,375	4,082	\$ 7,745,868
2004	636,466	207,449	6,074	\$ 8,703,241
2005	653,333	213,688	6,239	\$ 9,612,059
2006	668,265	219,717	5,950	\$ 9,528,419
2007	679,687	223,969	4,252	\$ 7,001,026
2008	685,660	227,339	3,370	n/a *

SOURCES:

POPULATION AND NEW HOUSING – CALIFORNIA DEPARTMENT OF FINANCE

TAXABLE SALES – CALIFORNIA STATE BOARD OF EQUALIZATION

* DATA IS NOT YET AVAILABLE

**SAN JOAQUIN COUNCIL OF GOVERNMENTS
DEMOGRAPHIC AND ECONOMIC STATISTICS
(UNAUDITED)
LAST TEN FISCAL YEARS**

CALENDAR YEAR	COUNTY POPULATION (JANUARY 1)	(1) PERSONAL INCOME \$ THOUSANDS	PER CAPITA PERSONAL INCOME	UNEMPLOYMENT RATE
1993	507,170	\$ 173,590	\$ 2,362	
1994	513,135	176,066	2,476	
1995	519,836	9,970	19,249	
1996	528,894	10,490	19,995	
1997	537,669	11,207,609	21,071	10.80%
1998	525,249	11,859,624	21,952	10.60%
1999	554,438	12,632,069	22,867	8.90%
2000	563,598	13,757,148	24,217	7.00%
2001	583,700	14,281,186	24,140	7.50%
2002	596,000	14,788,895	24,259	8.90%
2003	616,500	15,576,802	24,838	9.20%
2004	636,466	16,555,526	25,725	8.80%
2005	653,333	17,256,675	26,239	7.90%
2006	668,265	18,125,182	27,272	7.40%
2007	679,687	N/A	N/A	N/A
2008	685,660	N/A	N/A	N/A

SOURCE: California Employment Development Department
(1) Data for 2007 and 2008 is not yet available, therefore, 2006 data is the most current year provided.

**SAN JOAQUIN COUNCIL OF GOVERNMENTS
SAN JOAQUIN COUNTY EMPLOYMENT BY INDUSTRY
CALENDAR YEAR 2006**

<u>Industry Type</u>	<u>(1) Average Annual Employment</u>	<u>% of Total Employment</u>
Agriculture	\$ 15,212	6.8%
Natural Resources & Mining	16,330	7.3%
Manufacturing	21,699	9.7%
Trade, Transportation & Utilities	50,332	22.5%
Financial Activities	9,843	4.4%
Professional & Business Services	18,791	8.4%
Government	39,595	17.7%
Educational & Health Services	25,949	11.6%
Leisure & Hospitality	17,225	7.7%
Other Services	6,264	2.8%
Information	2,460	1.1%
 Total, All Industries	 <u>\$ 223,700</u>	 <u>100.0%</u>

SOURCE: California Employment Development Department
Employment figures may not add up to totals due to rounding.
(1) Data for 2008 is not yet available, therefore, 2006 data is provided.

**SAN JOAQUIN COUNCIL OF GOVERNMENTS
FULL-TIME EQUIVALENT DISTRICT EMPLOYEES BY FUNCTION/PROGRAM
LAST TEN FISCAL YEARS**

<u>Function/Program</u>	<u>1998</u>	<u>1999</u>	<u>2000</u>	<u>2001</u>	<u>2002</u>	<u>2003</u>	<u>2004</u>	<u>2005</u>	<u>2006</u>	<u>2007</u>
Executive Director	1	1	1	1	1	1	1	1	1	1
Director of Administration/CFO	1	1	1	1	1	1	1	1	1	1
Deputy Executive Director	1	1	1	1	1	1	1	1	1	1
Public Communications Manager	-	-	-	-	-	-	-	-	-	1
Project Manager	-	-	-	-	-	-	-	-	1	1
Senior Regional Planner	2	3	3	4	4	5	5	6	6	6
Chief Accountant	1	1	1	1	1	1	1	1	1	1
Regional Transportation Planner	5	6	6	7	7	8	8	9	9	9
Manager of Administrative Services	1	1	1	1	1	1	1	1	1	1
IT Manager	-	-	-	-	1	1	1	1	1	1
IT Assistant	-	-	-	-	-	-	-	-	-	1
Administrative Assistant	1	1	1	1	1	1	1	1	1	1
Office Assistant	2	2	2	3	3	3	3	3	4	4
Accountant	1	1	1	1	1	1	1	1	1	1
Financial Assistant	1	1	1	1	1	1	1	2	3	3
Building Maintenance	-	-	-	-	-	1	1	1	1	1
Intern	-	-	-	-	-	-	-	-	-	1
Total	17	19	19	22	23	26	26	29	32	35

SOURCE: COUNCIL PERSONNEL RECORDS

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